State of California

# **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

FOR THE FISCAL YEAR ENDED JUNE 30, 2017



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**Prepared Under the Supervision of:** 

Edward J. Lamb

**County Director of Finance** 



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# **INTRODUCTORY SECTION**





# **County of Glenn**

525 West Sycamore Street, Suite B1 WILLOWS, CALIFORNIA 95988 Telephone (530) 934-6400 Fax: (530) 934-6421

December 11, 2017

To the Citizens of Glenn County, California

#### Dear Citizens:

The Comprehensive Annual Financial Report ("CAFR") of the County of Glenn ("County") for the fiscal year ended June 30, 2017, is hereby submitted in compliance with §25250 through §25253 of the Government Code of the State of California ("State"). The report contains financial statements that have been prepared in conformity with generally accepted accounting principles ("GAAP") in the United States of America prescribed for government entities. Responsibility for both the accuracy of the data and the completeness and fairness of the presentation, including all disclosures, rests with the County. To the best of our knowledge and belief, the enclosed data is accurate in all material respects, and presents fairly the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the County, as of June 30, 2017, and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended. All disclosures necessary to enable the reader to gain an understanding of the County's financial activities have been included.

This letter of transmittal is designed to complement the Management's Discussion and Analysis (MD&A) and should be read in conjunction with it. The County's MD&A can be found on pages 3 through 14.

The financial reporting entity of the County includes all the funds of the primary government (i.e., County of Glenn as legally defined), as well as all of its component units. Component units are legally separate entities for which the primary government is financially accountable.

Blended component units, although legally separate entities, are, in substance, part of the primary government's operations and are included as part of the primary government. Accordingly, certain districts and agencies accounted for in the non-major Special Revenue Fund Special Districts governed by the Board of Supervisors are reported as part of the primary government. For a more detailed overview of the County's component units, see Note 1 to the Notes to the Basic Financial Statements.

#### PROFILE OF THE GOVERNMENT

The County of Glenn is located 85 miles north of Sacramento, and Willows, the County seat, is located 75 miles south of Redding along Interstate 5. The County encompasses 1,327 square miles (including 12.4 square miles of water). Glenn County is boarded by Colusa County to the south, Butte County to the east, Tehama County to the north, Mendocino County to the west and Lake County to the southwest.

The County of Glenn is an important agricultural area in the state of California. Approximately two thirds of the County is currently used for the production of rice, fruit, nuts, dairy products, wheat, and livestock. A strong agribusiness foundation and stable government sector are key factors in the County's economy.

County of Glenn Transmittal Letter

Policymaking and legislative authority is vested in the County Board of Supervisors ("the Board"), which consists of an elected supervisor from each of the five districts. The Board is responsible for, among other things, passing ordinances, adopting the budget, appointing committees, and appointing non-elected department heads. County Supervisors are elected to four-year terms with new elections every two years. The State Constitution designates that certain officials are elected who are responsible for the offices of the County: Assessor, District Attorney, Sheriff, and Superintendent of Schools. The County has no other elected officers.

The County provides a full range of services including public safety; health and sanitation; the construction and maintenance of highways, streets, and infrastructure assets; recreational activities; elections; social services; and administration.

The County maintains a website located at: <a href="www.countyofglenn.net">www.countyofglenn.net</a> that provides online services and extensive information about the County government. The County's website includes information about the Board of Supervisors, Board meeting agendas, County job listings, County directories, financial information and links to other local resources just to name a few.

## **MAJOR INITIATIVES**

Glenn County is undertaking several major initiatives notwithstanding significant fiscal limitations:

- The "One Stop Shop" business process review for licensing and permitting
- Closure of the County's solid waste landfill
- Investigation of health and safety impacts to the County in response to the passage of the Adult Use of Marijuana Act.
- Investigation of the need to fill the CAO position and to restructure County departments and operations

## FACTORS AFFECTING FINANCIAL CONDITION

#### **Economic Challenges**

The County continues to face economic challenges as wages and healthcare costs outpace the required revenues to support historical staffing levels. To combat the rising costs of wages and healthcare, the Board of Supervisors has frozen most of the funded vacant positions leaving some departments understaffed on a historical basis. Advancements in technology have mitigated the impact of staffing shortages, but services have been or will need to be reduced or eliminated as costs rise and positions remain frozen.

#### Internal Control

The management of the County has established internal controls designed to ensure that the assets of the government are protected from loss, theft, or misuse. The controls ensure that adequate accounting data is compiled to allow for the preparation of the financial statements in conformity with United States GAAP. Internal controls are designed to provide reasonable, but not absolute, assurance that these objectives are met. Reasonable assurance provides that the cost of internal controls should not exceed the benefits and that decisions often require the use of estimates and judgments by management.

County of Glenn Transmittal Letter

## Single Audit

As a recipient of federal and state financial assistance, the County is required to undergo an annual single audit in conformity with the provisions of the Single Audit Act Amendments of 1996 and the U.S. Office of Management and Budget Circular A-133, Audits of States, Local Governments, and Non-profit Organizations. Information related to this single audit includes the Schedule of Expenditures of Federal Awards, Schedule of Findings and Questioned Costs, and the independent auditor's report on internal control and compliance. The County is also responsible for ensuring that adequate internal controls are in place to ensure compliance with applicable laws and regulations related to those programs. Internal controls are subject to periodic evaluation by management and the Department of Finance staff. The 2016-2017 Single Audit is issued under separate cover and is available at the County website located at: <a href="http://www.countyofglenn.net">http://www.countyofglenn.net</a>.

#### **Budgeting Controls**

In addition to accounting controls, the County maintains budgetary controls. The objective of budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Board of Supervisors.

In accordance with the provisions of §29000 through §29143, inclusive, of the California Government Code and other statutory provisions, commonly known as the County Budget Act, the County prepares a final budget for each fiscal year on or before October 2<sup>nd</sup>. Budgeted expenditures are enacted into law through the passage of an appropriation. This mandates the maximum authorized expenditures for the fiscal year and cannot be exceeded except by subsequent amendments to the budget by the County's Board of Supervisors.

An operating budget is adopted each fiscal year for all Governmental Funds. Expenditures are controlled at the object level within budget units for the County, the object level within a budget unit is the level at which expenditures may not legally exceed appropriations. Any amendments or transfers of appropriations between departments or funds must be approved by the Board. The Board must approve supplementary appropriations normally financed by unanticipated revenues measured and available during the year, or by the use of unassigned fund balances. Budgeted amounts in the budgetary financial schedules are reported as originally adopted and are amended during the fiscal year by resolutions approved by the Board of Supervisors.

#### OTHER INFORMATION

#### Independent Audit

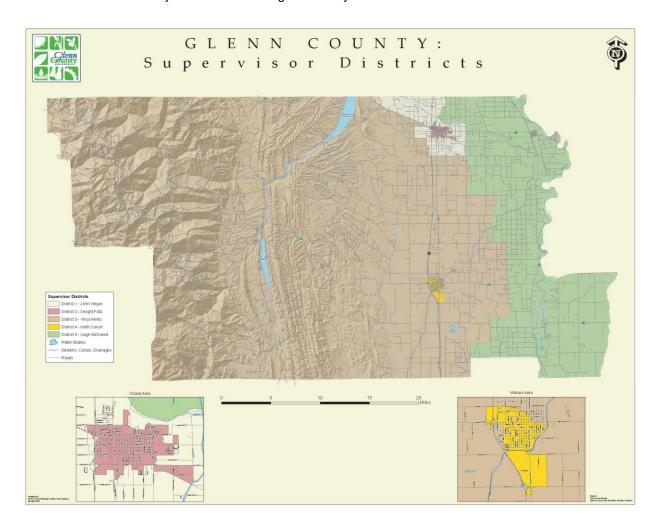
County charter requires an annual audit by independent certified public accountants. The firm CliftonLarsonAllen LLP was selected by the County to meet this requirement. The goal of the independent audit is to provide reasonable assurance that the financial statements of the County, for the fiscal year ended June 30, 2017, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements and evaluating the overall financial statement presentation. The independent auditors concluded, based upon their audit results, that there was a reasonable basis for rendering an unmodified ("clean") opinion that the County's basic financial statements for the fiscal year ended June 30, 2017, are fairly presented in conformity with accounting standards generally accepted in the United States of America. The independent auditor's report is presented as the first item of the financial section of this report.

# **BOARD OF SUPERVISORS**

# December 11, 2017

| District 1 | John Viegas, Vice Chairman* |
|------------|-----------------------------|
| District 2 | Dwight Foltz                |
| District 3 | Vince Minto                 |
| District 4 | Keith Corum, Chairman*      |
| District 5 | Leigh McDaniel              |

<sup>\*</sup>Chosen annually at the first meeting in January.



## PRINCIPAL COUNTY OFFICIALS

# **December 11, 2017**

# **Elected Officials**

District Attorney – Dwayne Stewart

Sheriff-Coroner – Richard Warren Jr.

County Office of Education Superintendent – Tracey Quarne

# **Appointed Officials**

Agricultural Commissioner – Marcie Skelton

Assessor, Clerk-Recorder, Elections – Charles Meriam

County Counsel – Alicia Ekland

Director of Child Support Services - Dawn Mayer

Director of Finance - Edward Lamb

Director of Health & Human Services - Christine Zoppi

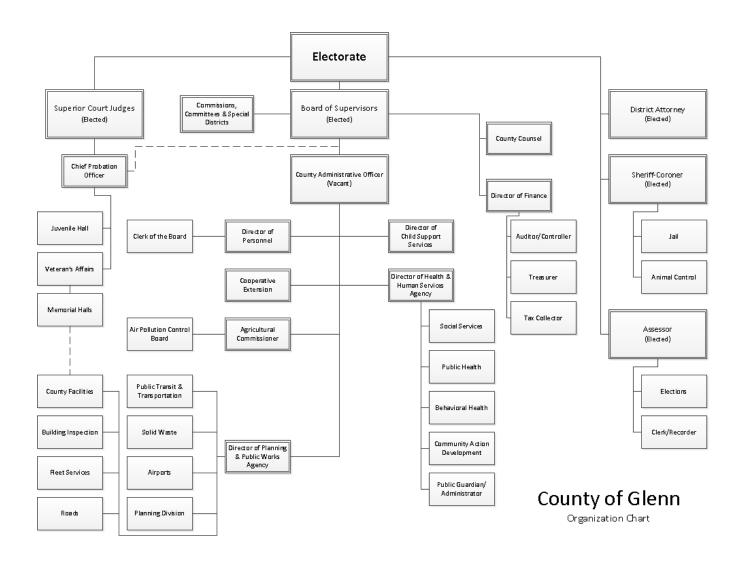
Director of Personnel - Linda Durrer

Director of Planning & Public Works – Matthew Gomes & Di Aulabaugh, Co-Deputies

Probation/Veteran's Services Officer- Brandon Thompson

## **ORGANIZATIONAL CHART**

# December 11, 2017





# FINANCIAL SECTION





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#### INDEPENDENT AUDITOR'S REPORT

Board of Supervisors County of Glenn Willows, California

# **Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County of Glenn, California, (the County), as of and for the year ended June 30, 2017, and the related notes to the financial statements, which collectively comprise the County's basic financial statements as listed in the table of contents.

## Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

# Auditors' Responsibility

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

# **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the County, as of June 30, 2017, and the respective changes in financial position, and where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.



#### **Other Matters**

## Required Supplementary Information

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis, the schedule of changes in net pension liability and related ratios and schedule of plan contributions for the County's employees' retirement plan, the schedule of funding progress for the County's other post-employment benefits (OPEB) plan, and budgetary comparison information, as listed in the table of contents, be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

#### Other Information

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the County of Glenn's basic financial statements. The introductory section, combining and individual non-major fund financial statements and schedules, and statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The combining and individual non-major fund financial statements and schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the supplementary information is fairly stated, in all material respects, in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements, and accordingly, we do not express an opinion or provide any assurance on them.

#### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 11, 2017 on our consideration of the County's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the County's internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the County's internal control over financial reporting and compliance.

CliftonLarsonAllen LLP

Clifton Larson Allen LLP

Roseville, California December 11, 2017



MANAGEMENT'S DISCUSSION & ANALYSIS (MD&A)



The information in this section is not covered by the Independent Auditor's Report. It is presented as required supplementary information for the benefit of the readers of the Comprehensive Annual Financial Report.

The management's discussion and analysis presents comparative financial information for the current and previous fiscal years. Because the County is showing comparative financial data, it is generally required to restate the previous fiscal years financial information, if there were prior period adjustments made in the current fiscal year. The County has elected to not restate any of the previous year's financial data in the management's discussion and analysis.

In this section of the County's Comprehensive Annual Financial Report ("CAFR"), the County's management discusses financial results for the fiscal year ended June 30, 2017. It should be read in conjunction with the County's financial statements following this section.

## I. Financial Highlights

|                           | 2016-17            | 2015-16           | \$ Change         | % Change |  |  |
|---------------------------|--------------------|-------------------|-------------------|----------|--|--|
| Government-wide Deficit   | \$<br>(11,955,764) | \$<br>(7,892,815) | \$<br>(4,062,949) | (51.5%)  |  |  |
| Governmental Fund Balance | \$<br>19,948,462   | \$<br>19,546,957  | \$<br>401,505     | 2.1%     |  |  |
| General Fund Fund Balance | \$<br>2,699,189    | \$<br>3,740,893   | \$<br>(1,041,704) | (27.8%)  |  |  |
| Revenues                  | \$<br>77,571,122   | \$<br>75,409,610  | \$<br>2,161,512   | 2.9%     |  |  |
| Expenses                  | \$<br>81,634,071   | \$<br>74,483,289  | \$<br>7,150,782   | 9.6%     |  |  |
| Long-term Liabilities     | \$<br>100,164,963  | \$<br>84,066,790  | \$<br>16,098,173  | 19.1%    |  |  |

#### II. Overview of the Financial Statements

#### **Basic Financial Statements**

The basic financial statements are divided into three different sections: 1) government-wide financial statements, 2) fund financial statements, and 3) the notes to the financial statements. This report also includes supplementary information intended to furnish additional detail to support the basic financial statements themselves.

#### **Government-wide Financial Statements**

The government-wide financial statements are designed to provide an overview of the County's finances, in a manner similar to a private-sector business that is, using the accrual basis of accounting. They demonstrate accountability of Glenn County by showing the extent to which it has met operating objectives efficiently and effectively, using all resources available, and whether it can continue to do so. The <u>Statement of Net Position</u> presents information on all of the County's asset and liabilities, the deferred inflows/outflows of resources, and the difference reported as net position. Over time increases or decreases in net position may serve as a useful indicator whether the financial position of the County is improving or declining.

The <u>Statement of Activities</u> presents information showing how the County's net position changed during the fiscal year. All changes in net position are reported as soon as the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported for some items that will only result in cash flows in future periods (e.g., uncollected taxes and earned but unused vacation leave).

The Statement of Net Position and the Statement of Activities distinguish functions of the County that are primarily supported by taxes and aid from other governments (governmental activities) from other functions that are intended to recover all or a significant portion of their cost through user fees and charges (business-type activities). The governmental activities of the County include general government, public protection, public ways and facilities, health and sanitation, public assistance, education, and interest on long-term debt. The business-type activities of the County include solid waste management, landfill closure, and county airport management.

#### **Fund Financial Statements**

The fund financial statements provide evidence of accountability by demonstrating compliance with budgetary decisions made in public forum. A fund is a grouping of related accounts that are used to maintain control over resources that have been segregated for specific activities or purposes stipulated by laws, regulations, or policies. The funds of the County are divided into three categories: governmental, proprietary, and fiduciary funds.

#### Governmental Funds

Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on near-term inflows and outflows of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financial decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

On the fund financial statements for governmental funds, governmental funds are presented separately by five major funds: the General Fund, the Community Action Agency Fund, the Road Fund, the Mental Health Services Act Fund, and the County Local Revenue 2011 Fund. Data from the other governmental funds are aggregated into a single column. Individual fund data for each of these non-major governmental funds is provided in the supplementary information section of this report.

# **Proprietary Funds**

Proprietary funds are comprised of two types; Enterprise funds and Internal Service Funds ("ISF"). Enterprise funds are used to report the same functions as presented as business-type activities in the government-wide financial statements. The County uses enterprise funds to account for its Solid Waste Fund, Solid Waste Closure Fund, and its Airport Fund. Internal service funds are used to accumulate and allocate costs internally among the County's various functions.

The County uses internal service funds to account for and allocate costs for the Fleet & Fleet Service Center Fund, County Facilities Fund, and County Services Fund. Because these services predominantly benefit governmental rather than business-type functions, they have been included within governmental activities in the government-wide financial statements.

Proprietary funds provide the same type of information as the government-wide financial statements, only in more detail. The County's internal service funds are combined into a single column and presented in the proprietary fund financial statements.

## Fiduciary Funds

Fiduciary funds are used to account for resources held for the benefit of parties outside the government. Fiduciary funds are not reflected in the government-wide financial statement because the resources of those funds are not available to support the County's programs. The accounting used for fiduciary funds is much like that used for proprietary funds.

#### **Notes to the Basic Financial Statements**

The notes to the basic financial statements provide additional information that is essential to a full understanding of the financial information provided in the government-wide and fund financial statements.

#### **Required Supplementary Information**

In addition to the basic financial statements, this report presents Required Supplementary Information. The required supplementary information is presented concerning the County's progress in funding its obligation to provide pension benefits and Other Post-Employment Benefits (OPEB) to its employees. The County also includes budgetary comparison schedules for the major governmental funds, the aggregated non-major special revenue funds, the capital projects fund, and the debt service fund.

The combining statements referred to earlier in connection with non-major governmental funds and internal service funds are presented immediately following the required supplementary information budgetary comparisons.

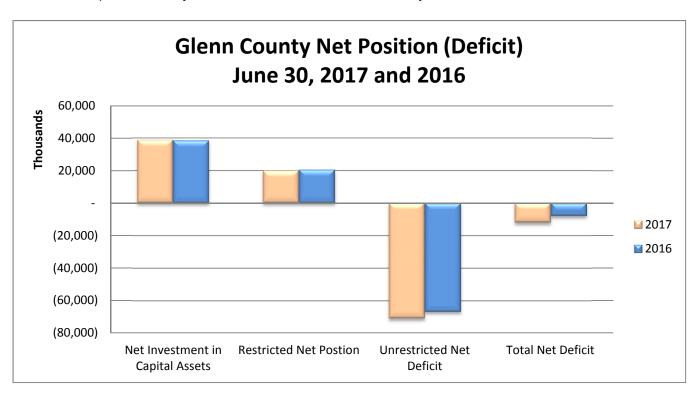
# III. Government-Wide Overall Financial Analysis

|   | Govern                                   | mental                                   | Busines                       | ss-type                       |  | To                                  | tal                    |
|---|--|--|-------------------------------|-------------------------------|--|-------------------------------------|------------------------|
|   | Activ                                    | vities                                   | Activ                         | ities                         | Total  | \$ Change                           | % Change               |
|   | 2017                                     | 2016                                     | 2017                          | 2016                          | 2017 2016  | 2016 to 2017                        | 2016 to 2017           |
| Current and other assets<br>Capital assets  | \$ 34,805,855<br>39,702,603              | \$ 33,749,148<br>40,325,538              | \$ 9,768,910<br>2,708,319     | \$ 8,669,972<br>1,952,178     | \$ 44,574,765 \$ 42,419<br>42,410,922 42,27                    |                                     | 5.1%<br>0.3%           |
| Total Assets  | 74,508,458                               | 74,074,686                               | 12,477,229                    | 10,622,150                    | 86,985,687 84,696  | 5,836 2,288,851                     | 2.7%                   |
| Total Deferred Outflows of Resources  | 12,488,322                               | 3,736,835                                | 111,844                       | 34,684                        | 12,600,166 3,77  | ,519 8,828,647                      | 234.1%                 |
| Current and other liabilities<br>Long-term liabilities                                  | 9,948,724<br>85,288,305                  | 8,899,514<br>69,451,158                  | 71,893<br>14,876,658          | 65,511<br>14,615,632          | 10,020,617 8,963<br>100,164,963 84,066                         | 5,025 1,055,592<br>5,790 16,098,173 | 11.8%<br>19.1%         |
| Total Liabilities   | 95,237,029                               | 78,350,672                               | 14,948,551                    | 14,681,143                    | 110,185,580 93,03  | ,815 17,153,765                     | 18.4%                  |
| Total Deferred Inflows of Resources   | 1,344,522                                | 3,295,501                                | 11,515                        | 33,854                        | 1,356,037 3,329  | 0,355 (1,973,318)                   | (59.3%)                |
| Net investment in capital assets<br>Restricted net position<br>Unrestricted net deficit | 36,336,231<br>20,111,449<br>(65,896,660) | 36,714,279<br>21,282,910<br>(61,831,841) | 2,546,232<br>-<br>(4,917,225) | 1,716,576<br>-<br>(5,774,739) | 38,874,927 38,431<br>20,111,449 21,282<br>(70,942,140) (67,600 | 2,910 (1,171,461)                   | 1.2%<br>(5.5%)<br>4.9% |
| Total Net Deficit   | \$ (9,584,771)                           | \$ (3,834,652)                           | \$ (2,370,993)                | \$ (4,058,163)                | \$ (11,955,764) \$ (7,89)                                      | \$ (4,062,949)                      | 51.5%                  |

The largest positive portion of the County's net position reflects the County's investment in capital assets (e.g. its land, construction in progress, buildings and improvements, equipment and vehicles, and infrastructure); net of any related outstanding debt issued to acquire those assets. The County uses these capital assets to provide a variety of services to citizens. Accordingly, these assets are not available for future spending. Although the County's investment in its capital assets are reported net of related debt; it should be noted that the resources needed to repay this debt must be provided from other sources, since the capital assets themselves cannot be used to retire the related debt.

The largest factor contributing to the net deficit is the unfunded pension liability. The unfunded pension liability is an estimate of how much it will cost the County to fund its pension obligations over time. The County pays benefit payouts as they become due, but does not set aside funds for future pension costs incurred in the current fiscal year.

Restricted net position is subject to external restrictions on how it may be used.

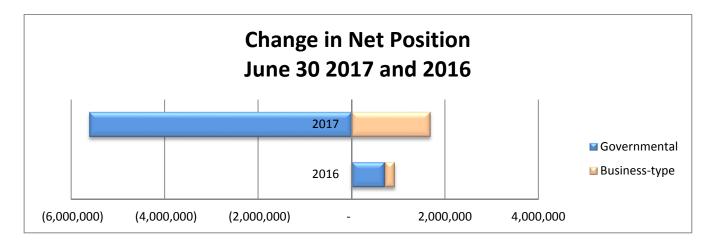


The significant factor contributing to the County's net deficit is the implementation of GASB Statement No. 68 in 2015. GASB 68 required the County to record the unfunded portion of the pension liability, recording the unfunded portion reduced the County's net position significantly.

The following table presents the activities that accounted for the changes in net position.

|                                       |                | mental         |                | ess-type       | -               |                | To                        |                          |
|---------------------------------------|----------------|----------------|----------------|----------------|-----------------|----------------|---------------------------|--------------------------|
|                                       | 2017           | vities 2016    | 2017           | ivities 2016   | 2017            | 2016           | \$ Change<br>2016 to 2017 | % Change<br>2016 to 2017 |
|                                       | 2017           | 2010           | 2017           | 2010           | 2017            | 2010           | 2010 to 2017              | 2010 10 2017             |
| Revenues:                             |                |                |                |                |                 |                |                           |                          |
| Program revenues:                     |                |                |                |                |                 |                |                           |                          |
| Charges for services                  | \$ 13,031,783  | \$ 12,314,334  | \$ 2,726,692   | \$ 2,766,692   | \$ 15,758,475   | \$ 15,081,026  | \$ 677,449                | 4.5%                     |
| Operating grants and contributions    | 47,298,971     | 47,359,955     | 64,729         | 43,225         | 47,363,700      | 47,403,180     | (39,480)                  | (0.1%)                   |
| Capital grants and contributions      | 625,634        | 23,160         | 650,524        | -              | 1,276,158       | 23,160         | 1,252,998                 | 5,410.2%                 |
| General revenues:                     |                |                |                |                |                 |                |                           |                          |
| Property taxes                        | 6,729,998      | 6,544,159      | -              | -              | 6,729,998       | 6,544,159      | 185,839                   | 2.8%                     |
| Sales taxes                           | 1,006,059      | 1,061,082      | -              | -              | 1,006,059       | 1,061,082      | (55,023)                  | (5.2%)                   |
| Real property transfer taxes          | 130,310        | 147,574        | -              | -              | 130,310         | 147,574        | (17,264)                  | (11.7%)                  |
| Other taxes                           | 21,557         | 16,492         | -              | -              | 21,557          | 16,492         | 5,065                     | 30.7%                    |
| Franchise fees                        | 657,043        | 646,373        | 215,405        | 210,370        | 872,448         | 856,743        | 15,705                    | 1.8%                     |
| Unrestricted grants and contributions | 3,779,120      | 3,640,683      |                |                | 3,779,120       | 3,640,683      | 138,437                   | 3.8%                     |
| Unrestricted Investment Income        | 143,702        | 138,727        | 55,533         | 21,542         | 199,235         | 160,269        | 38,966                    | 24.3%                    |
| Miscellaneous revenues                | 431,459        | 471,523        | 2,603          | 3,719          | 434,062         | 475,242        | (41,180)                  | (8.7%)                   |
| Total Revenues                        | 73,855,636     | 72,364,062     | 3,715,486      | 3,045,548      | 77,571,122      | 75,409,610     | 2,161,512                 | 2.9%                     |
| _                                     |                |                |                |                |                 |                |                           |                          |
| Program expenses:                     |                |                |                |                |                 |                |                           |                          |
| General government                    | 10,560,435     | 6,549,464      | -              | -              | 10,560,435      | 6,549,464      | 4,010,971                 | 61.2%                    |
| Public protection                     | 21,699,524     | 18,852,815     | -              | -              | 21,699,524      | 18,852,815     | 2,846,709                 | 15.1%                    |
| Public ways and facilities            | 6,302,755      | 8,139,741      | -              | -              | 6,302,755       | 8,139,741      | (1,836,986)               | (22.6%)                  |
| Health and sanitation                 | 16,448,632     | 14,787,266     | -              | -              | 16,448,632      | 14,787,266     | 1,661,366                 | 11.2%                    |
| Public assistance                     | 24,088,255     | 22,887,338     | -              | -              | 24,088,255      | 22,887,338     | 1,200,917                 | 5.2%                     |
| Education                             | 405,103        | 367,406        | -              | -              | 405,103         | 367,406        | 37,697                    | 10.3%                    |
| Interest on long-term debt            | 126,763        | 119,119        | -              | -              | 126,763         | 119,119        | 7,644                     | 6.4%                     |
| Solid waste                           | -              | -              | 1,249,564      | 1,336,645      | 1,249,564       | 1,336,645      | (87,081)                  | (6.5%)                   |
| Solid waste closure                   | -              | -              | 203,542        | 890,347        | 203,542         | 890,347        | (686,805)                 | (77.1%)                  |
| Airport                               |                |                | 549,498        | 553,148        | 549,498         | 553,148        | (3,650)                   | (0.7%)                   |
| Total Expenses                        | 79,631,467     | 71,703,149     | 2,002,604      | 2,780,140      | 81,634,071      | 74,483,289     | 7,150,782                 | 9.6%                     |
| Change in net assets before transfers | (5,775,831)    | 660,913        | 1,712,882      | 265.408        | (4,062,949)     | 926,321        | (4,989,270)               | (5.39)                   |
| Transfers in/ (out)                   | 25,712         | 53,871         | (25,712)       | (53,871)       | (4,002,045)     |                | (4,500,270)               | 0%                       |
|                                       |                |                |                |                |                 |                | -                         |                          |
| Change in net position                | (5,750,119)    | 714,784        | 1,687,170      | 211,537        | (4,062,949)     | 926,321        | (4,989,270)               | (538.6%)                 |
| Net Position (deficit) - Beginning    | (3,834,652)    | (4,500,412)    | (4,058,163)    | (4,269,700)    | (7,892,815)     | (8,770,112)    | 877,297                   | (10.0%)                  |
| Prior period adjustment               |                | (49,024)       |                |                |                 | (49,024)       | 49,024                    | (100.0%)                 |
| Net Deficit - Ending                  | \$ (9,584,771) | \$ (3,834,652) | \$ (2,370,993) | \$ (4,058,163) | \$ (11,955,764) | \$ (7,892,815) | \$ (4,062,949)            | 51.5%                    |

Changes to Net Position are the results of operations and unexpended appropriations.



# IV. Financial Analysis of Governmental Funds

As noted earlier, the County is required to use fund accounting to ensure and demonstrate compliance with budgetary and legal requirements.

#### **Governmental Funds**

The general government functions are included in the General, Special Revenue, Capital Project, and Debt Service Funds. Included in these funds are the special districts governed by the County Board of Supervisors. The focus of the County's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the County's financing requirements. In particular, total fund balance less the nonspendable portion is a useful measure of the County's net resources available for spending at the end of the fiscal year.

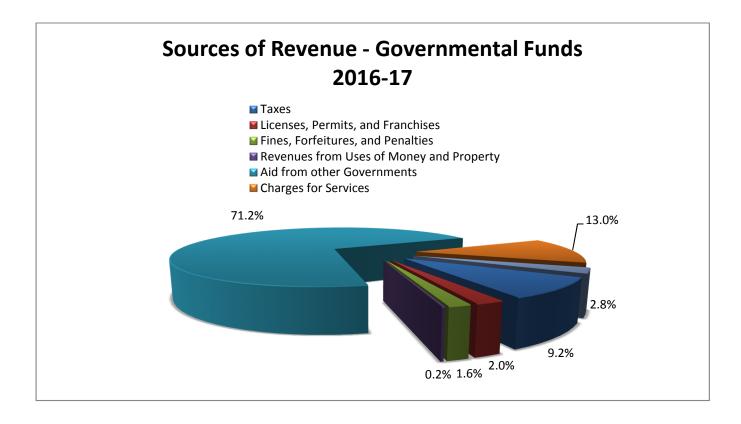
The table below shows the County's governmental funds ending fund balances broken out by component as of June 30, 2017.

| Component    |    | Amount     | Description  |
|--------------|----|------------|--|
|              |    |            | These are amounts that are not spendable in form, or are legally or contractually required to be |
| Nonspendable | \$ | 585,158    | maintained intact, and are made up of inventories, prepaid expenses, and outstanding loans       |
|              |    |            | receivable.  |
| Restricted   | ď  | 17 200 607 | These are amounts that are externally constrained by creditors, grantors, contributions, laws,   |
| Restricted   | \$ | 17,308,687 | regulations, or enabling legislation.  |
| Committed    | \$ | 45 220     | These are amounts that are for specific purposes determined by the Board of Supervisors such as  |
| Committee    |    | 45,320     | encumbrances.  |
| Unassigned   | \$ | 2.009.297  |  |
| Orlassigned  | Ψ  | 2,009,291  | These are amounts that represent the residual classification for the County's General Fund.      |
| Total        | \$ | 19,948,462 |  |
| Total        | φ  | 19,940,402 |  |

With the approval of the Board of Supervisors, County management may allocate a portion of fund balance to a particular function, project or activity, and may also allocate for purposes beyond the current year, within the constraints applied to the various categories of fund balance. With the exception of the nonspendable portion, fund balances are available for appropriation at any time. The general fund is the main operating fund of the County.

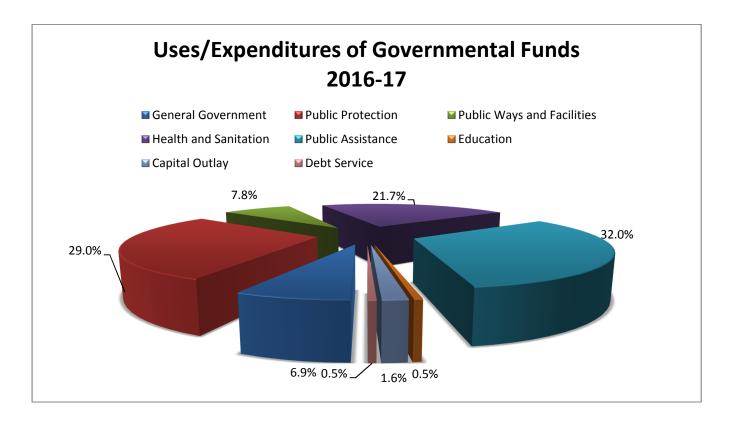
The following table presents revenues from various sources as well as reflecting increases or decreases from the prior fiscal year in the governmental funds.

|  | 20            | 16-17      | 2015-16 |           |            |        | Change     |             |  |  |
|--|---------------|------------|---------|-----------|------------|--------|------------|-------------|--|--|
| Revenue Sources                          | Amount        | % of total | Ar      | nount     | % of total | Amount |            | % of change |  |  |
| Taxes                                    | \$ 6,881,865  | 9.2%       | \$ 6    | 6,708,225 | 9.4%       | \$     | 173,640    | 2.6%        |  |  |
| Licenses, permits, and franchises        | 1,510,288     | 2.0%       |         | 1,608,056 | 2.2%       |        | (97,768)   | (6.1%)      |  |  |
| Fines, forfeitures, and penalties        | 1,182,538     | 1.6%       |         | 1,516,695 | 2.1%       |        | (334, 157) | (22.0%)     |  |  |
| Revenues from uses of money and property | 160,348       | 0.2%       |         | 244,007   | 0.3%       |        | (83,659)   | (34.3%)     |  |  |
| Aid from other governments               | 53,002,427    | 71.2%      | 5       | 1,030,655 | 71.2%      |        | 1,971,772  | 3.9%        |  |  |
| Charges for services                     | 9,704,773     | 13.0%      | 8       | 3,464,809 | 11.8%      |        | 1,239,964  | 14.6%       |  |  |
| Other                                    | 2,043,081     | 2.8%       |         | 2,103,455 | 2.9%       |        | (60,374)   | (2.9%)      |  |  |
| Total Revenue                            | \$ 74,485,320 | 100.0%     | \$ 7    | 1,675,902 | 100.0%     | \$     | 2,809,418  | 3.9%        |  |  |



The following table presents expenditures by function compared to prior fiscal year's amounts in governmental funds.

|                            | 2016          | 6-17       | 2015-16 |            |            |        | Change      |             |  |
|----------------------------|---------------|------------|---------|------------|------------|--------|-------------|-------------|--|
| Expenditures by Function   | Amount        | % of total | Amount  |            | % of total | Amount |             | % of change |  |
| General government         | \$ 5,068,540  | 6.9%       | \$      | 6,233,083  | 8.6%       | \$     | (1,164,543) | (18.7%)     |  |
| Public protection          | 21,407,800    | 29.0%      | 2       | 21,012,651 | 29.1%      |        | 395,149     | 1.9%        |  |
| Public ways and facilities | 5,734,477     | 7.8%       |         | 4,018,012  | 5.6%       |        | 1,716,465   | 42.7%       |  |
| Health and sanitation      | 15,976,410    | 21.7%      |         | 14,546,199 | 20.1%      |        | 1,430,211   | 9.8%        |  |
| Public assistance          | 23,646,977    | 32.0%      | 2       | 22,680,876 | 31.4%      |        | 966,101     | 4.3%        |  |
| Education                  | 394,900       | 0.5%       |         | 375,375    | 0.5%       |        | 19,525      | 5.2%        |  |
| Capital outlay             | 1,149,569     | 1.6%       |         | 2,935,979  | 4.1%       |        | (1,786,410) | (60.8%)     |  |
| Debt service               | 371,650       | 0.5%       |         | 430,628    | 0.6%       |        | (58,978)    | (13.7%)     |  |
| Total Expenditures         | \$ 73,750,323 | 100.0%     | \$ 7    | 72,232,803 | 100.0%     | \$     | 1,517,520   | 2.1%        |  |



# **Proprietary Funds**

The County's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail. These funds include the County's enterprise funds; and the internal service funds, which are presented in aggregate.

The following tables present operating revenues and expenses for enterprise and internal service funds compared to prior fiscal year's amounts in proprietary funds.

|                          | 2016-        | -17        | 2015         | -16        | Change     |             |  |  |
|--------------------------|--------------|------------|--------------|------------|------------|-------------|--|--|
|                          | Amount       | % of total | Amount       | % of total | Amount     | % of change |  |  |
| Enterprise Funds         |              |            |              |            |            |             |  |  |
| Operating Revenues       |              |            |              |            |            |             |  |  |
| Charges for services     | \$ 2,458,570 | 82.8%      | \$ 2,446,072 | 82.0%      | \$ 12,498  | 0.5%        |  |  |
| Rental income            | 261,658      | 8.8%       | 309,511      | 10.4%      | (47,853)   | (15.5%)     |  |  |
| Other                    | 249,201      | 8.4%       | 225,198      | 7.6%       | 24,003     | 10.7%       |  |  |
| Total Operating Revenues | 2,969,429    | 100.0%     | 2,980,781    | 100.0%     | (11,352)   | (0.4%)      |  |  |
| Operating Expenses       |              |            |              |            |            |             |  |  |
| Salaries and benefits    | 482,208      | 24.2%      | 387,417      | 14.0%      | 94,791     | 24.5%       |  |  |
| Services and supplies    | 1,435,800    | 72.0%      | 2,273,231    | 82.2%      | (837,431)  | (36.8%)     |  |  |
| Depreciation             | 74,793       | 3.8%       | 105,364      | 3.8%       | (30,571)   | (29.0%)     |  |  |
| Total Operating Expenses | 1,992,801    | 100.0%     | 2,766,012    | 100.0%     | (773,211)  | (28.0%)     |  |  |
| Operating Income         | \$ 976,628   |            | \$ 214,769   |            | \$ 761,859 | 354.7%      |  |  |
| Internal Service Funds   |              |            |              |            |            |             |  |  |
| Operating Revenues       |              |            |              |            |            |             |  |  |
| Charges for services     | \$ 2,453,502 | 99.8%      | \$ 2,338,518 | 99.8%      | \$ 114,984 | 4.9%        |  |  |
| Rental income            | 3.000        | 0.1%       | 2.825        | 0.1%       | 175        | 6.2%        |  |  |
| Other                    | 3,019        | 0.1%       | 2,896        | 0.1%       | 123        | 4.2%        |  |  |
| Total Operating Revenues | 2,459,521    | 100.0%     | 2,344,239    | 100.0%     | 115,282    | 4.9%        |  |  |
| Operating Expenses       |              |            |              |            |            |             |  |  |
| Services and supplies    | 2,433,689    | 98.2%      | 2.332.924    | 89.1%      | 100.765    | 4.3%        |  |  |
| Depreciation             | 45,542       | 1.8%       | 284,293      | 10.9%      | (238,751)  | (84.0%)     |  |  |
| 200.00.00.00.            | ,            |            | 201,200      | 10.070     | (200,101)  | (0 (0)      |  |  |
| Total Operating Expenses | 2,479,231    | 100.0%     | 2,617,217    | 100.0%     | (137,986)  | (5.3%)      |  |  |
| Operating Loss           | \$ (19,710)  |            | \$ (272,978) |            | \$ 253,268 | (92.8%)     |  |  |

# V. General Fund Budgetary Highlights

The following table presents the original budget, final budget, actual amounts, and variance between final and actual for the governmental funds.

| Governmental Funds                                |    | Budgeted     | Amo | ounts        | Ac | tual Amounts | Variance with<br>Final Budget |              |  |
|---|----|--------------|-----|--------------|----|--------------|-------------------------------|--------------|--|
|   | -  | Original     |     | Final        |    |              |                               |              |  |
| Revenues  |    | · ·          |     |              |    |              |                               |              |  |
| Taxes   | \$ | 6,971,179    | \$  | 6,971,179    | \$ | 6,881,865    | \$                            | (89,314)     |  |
| Licenses, permits, and franchises                 |    | 1,543,506    |     | 1,543,506    |    | 1,510,288    |                               | (33,218)     |  |
| Fines, forfeitures, and penalties                 |    | 1,569,777    |     | 1,569,777    |    | 1,182,538    |                               | (387,239)    |  |
| Revenues from uses of money and property          |    | 49,460       |     | 49,472       |    | 160,348      |                               | 110,876      |  |
| Aid from other governments                        |    | 61,754,169   |     | 63,672,226   |    | 53,002,427   |                               | (10,669,799) |  |
| Charges for services                              |    | 10,536,718   |     | 10,813,890   |    | 9,704,773    |                               | (1,109,117)  |  |
| Other   |    | 2,028,374    |     | 2,037,116    |    | 2,043,081    |                               | 5,965        |  |
| Total Revenues                                    |    | 84,453,183   |     | 86,657,166   |    | 74,485,320   |                               | (12,171,846) |  |
| Expenditures                                      |    |              |     |              |    |              |                               |              |  |
| General government                                |    | 5,618,314    |     | 5,608,950    |    | 5,068,540    |                               | 540,410      |  |
| Public protection                                 |    | 22,901,770   |     | 23,582,706   |    | 21,407,800   |                               | 2,174,906    |  |
| Public ways and facilities                        |    | 9,966,952    |     | 10,705,114   |    | 5,734,477    |                               | 4,970,637    |  |
| Health and sanitation                             |    | 17,852,155   |     | 18,017,124   |    | 15,976,410   |                               | 2,040,714    |  |
| Public assistance                                 |    | 26,331,028   |     | 26,743,508   |    | 23,646,977   |                               | 3,096,531    |  |
| Education   |    | 406,969      |     | 406,969      |    | 394,900      |                               | 12,069       |  |
| Capital outlay                                    |    | 900,827      |     | 1,249,650    |    | 1,149,569    |                               | 100,081      |  |
| Debt service                                      |    | 374,690      |     | 378,215      |    | 371,650      |                               | 6,565        |  |
| Total Expenditures                                |    | 84,352,705   |     | 86,692,236   |    | 73,750,323   |                               | 12,941,913   |  |
| Excess (Deficiency) of Revenues Over Expenditures |    | 100,478      |     | (35,070)     |    | 734,997      |                               | 770,067      |  |
| Other Financing Sources (Uses)                    |    |              |     |              |    |              |                               |              |  |
| Transfers in                                      |    | 29,164,285   |     | 29,893,020   |    | 9,930,899    |                               | (19,962,121) |  |
| Transfers out                                     |    | (29,309,061) |     | (30,223,917) |    | (10,264,391) |                               | 19,959,526   |  |
| Total Other Financing Sources (Uses)              |    | (144,776)    |     | (330,897)    |    | (333,492)    |                               | (2,595)      |  |
| Net Change in Fund Balances                       | \$ | (44,298)     | \$  | (365,967)    | \$ | 401,505      | \$                            | 767,472      |  |

# **Capital Assets and Debt Administration**

## **Capital Assets**

The County's investment in capital assets includes land, construction in progress, buildings and improvements, equipment and vehicles, and infrastructure. The following table provides a comparison between current fiscal year and prior fiscal year capital assets, net of depreciation.

|                            |         | Governmental Activities |                 |            |         | Business-type Activities |         |           |         | Total      |    |            |  |
|----------------------------|---------|-------------------------|-----------------|------------|---------|--------------------------|---------|-----------|---------|------------|----|------------|--|
|                            | 2016-17 |                         | 2016-17 2015-16 |            | 2016-17 |                          | 2015-16 |           | 2016-17 |            |    | 2015-16    |  |
| Land                       | \$      | 157,414                 | \$              | 141,873    | \$      | 1,022,894                | \$      | 1,022,894 | \$      | 1,180,308  | \$ | 1,164,767  |  |
| Construction in progress   |         | 5,104,615               |                 | 4,641,711  |         | 920,683                  |         | 89,749    |         | 6,025,298  |    | 4,731,460  |  |
| Buildings and improvements |         | 9,109,145               |                 | 9,508,323  |         | 695,913                  |         | 753,561   |         | 9,805,058  |    | 10,261,884 |  |
| Equipment                  |         | 3,309,276               |                 | 2,953,504  |         | 68,829                   |         | 85,974    |         | 3,378,105  |    | 3,039,478  |  |
| Infrastructure             |         | 22,022,153              |                 | 23,080,127 |         | -                        |         |           |         | 22,022,153 |    | 23,080,127 |  |
| Total Capital Assets, Net  | \$      | 39,702,603              | \$              | 40,325,538 | \$      | 2,708,319                | \$      | 1,952,178 | \$      | 42,410,922 | \$ | 42,277,716 |  |

Additional information on the County's capital assets can be found in the Notes to the Financial Statements section of this report.

## **Long-term Obligations**

The County's long-term obligations includes certificates of participation, loans, capital leases, compensated absences, landfill closure obligation, landfill postclosure obligation, net other post employment obligation, and net pension obligation.

|                                 | Governmental Activities |                 |    |            | Business-type Activities |            |    |            | Total |             |    |            |
|---------------------------------|-------------------------|-----------------|----|------------|--------------------------|------------|----|------------|-------|-------------|----|------------|
| 201                             |                         | 2016-17 2015-16 |    | 2016-17    |                          | 2015-16    |    | 2016-17    |       | 2015-16     |    |            |
| Certificates of participation   | \$                      | 2,370,000       | \$ | 2,415,000  | \$                       | -          | \$ | _          | \$    | 2,370,000   | \$ | 2,415,000  |
| Loans                           |                         | 546,450         |    | 546,450    |                          | -          |    | -          |       | 546,450     |    | 546,450    |
| Capital leases                  |                         | 449,922         |    | 649,809    |                          | 162,087    |    | 235,603    |       | 612,009     |    | 885,412    |
| Compensated absences            |                         | 1,828,561       |    | 1,675,373  |                          | 32,174     |    | 30,333     |       | 1,860,735   |    | 1,705,706  |
| Landfill postclosure obligation |                         | -               |    | -          |                          | 4,328,668  |    | 4,518,329  |       | 4,328,668   |    | 4,518,329  |
| Landfill closure obligation     |                         | -               |    | -          |                          | 9,566,861  |    | 9,173,658  |       | 9,566,861   |    | 9,173,658  |
| Net OPEB obligation             | 1                       | 6,728,229       |    | 15,764,635 |                          | 184,826    |    | 179,090    |       | 16,913,055  |    | 15,943,725 |
| Net Pension obligation          | 6                       | 3,365,143       |    | 48,399,891 |                          | 602,042    |    | 478,619    | _     | 63,967,185  |    | 48,878,510 |
| Total Long-term Liabilities     | \$ 8                    | 5,288,305       | \$ | 69,451,158 | \$                       | 14,876,658 | \$ | 14,615,632 | \$    | 100,164,963 | \$ | 84,066,790 |

Additional information on the County's Long-term Obligations can be found in the Notes to the Financial Statements section of this report.

#### VI. Fiscal Outlook

The County adopted its fiscal year 2016-2017 Final Budget in the amount of \$101,487,556. The County continues to face fiscal challenges in the foreseeable future. The single most critical issue facing the County is that costs to provide required services are escalating faster than revenues needed to support them. For example, the County is required to provide for public protection, provision of health, and social services. Rising labor and healthcare costs without at least an equal increase in funding dictate that either the breadth of service or the quality of service must be reduced to stay within the funding limits, thus impacting the ability for the County to serve its constituents as they have come to expect.

# VII. Request for Information

This financial report is designed to provide a general overview of the County's finances for all those with an interest. Questions concerning any of the information presented in this report or requests for additional financial information should be addressed to:

Department of Finance 516 West Sycamore Street Willows, CA 95965

The County's Comprehensive Annual Financial Report can also be found at www.countyofglenn.net.



# BASIC FINANCIAL STATEMENTS – GOVERNMENT-WIDE FINANCIAL STATEMENTS

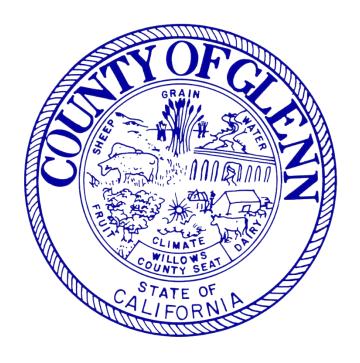


# Statement of Net Position June 30, 2017

|  | Primary Government   |                |                        |  |
|--|----------------------|----------------|------------------------|--|
|  | Governmental         | Business-type  |                        |  |
|  | Activities           | Activities     | Total                  |  |
| ASSETS   |                      |                |                        |  |
| Cash and investments                             | \$ 26,531,947        | \$ 9,496,120   | \$ 36,028,067          |  |
| Internal balances                                | (12,805)             | 12,805         | y 30,020,007<br>-      |  |
| Due from other agencies                          | 83,343               | 572            | 83,915                 |  |
| Accounts receivable                              | 444,175              | 226,804        | 670,979                |  |
| Due from other governments                       | 5,101,523            | -              | 5,101,523              |  |
| Prepaid expenses                                 | 201,793              | 2,358          | 204,151                |  |
| Inventory  | 171,441              | 30,251         | 201,692                |  |
| Loans Receivable                                 | 2,284,438            | -              | 2,284,438              |  |
| Capital Assets:                                  | 2,201,430            |                | 2,201,130              |  |
| Non-depreciable                                  | 5,262,029            | 1,943,577      | 7,205,606              |  |
| Depreciable, net                                 | 34,440,574           | 764,742        | 35,205,316             |  |
| Total capital assets                             | 39,702,603           | 2,708,319      | 42,410,922             |  |
| Total capital assets                             | 33,702,003           | 2,700,313      | 42,410,322             |  |
| Total Assets                                     | 74,508,458           | 12,477,229     | 86,985,687             |  |
| DEFERRED OUTFLOWS OF RESOURCES-PENSION           | 12,488,322           | 111,844        | 12,600,166             |  |
| LIABILITIES                                      |                      |                |                        |  |
| Accounts payable                                 | 4,112,340            | 28,439         | 4,140,779              |  |
| Salaries and benefits payable                    | 1,240,014            | 13,820         | 1,253,834              |  |
| Interest payable                                 | 164                  | 1,592          | 1,756                  |  |
| Deposits payable                                 | 26,687               | 28,042         | 54,729                 |  |
| Unearned revenue                                 | 4,569,519            | -              | 4,569,519              |  |
| Long-term liabilities:                           |                      |                |                        |  |
| Due within one year                              | 1,454,282            | 92,602         | 1,546,884              |  |
| Due in more than one year                        | 83,834,023           | 14,784,056     | 98,618,079             |  |
| Total Liabilities                                | 95,237,029           | 14,948,551     | 110,185,580            |  |
| DEFERRED INFLOWS OF RESOURCES-PENSION            | 1,344,522            | 11,515         | 1,356,037              |  |
| NET POSITION (DEFICIT)                           |                      |                |                        |  |
| Net investment in capital assets Restricted for: | 36,336,231           | 2,546,232      | 38,874,927             |  |
| General government                               | EC2 466              |                | EC2 466                |  |
| Public protection                                | 563,466<br>5,319,210 | -              | 563,466<br>5 310 310   |  |
| Public ways & facilities                         | 2,104,829            | _              | 5,319,210<br>2,104,829 |  |
| Health & sanitation                              | 4,168,921            | _              | 4,168,921              |  |
| Public assistance                                | 6,516,260            | <u>-</u>       | 6,516,260              |  |
| Education  | 639,347              | -              | 639,347                |  |
| Capital projects                                 | 603,655              | -              | 603,655                |  |
| Debt service                                     | 59,970               | -              | 59,970                 |  |
| Unrestricted                                     | (65,896,660)         | (4,917,225)    | (70,806,349)           |  |
| Total Net Deficit                                | \$ (9,584,771)       | \$ (2,370,993) | \$ (11,955,764)        |  |

# Statement of Activities For the Fiscal Year Ended June 30, 2017

|                                |  |                         | Program Revenue                          | s                                      | Net (Expense) Revenue and<br>Changes in Net Position |                             |   |  |
|--------------------------------|--|-------------------------|--|--|--|-----------------------------|---|--|
| Functions/Programs             | Expenses   | Charges for<br>Services | Operating<br>Grants and<br>Contributions | Capital Grants<br>and<br>Contributions | Governmental<br>Activities                           | Business-type<br>Activities | Total   |  |
| Primary Government:            |  |                         |  |  |  |                             |   |  |
| Governmental Activities:       |  |                         |  |  |  |                             |   |  |
| General government             | \$ 10,560,435  | \$ 4,234,841            | \$ 921,192                               | \$ -                                   | \$ (5,404,402)                                       | \$ -                        | \$ (5,404,402)  |  |
| Public protection              | 21,699,524   | 4,104,405               | 7,839,312                                | -                                      | (9,755,807)  | -                           | (9,755,807)   |  |
| Public ways and facilities     | 6,302,755  | 1,430,508               | 1,882,895                                | 625,634                                | (2,363,718)  | -                           | (2,363,718)   |  |
| Health and sanitation          | 16,448,632   | 3,215,662               | 13,096,939                               | -                                      | (136,031)  | -                           | (136,031)   |  |
| Public assistance              | 24,088,255   | 45,517                  | 23,556,722                               | -                                      | (486,016)  | -                           | (486,016)   |  |
| Education                      | 405,103  | 850                     | 1,911                                    | -                                      | (402, 342)   | -                           | (402,342)   |  |
| Interest on long-term debt     | 126,763  |                         |  |  | (126,763)  |                             | (126,763)   |  |
| Total Governmental Activities  | 79,631,467   | 13,031,783              | 47,298,971                               | 625,634                                | (18,675,079)   |                             | (18,675,079)  |  |
| Business-type activities:      |  |                         |  |  |  |                             |   |  |
| Solid waste                    | 1,249,564  | 2,150,354               | 40,000                                   | _                                      | _  | 940.790                     | 940.790   |  |
| Solid waste closure            | 203,542  | -                       | -  | -                                      | _  | (203,542)                   | (203,542)   |  |
| Airport                        | 549,498  | 576,338                 | 24,729                                   | 650,524                                |  | 702,093                     | 702,093   |  |
| Total Business-type Activities | 2,002,604  | 2,726,692               | 64,729                                   | 650,524                                |  | 1,439,341                   | 1,439,341   |  |
| Total Primary Government       | \$ 81,634,071  | \$ 15,758,475           | \$ 47,363,700                            | \$ 1,276,158                           | (18,675,079)   | 1,439,341                   | (17,235,738)  |  |
|                                | General revenues:  Taxes:  Property taxes Sales and use taxes Real property transfer taxes Other taxes Franchise fees Grants and contributions - unrestricted Interest and investment earnings |                         |  |  |  |                             | 6,729,998<br>1,006,059<br>130,310<br>21,557<br>872,448<br>3,779,120<br>199,235<br>434,062 |  |
|                                | Miscellaneous<br>Transfers in (ou  |                         |  |  | 431,459<br>25,712                                    | 2,603<br>(25,712)           |   |  |
|                                | Total Gene   | eral Revenues           |  |  | 12,924,960   | 247,829                     | 13,172,789  |  |
|                                | Change in  | Net Position            |  | (5,750,119)                            | 1,687,170  | (4,062,949)                 |   |  |
|                                | Net Deficit - Beg  | inning                  |  |  | (3,834,652)  | (4,058,163)                 | (7,892,815)   |  |
|                                | Net Deficit - End  | ing                     |  |  | \$ (9,584,771)                                       | \$ (2,370,993)              | \$ (11,955,764)   |  |



BASIC FINANCIAL STATEMENTS - FUND FINANCIAL STATEMENTS



# Balance Sheet Governmental Funds June 30, 2017

|   | G  | eneral Fund | ommunity<br>ion Agency<br>Fund | F  | Road Fund | <br>ental Health<br>ervices Act<br>Fund | ounty Local<br>venue 2011<br>Fund | Go | Other<br>vernmental<br>Funds |    | Total      |
|---|----|-------------|--------------------------------|----|-----------|---|-----------------------------------|----|------------------------------|----|------------|
| ASSETS  |    |             |                                |    |           |   |                                   |    |                              |    |            |
| Cash and investments                                      | \$ | 5,647,295   | \$<br>1,101,265                | \$ | 2,164,882 | \$<br>3,242,541                         | \$<br>6,372,406                   | \$ | 6,116,767                    | \$ | 24,645,156 |
| Due from other funds                                      |    | 2,134,959   | 21,661                         |    | 151,303   | -                                       | 138                               |    | 148,609                      |    | 2,456,670  |
| Accounts receivable                                       |    | 30,147      | 308,378                        |    | 12,292    | 11,557                                  | 3,934                             |    | 18,055                       |    | 384,363    |
| Due from other governments                                |    | 3,500,310   | _                              |    | -         | 278,852                                 | 753,417                           |    | 568,944                      |    | 5,101,523  |
| Prepaid items   |    | 140,746     | 3,400                          |    | 226       | -                                       | 80                                |    | 13,092                       |    | 157,544    |
| Inventory   |    | · -         | 43,408                         |    | 99,736    | -                                       | _                                 |    | 3,519                        |    | 146,663    |
| Advances to other funds                                   |    | 280,951     | · -                            |    | -         | _                                       | _                                 |    | 750,000                      |    | 1,030,951  |
| Loans receivable  | _  |             | 2,284,438                      |    | -         | <br>_                                   |                                   |    | -                            | _  | 2,284,438  |
| Total Assets  | \$ | 11,734,408  | \$<br>3,762,550                | \$ | 2,428,439 | \$<br>3,532,950                         | \$<br>7,129,975                   | \$ | 7,618,986                    | \$ | 36,207,308 |
| LIABILITIES   |    |             |                                |    |           |   |                                   |    |                              |    |            |
| Due to other funds  | \$ | 108,252     | \$<br>51,351                   | \$ | 35,491    | \$<br>508,961                           | \$<br>899,409                     | \$ | 791,698                      | \$ | 2,395,162  |
| Accounts payable  |    | 3,567,129   | 201,959                        |    | 216,236   | -                                       | 2,726                             |    | 87,478                       |    | 4,075,528  |
| Accrued salaries and benefits                             |    | 962,652     | 48,941                         |    | 112,806   | -                                       | 37,567                            |    | 78,048                       |    | 1,240,014  |
| Interest payable  |    | 164         | -                              |    | -         | -                                       | -                                 |    | -                            |    | 164        |
| Deposits payable  |    | 22,162      | 3,617                          |    | -         | -                                       | -                                 |    | 908                          |    | 26,687     |
| Unearned revenue  |    | 866.205     | 724                            |    | _         | 2,935,480                               | 715.190                           |    | 8,011                        |    | 4.525.610  |
| Advances from other funds                                 | _  | 750,000     | 250,000                        |    | -         | <br><u> </u>                            | <u> </u>                          |    | <u> </u>                     |    | 1,000,000  |
| Total Liabilities   | _  | 6,276,564   | <br>556,592                    |    | 364,533   | <br>3,444,441                           | <br>1,654,892                     |    | 966,143                      |    | 13,263,165 |
| DEFERRED INFLOWS OF RESOURCES                             |    |             |                                |    |           |   |                                   |    |                              |    |            |
| Unavailable revenue                                       |    | 2,758,655   | <br>149,814                    |    |           | <br>-                                   | <br>                              | _  | 87,212                       |    | 2,995,681  |
| FUND BALANCES   |    |             |                                |    |           |   |                                   |    |                              |    |            |
| Nonspendable  |    | 421,697     | 46,808                         |    | 99,962    | -                                       | 80                                |    | 16,611                       |    | 585,158    |
| Restricted  |    | 222,875     | 3,009,336                      |    | 1,963,944 | 88,509                                  | 5,475,003                         |    | 6,549,020                    |    | 17,308,687 |
| Committed   |    | 45,320      | -                              |    | -         | -                                       | -                                 |    | -                            |    | 45,320     |
| Unassigned  |    | 2,009,297   | <br>                           |    |           | <br>-                                   | <br>                              |    |                              |    | 2,009,297  |
| Total Fund Balances                                       |    | 2,699,189   | 3,056,144                      |    | 2,063,906 | <br>88,509                              | 5,475,083                         |    | 6,565,631                    |    | 19,948,462 |
| Total Liabilities, Deferred Inflows of Resources and Fund |    |             |                                |    |           |   |                                   |    |                              |    |            |
| Balances  | \$ | 11,734,408  | \$<br>3,762,550                | \$ | 2,428,439 | \$<br>3,532,950                         | \$<br>7,129,975                   | \$ | 7,618,986                    | \$ | 36,207,308 |



Reconciliation of the Governmental Funds Balance Sheet to the Government-Wide Statement of Net Position
June 30, 2017

| Amounts reported for governmental activities in the statement of net position are different because:  |  |                   |
|---|--|-------------------|
| Fund Balances - Total Governmental Funds  |  | \$<br>19,948,462  |
| Capital assets used in governmental activities are not financial resources and, therefore, are not reported in the governmental funds. These assets consist of:   |  |                   |
| Land Construction in progress Buildings and improvements Equipment Infrastructure Less: accumulated depreciation Total capital assets   | 157,414<br>5,097,079<br>18,028,900<br>12,079,361<br>42,318,958<br>(39,369,854)       | 38,311,858        |
| Some of the County's revenue will be collected after year-end, but is not available soon enough to pay for the current period's expenditures, and therefore is reported as unavailable revenue in the governmental funds.   |  | 2,995,681         |
| Internal service funds are used by the County to charge the cost of certain County-wide or Department-wide activities to individual funds. The assets and liabilities of the internal service funds are included in governmental activities in the statement of net position.   |  | 3,303,733         |
| Long-term liabilities applicable to the County's governmental activities are not due and payable in the current period and accordingly are not reported as fund liabilities. Interest on long-term debt is not accrued in governmental funds, but rather is recognized as an expenditure when due. All liabilities are reported in the statement of net position. Balances as of June 30, 2017 are: |  |                   |
| Certificates of participation Loans payable Capital leases Compensated absences Net OPEB obligation Net Pension Liability Total long-term liabilities   | (2,370,000)<br>(546,450)<br>(449,922)<br>(1,828,561)<br>(16,728,229)<br>(63,365,143) | (85,288,305)      |
| Deferred outflows and inflows of resources related to pensions are applicable to future periods, and therefore, are not reported in the governmental funds. Balances as of June 30, 2017 are:   |  |                   |
| Deferred outflows of resources Deferred inflows of resources Total deferred pension balances  | 12,461,699<br>(1,317,899)  | 11,143,800        |
| Net Deficit of Governmental Activities  |  | \$<br>(9,584,771) |

# Statement of Revenues, Expenditures, and Changes in Fund Balances Governmental Funds For the Fiscal Year Ended June 30, 2017

|  | General Fund | Community<br>Action Agency<br>Fund | Road Fund    | Mental Health<br>Services Act<br>Fund | County Local<br>Revenue 2011<br>Fund | Other<br>Governmental<br>Funds | Total         |
|--|--------------|------------------------------------|--------------|---------------------------------------|--------------------------------------|--------------------------------|---------------|
| REVENUES                                 |              |                                    |              |                                       |                                      |                                |               |
| Taxes                                    | \$ 6,535,976 | \$ -                               | \$ -         | \$ -                                  | \$ -                                 | \$ 345,889                     | \$ 6,881,865  |
| Licenses, permits, and franchises        | 1,130,307    | -                                  | 20,003       | -                                     | -                                    | 359,978                        | 1,510,288     |
| Fines, forfeitures, and penalties        | 1,140,600    | -                                  | -            | -                                     | -                                    | 41,938                         | 1,182,538     |
| Revenues from uses of money and property | 74,934       | 14,941                             | 15,010       | 22,505                                | 6,769                                | 26,189                         | 160,348       |
| Aid from other governments               | 31,029,256   | 1,867,545                          | 3,533,205    | 2,931,963                             | 7,978,075                            | 5,662,383                      | 53,002,427    |
| Charges for services                     | 7,433,529    | 7,488                              | 442,290      | -                                     | -                                    | 1,821,466                      | 9,704,773     |
| Other                                    | 769,126      | 9,386                              | 13,782       |                                       |                                      | 1,250,787                      | 2,043,081     |
| Total Revenues                           | 48,113,728   | 1,899,360                          | 4,024,290    | 2,954,468                             | 7,984,844                            | 9,508,630                      | 74,485,320    |
| EXPENDITURES                             |              |                                    |              |                                       |                                      |                                |               |
| Current:                                 |              |                                    |              |                                       |                                      |                                |               |
| General government                       | 5,034,584    | -                                  | -            | -                                     | -                                    | 33,956                         | 5,068,540     |
| Public protection                        | 18,269,720   | -                                  | -            | -                                     | 1,175,506                            | 1,962,574                      | 21,407,800    |
| Public ways and facilities               | -            | -                                  | 3,617,598    | -                                     | -                                    | 2,116,879                      | 5,734,477     |
| Health and sanitation                    | 14,677,827   | -                                  | -            | 8,301                                 | -                                    | 1,290,282                      | 15,976,410    |
| Public assistance                        | 17,903,280   | 2,387,900                          | -            | -                                     | -                                    | 3,355,797                      | 23,646,977    |
| Education                                | 394,900      | -                                  | -            | -                                     | -                                    | -                              | 394,900       |
| Capital Outlay                           | 159,913      | -                                  | 958,875      | -                                     | -                                    | 30,781                         | 1,149,569     |
| Debt Service:                            |              |                                    |              |                                       |                                      |                                |               |
| Principal                                | -            | -                                  | -            | -                                     | -                                    | 244,888                        | 244,888       |
| Interest and other charges               | 14,133       |                                    |              |                                       |                                      | 112,629                        | 126,762       |
| Total Expenditures                       | 56,454,357   | 2,387,900                          | 4,576,473    | 8,301                                 | 1,175,506                            | 9,147,786                      | 73,750,323    |
| Excess (Deficiency) of Revenues Over     |              |                                    |              |                                       |                                      |                                |               |
| Expenditures                             | (8,340,629)  | (488,540)                          | (552,183)    | 2,946,167                             | 6,809,338                            | 360,844                        | 734,997       |
| OTHER FINANCING SOURCES (USES)           |              |                                    |              |                                       |                                      |                                |               |
| Transfers in                             | 8,586,344    | 797,003                            | 239,488      | -                                     | -                                    | 308,064                        | 9,930,899     |
| Transfers out                            | (1,287,419)  | (287,548)                          |              | (2,946,167)                           | (5,314,794)                          | (428,463)                      | (10,264,391)  |
| Total Other Financing Sources (Uses)     | 7,298,925    | 509,455                            | 239,488      | (2,946,167)                           | (5,314,794)                          | (120,399)                      | (333,492)     |
| Net Change in Fund Balances              | (1,041,704)  | 20,915                             | (312,695)    |                                       | 1,494,544                            | 240,445                        | 401,505       |
| Fund Balances - Beginning                | 3,740,893    | 3,035,229                          | 2,376,601    | 88,509                                | 3,980,539                            | 6,325,186                      | 19,546,957    |
| Fund Balances - Ending                   | \$ 2,699,189 | \$ 3,056,144                       | \$ 2,063,906 | \$ 88,509                             | \$ 5,475,083                         | \$ 6,565,631                   | \$ 19,948,462 |

Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Government-Wide Statement of Activities – Governmental Activities For the Fiscal Year Ended June 30, 2017

The schedule below reconciles the Net Change in Fund Balances reported on the Governmental Funds Statement of Revenues, Expenditures, and Changes in Fund Balances, which measures only changes in current assets and current liabilities on the modified accrual basis, with the Change in Net Position of Governmental Activities reported in the Statement of Activities, which is prepared on the full accrual basis.

| Net Change in Fund Balances - Total Governmental Funds   |                                       | \$<br>401,505     |
|--|---------------------------------------|-------------------|
| Amounts reported for governmental activities in the statement of activities are different because:   |                                       |                   |
| Governmental funds reported capital outlay as expenditures. However, in the statement of activities, the cost of those assets is capitalized and allocated over their estimated useful lives and reported as depreciation expense.  Capital outlay expenditures are therefore added back to fund balances  Depreciation expense not reported in governmental funds   | 1,149,569<br>(1,975,237)              | (825,668)         |
| Debt proceeds provide current financial resources to governmental funds; however issuing debt increases long-term liabilities in the statement of net position. Repayment of debt principal is an expenditure in the governmental funds, but in the statement of net position the repayment reduces long-term liabilities.  Principal payments   |                                       | 244,888           |
| Some revenues reported in the statement of activities will not be collected for several months after the County's year end and do not provide current financial resources and therefore are not reported as revenues in the governmental funds.  Change in unavailable revenue   |                                       | (541,940)         |
| Under the modified accrual basis of accounting used in the governmental funds, expenditures are not recognized for transactions that are normally paid with expendable available financial resources. In the statement of activities, however, which is presented on the full accrual basis, expenses and liabilities are reported regardless of when financial resources are available (net change).  Compensated absences Other postemployment benefits (OPEB) Pension | (153,189)<br>(963,594)<br>(4,262,787) | (5,379,570)       |
| Internal service funds are used by the County to charge the cost of certain County-wide or Department-wide activities to individual funds. The net revenue (expense) of certain internal service funds is reported with governmental activities.   |                                       | <br>350,666       |
| Change in Net Position of Governmental Activities  |                                       | \$<br>(5,750,119) |

Statement of Net Position Proprietary Funds June 30, 2017

|  |                                  | Business-Ty<br>Enterpris    | Governmental<br>Activities |                    |                           |
|--|----------------------------------|-----------------------------|----------------------------|--------------------|---------------------------|
|  | Solid Waste<br>Operating<br>Fund | Solid Waste<br>Closure Fund | Airport Fund               | Total              | Internal<br>Service Funds |
| ASSETS   |                                  |                             |                            |                    |                           |
| Current Assets:  |                                  |                             |                            |                    |                           |
| Cash and investments                                     | \$ 4,041,210                     | \$ 5,000,285                | \$ 454,625                 | \$ 9,496,120       | \$ 1,886,791              |
| Due from other funds                                     | 15,409                           | -                           | 12,528                     | 27,937             | 74,897                    |
| Accounts receivable                                      | 132,704                          | 16,417                      | 77,683                     | 226,804            | 59,812                    |
| Prepaid expenses   | 2,358                            | -                           | -                          | 2,358              | 44,249                    |
| Inventory  |                                  |                             | 30,251                     | 30,251             | 24,778                    |
| Total Current Assets                                     | 4,191,681                        | 5,016,702                   | 575,087                    | 9,783,470          | 2,090,527                 |
| Noncurrent Assets:                                       |                                  |                             |                            |                    |                           |
| Capital assets:  |                                  |                             |                            |                    |                           |
| Nondepreciable   | 1,037,257                        | -                           | 906,320                    | 1,943,577          | 7,536                     |
| Depreciable, net   | 66,308                           |                             | 698,434                    | 764,742            | 1,383,209                 |
| Total Noncurrent Assets                                  | 1,103,565                        |                             | 1,604,754                  | 2,708,319          | 1,390,745                 |
| DEFERRED OUTFLOWS OF RESOURCES-PENSION                   | 111,844                          |                             |                            | 111,844            |                           |
| LIABILITIES  |                                  |                             |                            |                    |                           |
| Current Liabilities:                                     |                                  |                             |                            |                    |                           |
| Due to other funds                                       | 10,589                           | -                           | 3,971                      | 14,560             | 69,368                    |
| Accounts payable   | 19,970                           | -                           | 8,469                      | 28,439             | 36,812                    |
| Accrued salaries and benefits                            | 13,820                           | -                           | -                          | 13,820             | -                         |
| Interest payable   | 1,592                            | -                           | -                          | 1,592              | -                         |
| Deposits payable   | -                                | -                           | 28,042                     | 28,042             | -                         |
| Unearned revenue   | -                                | -                           | · -                        | -                  | 43,909                    |
| Advances from other funds                                | -                                | -                           | -                          | -                  | 27,450                    |
| Capital leases   | 77,522                           | _                           | _                          | 77,522             | · -                       |
| Compensated absences                                     | 15,080                           |                             |                            | 15,080             |                           |
| Total Current Liabilities                                | 138,573                          |                             | 40,482                     | 179,055            | 177,539                   |
| Noncurrent Liabilities:                                  | 04 505                           |                             |                            | 04.505             |                           |
| Capital leases   | 84,565                           | -                           | -                          | 84,565             | -                         |
| Compensated absences                                     | 17,094                           | 4 000 000                   | -                          | 17,094             | -                         |
| Postclosure liability                                    | -                                | 4,328,668                   | -                          | 4,328,668          | -                         |
| Closure liability  | 404.000                          | 9,566,861                   | -                          | 9,566,861          | -                         |
| Net OPEB obligation Net pension liability                | 184,826<br>602,042               | -                           | -                          | 184,826<br>602,042 | -                         |
| Total Noncurrent Liabilities                             | 888,527                          | 13,895,529                  |                            | 14,784,056         | _                         |
| DEFERRED INFLOWS OF RESOURCES-PENSION                    | 11,515                           |                             |                            | 11,515             |                           |
|  | . 1,010                          |                             |                            | 11,010             |                           |
| NET POSITION (DEFICIT)  Net investment in capital assets | 941,478                          | _                           | 1,604,754                  | 2,546,232          | 1,390,745                 |
| Unrestricted   | 3,426,997                        | (8,878,827)                 | 534,605                    | (4,917,225)        | 1,912,988                 |
| Total Net Position (Deficit)                             | \$ 4,368,475                     | \$ (8,878,827)              | \$ 2,139,359               | \$ (2,370,993)     | \$ 3,303,733              |

# Statement of Revenues, Expenses and Changes in Net Position Proprietary Funds For the Fiscal Year Ended June 30, 2017

|                                    |                                 |    | Business-Typ<br>Enterpris |    |            |                   | Governmental<br>Activities |           |  |
|------------------------------------|---------------------------------|----|---------------------------|----|------------|-------------------|----------------------------|-----------|--|
|                                    | olid Waste<br>Operating<br>Fund | _  | olid Waste                | Ai | rport Fund | Total             | Internal<br>Service Funds  |           |  |
| OPERATING REVENUES                 |                                 |    |                           |    |            |                   |                            |           |  |
| Charges for services               | \$<br>2,143,890                 | \$ | _                         | \$ | 314,680    | \$<br>2,458,570   | \$                         | 2,453,502 |  |
| Rental income                      | -                               |    | -                         |    | 261,658    | 261,658           |                            | 3,000     |  |
| Other                              | <br>223,152                     |    |                           |    | 26,049     | <br>249,201       |                            | 3,019     |  |
| Total Operating Revenues           | 2,367,042                       |    | <u> </u>                  |    | 602,387    | <br>2,969,429     |                            | 2,459,521 |  |
| OPERATING EXPENSES                 |                                 |    |                           |    |            |                   |                            |           |  |
| Salaries and benefits              | 482,208                         |    | -                         |    | -          | 482,208           |                            | -         |  |
| Services and supplies              | 741,012                         |    | 203,542                   |    | 491,246    | 1,435,800         |                            | 2,433,689 |  |
| Depreciation                       | <br>16,541                      |    |                           |    | 58,252     | <br>74,793        |                            | 45,542    |  |
| Total Operating Expenses           | <br>1,239,761                   |    | 203,542                   |    | 549,498    | <br>1,992,801     |                            | 2,479,231 |  |
| Operating Income (Loss)            | <br>1,127,281                   |    | (203,542)                 |    | 52,889     | <br>976,628       |                            | (19,710)  |  |
| NON-OPERATING REVENUES (EXPENSES)  |                                 |    |                           |    |            |                   |                            |           |  |
| Aid from other governments         | 40,000                          |    | -                         |    | 650,524    | 690,524           |                            | -         |  |
| Investment income                  | 22,573                          |    | 29,802                    |    | 3,158      | 55,533            |                            | 10,708    |  |
| Gain on sale of capital assets     | -                               |    | -                         |    | -          | -                 |                            | 464       |  |
| Interest expense                   | <br>(9,803)                     |    |                           |    | -          | <br>(9,803)       |                            | -         |  |
| Total Non-Operating Revenue        | <br>52,770                      |    | 29,802                    |    | 653,682    | <br>736,254       |                            | 11,172    |  |
| Income (Loss) Before Transfers     | 1,180,051                       |    | (173,740)                 |    | 706,571    | 1,712,882         |                            | (8,538)   |  |
| Transfers in                       | -                               |    | -                         |    | -          | -                 |                            | 359,204   |  |
| Transfers out                      | <br>(16,606)                    |    | -                         |    | (9,106)    | <br>(25,712)      |                            | -         |  |
| Change in Net Position             | 1,163,445                       |    | (173,740)                 |    | 697,465    | 1,687,170         |                            | 350,666   |  |
| Net Position (Deficit) - Beginning | 3,205,030                       |    | (8,705,087)               |    | 1,441,894  | (4,058,163)       |                            | 2,953,067 |  |
| Net Position (Deficit) - Ending    | \$<br>4,368,475                 | \$ | (8,878,827)               | \$ | 2,139,359  | \$<br>(2,370,993) | \$                         | 3,303,733 |  |

# Statement of Cash Flows Proprietary Funds For the Fiscal Year Ended June 30, 2017

|  |                                     | Business-Ty<br>Enterpri | •   |           |                 |    | vernmental<br>Activities |
|--|-------------------------------------|-------------------------|-----|-----------|-----------------|----|--------------------------|
|  | <br>olid Waste<br>Operating<br>Fund | lid Waste<br>sure Fund  | Air | port Fund | Total           | Se | Internal<br>rvice Funds  |
| CASH FLOWS FROM OPERATING ACTIVITIES                               |                                     |                         |     |           |                 |    |                          |
| Charges for services   | \$<br>2,370,435                     | \$<br>(7,945)           | \$  | 528,427   | \$<br>2,890,917 | \$ | 2,491,389                |
| Payments to suppliers  | (739,151)                           | -                       |     | (485,712) | (1,224,863)     |    | (2,461,704)              |
| Payments to employees  | <br>(451,511)                       | <br>                    |     | <u> </u>  | (451,511)       |    | -                        |
| Net Cash Provided (Used) by Operating Activities                   | 1,179,773                           | <br>(7,945)             |     | 42,715    | <br>1,214,543   |    | 29,685                   |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES                    |                                     |                         |     |           |                 |    |                          |
| Grants and other receipts  | 40.000                              | _                       |     | 650.524   | 690,524         |    | -                        |
| Interfund loan repayments received                                 | 145                                 | 370,721                 |     | 1,353     | 372,219         |    | 57,914                   |
| Interfund loans received   | 10.589                              | - · · · · -             |     | 3.971     | 14,560          |    | 96,815                   |
| Interfund loans made   | (15,409)                            | _                       |     | (21,634)  | (37,043)        |    | (74,894)                 |
| Interfund loans repaid   | (533,524)                           | _                       |     | (46,841)  | (580,365)       |    | (67,404)                 |
| Transfers in   | -                                   | _                       |     | -         | -               |    | 359,204                  |
| Transfers out  | <br>(16,606)                        |                         |     |           | (16,606)        |    | -                        |
| Net Cash Provided (Used) by Noncapital Financing                   |                                     |                         |     |           |                 |    |                          |
| Activities   | <br>(514,805)                       | 370,721                 |     | 587,373   | <br>443,289     |    | 371,635                  |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES           |                                     |                         |     |           |                 |    |                          |
| Acquisition of capital assets Proceeds from sale of capital assets | (115,690)                           | -                       |     | (715,244) | (830,934)       |    | (248,275)<br>464         |
| Principal paid on capital debt                                     | (73,516)                            | -                       |     | -         | (73,516)        |    | -                        |
| Interest paid on capital debt                                      | <br>(10,517)                        | <br>                    |     |           | (10,517)        |    |                          |
| Net Cash Used by Capital and Related Financing<br>Activities       | (199,723)                           | _                       |     | (715,244) | (914,967)       |    | (247,811)                |
|  | <br>                                |                         |     |           |                 |    |                          |
| CASH FLOWS FROM INVESTING ACTIVITIES Interest and dividends        | <br>22,573                          | <br>29,802              |     | 3,158     | 55,533          |    | 10,708                   |
| Net Increase (Decrease) in Cash and Cash Equivalents               | 487,818                             | 392,578                 |     | (81,998)  | 798,398         |    | 164,217                  |
| Cash and Cash Equivalents - Beginning                              | <br>3,553,392                       | <br>4,607,707           |     | 536,623   | 8,697,722       |    | 1,722,574                |
| Cash and Cash Equivalents - Ending                                 | \$<br>4,041,210                     | \$<br>5,000,285         | \$  | 454,625   | \$<br>9,496,120 | \$ | 1,886,791                |

# Statement of Cash Flows Proprietary Funds For the Fiscal Year Ended June 30, 2017

|   |    |                                 | Business-Ty<br>Enterpris |      |           |          |           |                          | ernmental<br>ctivities |
|---|----|---------------------------------|--------------------------|------|-----------|----------|-----------|--------------------------|------------------------|
|   |    | olid Waste<br>Operating<br>Fund | lid Waste<br>sure Fund   | Airp | oort Fund | nd Total |           | Internal<br>Service Fund |                        |
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES         |    |                                 |                          |      |           |          |           |                          |                        |
| Operating income (loss)   | \$ | 1,127,281                       | \$<br>(203,542)          | \$   | 52,889    | \$       | 976,628   | \$                       | (19,710)               |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities: |    |                                 |                          |      |           |          |           |                          |                        |
| Depreciation  |    | 16,541                          | -                        |      | 58,252    |          | 74,793    |                          | 45,542                 |
| Changes in assets and liabilities:  |    |                                 |                          |      |           |          |           |                          |                        |
| (Increase) decrease in:   |    |                                 |                          |      |           |          |           |                          |                        |
| Accounts receivable   |    | 3,393                           | (7,945)                  |      | (74,505)  |          | (79,057)  |                          | (1,025)                |
| Prepaid expenses  |    | 40                              | -                        |      | -         |          | 40        |                          | (33,233)               |
| Inventory   |    | -                               | -                        |      | -         |          | -         |                          | (2,556)                |
| Deferred outflows of resources  |    | (77, 160)                       | -                        |      | -         |          | (77, 160) |                          | -                      |
| (Increase) decrease in:   |    |                                 |                          |      |           |          |           |                          |                        |
| Accounts payable  |    | 1,821                           | -                        |      | 5,534     |          | 7,355     |                          | 7,774                  |
| Accrued salaries and benefits   |    | (804)                           | -                        |      | -         |          | (804)     |                          | -                      |
| Deposits payable  |    | -                               | -                        |      | 545       |          | 545       |                          | -                      |
| Unearned revenue  |    | -                               | -                        |      | -         |          | -         |                          | 32,893                 |
| Compensated absences  |    | 1,841                           | -                        |      | -         |          | 1,841     |                          | -                      |
| Closure/ postclosure liability  |    | -                               | 203,542                  |      | -         |          | 203,542   |                          | -                      |
| Net OPEB obligation   |    | 5,736                           | -                        |      | -         |          | 5,736     |                          | -                      |
| Net pension liability   |    | 123,423                         | -                        |      | -         |          | 123,423   |                          | -                      |
| Deferred inflows of resources   |    | (22,339)                        | <br>                     |      |           |          | (22,339)  |                          | -                      |
| Net Cash Provided (Used) by Operating Activities  | \$ | 1,179,773                       | \$<br>(7,945)            | \$   | 42,715    | \$       | 1,214,543 | \$                       | 29,685                 |

Statement of Fiduciary Net Position Fiduciary Funds June 30, 2017

|                            | Investment<br>Trust | Private<br>Purpose Trust | Total         | Agency Funds |  |  |
|----------------------------|---------------------|--------------------------|---------------|--------------|--|--|
| ASSETS                     |                     |                          |               |              |  |  |
| Cash and investments       | \$ 48,676,645       | \$ 25,307                | \$ 48,701,952 | \$ 6,994,546 |  |  |
| Due from other funds       | 281,348             | -                        | 281,348       | 14,302       |  |  |
| Interest receivable        | 151,840             | 83                       | 151,923       | 195,550      |  |  |
| Property taxes receivable  |                     |                          |               | 1,782,629    |  |  |
| Total Assets               | 49,109,833          | 25,390                   | 49,135,223    | 8,987,027    |  |  |
| LIABILITIES                |                     |                          |               |              |  |  |
| Due to other funds         | 30,343              | -                        | 30,343        | 345,721      |  |  |
| Advances from other funds  | -                   | -                        | -             | 3,501        |  |  |
| Agency obligations         |                     |                          |               | 8,637,805    |  |  |
| Total Liabilities          | 30,343              |                          | 30,343        | \$ 8,987,027 |  |  |
| NET POSITION               |                     |                          |               |              |  |  |
| Net position held in trust | 49,079,490          | 25,390                   | 49,104,880    |              |  |  |
| Total Net Position         | \$ 49,079,490       | \$ 25,390                | \$ 49,104,880 |              |  |  |

# Statement of Changes in Fiduciary Net Position Fiduciary Funds For the Fiscal Year Ended June 30, 2017

|   | Investment<br>Trust       | Private<br>Purpose Trust | Total                     |
|---|---------------------------|--------------------------|---------------------------|
| ADDITIONS  Contributions to investment pool Investment income | \$ 136,571,720<br>252,488 | \$ -<br>152              | \$ 136,571,720<br>252,640 |
| Total Additions   | 136,824,208               | 152                      | 136,824,360               |
| DEDUCTIONS  Distributions from investment pool                | 126,427,872               |                          | 126,427,872               |
| Change in Net Position  | 10,396,336                | 152                      | 10,396,488                |
| Net Position - Beginning                                      | 38,683,154                | 25,238                   | 38,708,392                |
| Net Position - Ending   | \$ 49,079,490             | \$ 25,390                | \$ 49,104,880             |





BASIC FINANCIAL STATEMENTS – NOTES TO THE FINANCIAL STATEMENTS



Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The basic financial statements of County of Glenn (County) have been prepared in conformity with generally accepted accounting principles (GAAP) as applied to governmental agencies. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The more significant of the County's accounting policies are described below.

For financial reporting purposes, the County's basic financial statements include all financial activities that are controlled by or are dependent upon actions taken by the Board of Supervisors. The financial statements of the individual component units may be obtained by writing to the County of Glenn, Department of Finance, 516 W. Sycamore Street, Willows, CA 95988 or by visiting the County's website located at: <a href="http://www.countyofglenn.net">http://www.countyofglenn.net</a>

# A. Reporting Entity

The County of Glenn, which was incorporated as a County in 1891, is a legal subdivision of the State of California charged with governmental powers. The County's powers are exercised through a Board of Supervisors, which, as the governing body of the County, is responsible for the legislative and executive control of the County. As required by accounting principles generally accepted in the United States of America, these financial statements present the government and its component units; legally separate entities for which the County is considered to be financially accountable. Financial accountability is demonstrated by the County Board of Supervisors acting as the governing board for each of the component units.

Blended component units, although legally separate entities are, in substance, part of the County's operations: therefore data from these units are combined with data of the primary government. Each blended component unit has a June 30, 2017 fiscal year-end.

Discretely presented component units, also legally separate entities are separately stated from the County in the financial report. Discretely presented component units would be financially accountable to the County but for all practical purposes, would function on their own. The County currently does not report any discretely presented component units.

In evaluating how to define the County for financial reporting purposes, management has considered all potential component units. The decision to include a potential component unit in the reporting entity was made by applying the criteria set forth in GASB Statement No. 14 "The Financial Reporting Entity."

Based on the criteria established by GASB Statement No. 14, as amended by GASB Statement No. 39, the reporting entity also includes the following blended component units, which are Special Districts under control of the Board of Supervisors:

### **Included in the Reporting Entity**

Air Pollution Control District Artois Fire District Bayliss Fire District Hamilton Fire District North Willows County Service Area Storm Drain Maintenance #1 Storm Drain Maintenance #3 Willows Rural Fire District

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# **Excluded from the Reporting Entity**

Local Board Governed Districts and School Districts: These potential component units have been excluded from the reporting entity because they are not financially accountable to the County. They are legally separate primary governmental units which provide services to residents, generally within the geographic boundaries of the County. The financial reporting for these governmental entities, which are independent of the County, are limited to the total amount for cash and investments and the related fiduciary responsibilities of the County for disbursement of these assets. Activities of local board governed districts and school districts are administered by boards which are separately elected and which are independent of the County Board of Supervisors.

#### B. Basis of Presentation

### Implementation of Governmental Accounting Standards Board Statements

The following Governmental Accounting Standards Board (GASB) Statements have been implemented in the current financial statements:

GASB Statement No. 77 – *Tax Abatement Disclosures*. The objective of this Statement is to provide transparency in financial statements prepared by state and local governments in conformity with generally accepted accounting principles, provide citizens and taxpayers, legislative and oversight bodies, municipal bond analysts, and others with information they need to evaluate the financial health of governments, make decisions, and assess accountability. There was no significant impact on the County's financial statements as a result of the implementation of this Statement.

GASB Statement No. 82 – Pension Issues - an amendment of GASB Statements No. 67, No. 68, and No. 73. The objective of this Statement is to address issues regarding: (1) the presentation of payroll-related measures in required supplementary information, (2) the selection of assumptions and the treatment of deviations from the guidance in an Actuarial Standard of Practice for financial reporting purposes, and (3) the classification of payments made by employers to satisfy employee (plan member) contribution requirements. There was no significant impact on the County's financial statements as a result of the implementation of this Statement.

### **Future Pronouncements**

GASB Statement No. 75 – Accounting and Financial Reporting for Postemployment Benefits Other than Pension Plans. The primary objective of this Statement is to improve accounting and financial reporting by state and local governments for postemployment benefits other than pensions (other postemployment benefits or OPEB). It also improves information provided by state and local governmental employers about financial support for OPEB that is provided by other entities. The provisions of this Statement are effective for the County's fiscal year ending June 30, 2018.

GASB Statement No. 84 – *Fiduciary Activities*. The objective of this Statement is to improve guidance regarding the identification of fiduciary activities for accounting and financial reporting purposes and how those activities should be reported. This Statement establishes criteria for identifying fiduciary activities of all state and local governments. The focus of the criteria generally is on: (1) whether a government is controlling the assets of the fiduciary activity and (2) the beneficiaries with whom a fiduciary relationship exists. Separate criteria are included to identify fiduciary component units and postemployment benefit arrangements that are fiduciary activities. The provisions of this Statement are effective for the County's fiscal year ending June 30, 2020.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: <u>SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES</u> (CONTINUED)

### B. Basis of Presentation (continued)

#### Future Pronouncements (continued)

GASB Statement No. 85 – *Omnibus 2017*. This Statement establishes accounting and financial reporting requirements for blending component units, goodwill, fair value measurement and application, and postemployment benefits (pensions and OPEB). The provisions of this Statement are effective for the County's fiscal year ending June 30, 2018.

GASB Statement No. 87 – Leases. The objective of this Statement is to better meet the information needs of financial statement users by improving accounting and financial reporting for leases; enhancing the comparability of financial statements between governments; and also enhancing the relevance, reliability (representational faithfulness), and consistency of information about the leasing activities of governments. The provisions of this Statement are effective for the County's fiscal year ending June 30, 2021.

#### **Government-Wide Financial Statements**

While separate government-wide and fund financial statements are presented, they are interrelated. The governmental activities column incorporates data from governmental funds and internal service funds, while the business-type activities column incorporates data from the government's enterprise funds. Separate financial statements are provided for governmental funds, proprietary funds, and fiduciary funds, even though the latter are excluded from the government-wide financial statements.

The statement of activities presents a comparison between program expenses and program revenues for each segment of the business-type activities of the County, and for each function of the County's governmental activities. Program expenses include direct expenses, which are clearly identifiable with a specific function, and allocated indirect expenses. Program revenues include: 1) charges paid by the recipients of goods or services offered by the programs, and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular program. Revenues that are not classified as program revenues, including all taxes, are presented instead as general revenues.

The County has no discretely presented component units at this time, but will continue to assess for any potential component units. If a component unit is later identified, it may not be considered as a major component unit, but would nevertheless be shown in a separate column in the government-wide financial statements.

#### **Fund Financial Statements**

The fund financial statements provide information about the government's funds including its fiduciary funds and blended component units. Separate statements for each fund category, governmental, proprietary, and fiduciary, are presented. The emphasis of fund financial statements is on major governmental and enterprise funds. Each major fund is displayed in a separate column. All remaining governmental and enterprise funds are aggregated and reported as non-major funds.

Proprietary funds distinguish operating revenues and expenses from non-operating revenues and expenses. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund's primary ongoing operations. The primary operating revenues of the County's enterprise funds and internal service funds are charges to customers for sales and services. Operating expenses for enterprise funds and internal service funds include the cost of sales and services, administration expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# B. Basis of Presentation (continued)

Fund Financial Statements (continued)

The County reports the following major governmental funds:

- The General Fund is used to account for all revenues and expenditures necessary to carry out basic governmental activities of the County that are not accounted for through other funds. For the County, the General Fund includes such activities as general government, public protection, health and sanitation, public assistance and education.
- The Community Action Agency Fund is a special revenue fund used to account for program operations for low income, elderly, disabled, and minority residents by providing financial assistance for shelter, housing, and food. Individual and family programs protect adults and children, assist youth and families in properly handling their family conflicts, and help people become employed. Victim witness services and youth mentoring programs are also provided. Funding comes primarily from state and federal grant revenues and user fees.
- The Road Fund is a special revenue fund used to account for revenues and expenditures related to the
  maintenance of over 860 miles of County roads of which approximately 700 miles are paved, numerous storm
  drainage ditches and culverts, over 200 bridges, traffic control systems, and a fleet of heavy construction
  equipment. Funding comes primarily from the state and federal grants and user fees.
- The Mental Health Services Act Fund is a special revenue fund used to account for funding of personnel and other resources to support County mental health programs provided for by the Act. Funding comes primarily from state and federal grants.
- The County Local Revenue 2011 Fund is a special revenue fund used to account for revenues and
  expenditures for the exclusive provision of specific public safety services related to appropriate rehabilitative,
  housing and supervision services to youthful offenders.

The County reports all three of its enterprise activities as major enterprise funds:

- The Solid Waste Operating Fund is an enterprise fund responsible for the operation and maintenance of the County Solid Waste Landfill operated by the County's public works department.
- The Solid Waste Closure Fund is an enterprise fund used to account for revenues and expenses related to the future closure and postclosure maintenance of the landfill.
- The Airport Fund is an enterprise fund used to account for revenues and expenses related to the Orland and Willows airports.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### B. Basis of Presentation (continued)

#### Fund Financial Statements (continued)

The County reports the following additional fund types:

- Internal Service Funds account for the County's fleet management services, County facilities, and centralized County services.
- The Investment Trust accounts for the assets of legally separate entities that deposit cash with the County Treasurer in an investment pool, which combines resources in the investment portfolio for the benefit of all participants. These entities include school districts, other special districts governed by local boards, regional boards, and authorities.
- The Private Purpose Trust accounts for an endowment received by the County in which the income from the
  principal is used for the purchase of books and supplies for the Chester Walker Memorial Library in Hamilton
  City.
- The Agency Funds are custodial in nature and do not involve measurement of the results of operations. Such funds have no fund balance accounts, since all assets are due to individuals or entities at some future time. These funds account for assets held by the County as an agent for other government units or individuals under the conservation of the Glenn County Public Administrator & Guardian.

### C. Measurement Focus and Basis of Accounting

The accounting and financial reporting treatment is determined by the applicable measurement focus and basis of accounting. Measurement focus indicates the type of resources being measured such as current financial resources or economic resources. The basis of accounting indicates the timing of transactions or events for recognition in the financial statements.

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting. Revenues are recorded when earned and expenses are recorded at the time liabilities are incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenues in the fiscal year for which the taxes are levied. Operating revenues are those that result from providing services. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation of capital assets. All revenues and expenses not meeting this definition are reported as non-operating revenues and expenses. Grants and similar items are recognized in the fiscal year in which all eligibility requirements have been satisfied.

The governmental fund financial statements are reported using the current financial resources measurement focus and modified accrual basis of accounting. Under this method, revenues are recognized when they become both measurable and available. "Measurable" means the amount of the transaction can be determined and "available" means that revenues will be collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Property tax revenues are recognized in the current year if they are collected within 45 days of fiscal year end. For all other revenues, the County considers revenues to be available if they are collected within 45 days of the end of the current fiscal period. Revenues not considered available are recorded as unavailable revenue, a type of deferred inflows. The County's other primary revenue sources: investment income, aid from other governments, and charges for services have been treated as "susceptible to accrual" under the modified accrual basis.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### C. Measurement Focus and Basis of Accounting (continued)

Licenses and permits, fines, forfeitures and penalties, and other revenues are not considered "susceptible to accrual" under the modified accrual basis and are recorded as revenues when received. Expenditures generally are recorded when a liability is incurred. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded when payment is due.

When both restricted and unrestricted net position is available, unrestricted resources are used only after the restricted resources are depleted.

### D. Cash and Cash Equivalents

The County maintains a Cash and Investment Pool that holds deposits for all County funds, Glenn County Schools, Special Districts, and certain other local agency depositors. For some entities, participation is mandatory. Some of the outside agencies under mandatory participation in the Investment Pool are Superior Court, Special Districts governed by local boards, and School districts. Other local agencies may qualify to participate on a voluntary basis.

The Pool is not registered as an investment company with the Securities and Exchange Commission (SEC), nor is it an SEC Rule 2a7- like pool. The Treasurer's Statement of Investment Policy is prepared in accordance with California Government Code, and approved annually by the County's Board of Supervisors.

State statutes and the County's investment policy authorize the County Treasurer to invest in instruments described in California Government Code §53601 and §53635, including but not limited to, U.S. Government Treasury and Agency Securities, bankers' acceptances, commercial paper, corporate bonds and notes, repurchase agreements and the State Treasurer's Local Agency Investment Fund (LAIF).

The County has not provided nor obtained any legally binding guarantees during the fiscal year ended June 30, 2017 to support the values of shares in the Pool. However, management believes that the investments in the Pool are of high quality and that the risk of participation in the Pool is negligible.

The Pool values participants' shares on an amortized cost basis. Specifically, the Pool distributes income to participants quarterly based on their relative participation during the quarter, which is calculated based on: 1) realized investment gains and losses computed on an amortized cost basis, 2) interest income based on stated rates (both paid and accrued), 3) amortization of discounts and premiums on straight-line basis, and 4) investment and administrative expenses. This method differs from the valuation techniques used to measure the fair value of the County's investments, as described below, because the amortized cost valuation technique is not designed to distribute to participants all unrealized gains and losses. Investment income related to investments reported in certain funds may be assigned to other funds based upon legal or contractual provisions. The County measures the Pool's investments at fair value on a monthly basis. As of June 30, 2017, the valuation of the Pool's investments at amortized cost approximates fair value.

For purposes of the accompanying statement of cash flows – Proprietary Funds, the County considers all highly liquid investments with a maturity of three months or less when purchased, and their equity in the County Treasurer's investment pool, to be cash equivalents.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# D. Cash and Cash Equivalents (continued)

### **Fair Value Measurements**

Governmental Accounting Standards Board (GASB) Statement No. 72, Fair Value Measurement and Application, establishes general principles for measuring fair value and standards of accounting and financial reporting for assets and liabilities measured at fair value.

GASB Statement No. 72 provides a fair value hierarchy that prioritizes the inputs to the valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets and liabilities (level 1 measurements) and the lowest priority to unobservable inputs (level 3 measurements).

The three levels of the fair value hierarchy under GASB Statement No. 72 are described below:

- Level 1 Inputs to the valuation technique are unadjusted quoted prices for identical assets and liabilities in active markets that the County can access.
- Level 2 Inputs to the valuation technique include:
  - Quoted prices for similar assets or liabilities in active markets;
  - Quoted prices for identical or similar assets or liabilities in inactive markets;
  - Inputs other than quoted prices that are observable for the asset or liability;
  - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 inputs must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation technique are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

# D. Cash and Cash Equivalents (continued)

### Fair Value Measurements (continued)

Following is a description of the valuation techniques used for assets measured at fair value. There have been no changes in the methodologies used at June 30, 2017.

US Treasury Notes, Governmental Agencies, and Corporate Notes: Valued at the closing price reported on the active market on which the individual securities are traded.

Local Agency Investment Fund: Valued at the closing price reported on the active markets on which the individual securities are traded. The fair value of the County's investment in this pool is based upon the County's pro-rata share of the fair value measurements provided by the Office of the State Treasurer.

Teeter Note: The Teeter note (the Note) is valued at carrying value, which approximates fair value. The Note pays interest on the average rate paid on total investments held by the Glenn County Treasury pool. The Note matures each fiscal year, requiring the Glenn County Board of Supervisors to payoff the existing note and reissue a new Teeter note. The County pledges all secured taxes collected which were delinquent as of June 30, 2016.

The methods described above may produce a fair value calculation that may not be indicative of future fair values. Furthermore, while the County believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

#### E. Receivables

Receivables for governmental activities consist mainly of accounts receivable, aid from other governments, and interest. Receivables in business-type activities consist mainly of user fees and interest earnings. Management believes its receivables are fully collectible, and accordingly no allowance for doubtful accounts is required.

### F. Inventory

Inventory is valued at cost, which is determined on a first-in, first-out basis, and consists primarily of expendable supplies held for consumption. The costs are recorded as expenditures when the items are used. In the governmental fund balance sheet, the inventory balance is reported as nonspendable, as these amounts are not available for appropriation.

### G. Prepaid Items

Payments made for services that will benefit future accounting periods are recorded as prepaid items. In the governmental funds balance sheet, the amount of prepaid items is reported as nonspendable, as these amounts are not available for appropriation.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### H. Property Taxes

Property taxes attach as an enforceable lien on January 1. Secured taxes are levied on July 1 and are payable in two installments delinquent after December 10 and April 10. All general property taxes are then allocated by the County Department of Finance to the various taxing entities per the legislation that implemented Proposition 13. The method of allocation used by the County is subject to review by the State of California.

#### **Alternative Method of Distribution of Tax Levies**

The County is required to create a tax loss reserve fund (an agency fund) under one of two alternative methods: 1) one percent of total amount of taxes levied on the secured roll for the year or 2) twenty-five percent of the total delinquent secured taxes as calculated at the end of the fiscal year. The County is using twenty-five percent of the total delinquent secured taxes as calculated at the end of the fiscal year to establish its tax loss reserve.

The County utilizes the alternative method of property tax distribution, whereby the County, through the legally required Tax Resource Agency Fund, purchases the current secured unpaid taxes remaining at year-end from participating agencies. In return, the Tax Resource Agency Fund records a tax receivable and receives the delinquent secured taxes. The Tax Loss Reserve Agency Fund receives delinquent penalties and redemption interest accruing to delinquent collections related to participating agencies. The participating agencies, including the County, the special districts, and the school districts, in turn, receive their full tax distribution with no liability for uncollected taxes to the Tax Resource Agency Fund. Therefore to the participating agencies, revenue is measureable and available and is recorded in the period the payment of current secured unpaid taxes is received.

### I. Loans Receivable

Loans receivable relate to the Housing and Community Development Program funded by federal, state, and local monies. Loans receivable are restricted by the terms of the grant, and accordingly, are reported as a restricted component of fund balance. The balance of loans receivable includes loans that may be forgiven if certain terms and conditions of the loans are met. No amount has been provided as an allowance for doubtful accounts because, in the opinion of management, all material amounts are fully collectible.

### J. Capital Assets

Capital assets (including infrastructure) are recorded at historical cost, or estimated historical cost, if actual historical cost is not available. Contributed capital assets are valued at their estimated fair market value on the date contributed. Capital assets include public domain (infrastructure) general capital assets consisting of certain improvements including roads, bridges, water/sewer, lighting systems, drainage systems, and flood control. The County defines capital assets as assets with an initial individual cost of more than \$5,000 for land, building, land improvements, equipment, machinery, and computer software; more than \$25,000 for infrastructure; and an estimated useful life in excess of one year. Capital assets used in operations are depreciated using the straight-line method over the lesser of the capital lease period or the estimated useful lives in the government-wide statements, and the proprietary funds with exception to vehicles which generally are depreciated over the number of miles driven.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### J. Capital Assets (continued)

The estimated useful lives are as follows:

Depreciable AssetEstimated Useful LifeEquipment, machinery, & software3-15 yearsVehicles100,000 to 125,000 milesStructures and land improvements10-40 yearsInfrastructure40+ years

Maintenance and repairs are charged to operations when incurred. Betterments and major improvements which significantly increase values, change capacities, or extend useful lives are capitalized. Upon sale or retirement of capital assets, the cost and related accumulated depreciation are removed from the respective accounts, and any resulting gain or loss is included in the results of operations.

### K. Deferred Outflows/Inflows of Resources

In addition to assets, the statement of net position/balance sheet will sometimes report a separate section for deferred outflows of resources. This separate financial statement element, deferred outflows of resources, represents a consumption of net position/fund balance that applies to a future period(s), and so will not be recognized as an outflow of resources (expense/expenditure) until then. The County recognizes pension contributions made after the CalPERS accounting valuation report measurement date as deferred outflows of resources as well as differences arising from other pension actuarial differences such as: differences in actual contributions versus proportionate share of contributions, changes of assumptions, differences between expected and actual experiences, changes in proportion, and differences between projected and actual earnings on pension plan investments.

In addition to liabilities, the statement of net position/balance sheet will sometimes report a separate section for deferred inflows of resources. This separate financial statement element, deferred inflows of resources, represents an acquisition of net position/fund balance that applies to a future period(s), and so will not be recognized as an inflow of resources (revenue) until that time. The County recognizes differences arising from other pension actuarial differences such as: differences in actual contributions versus proportionate share of contributions, changes of assumptions, differences between expected and actual experiences, changes in proportion, and differences between projected and actual earnings on pension plan investments as deferred inflows of resources. The County also recognizes unavailable revenue under the modified accrual basis of accounting. Unavailable revenue is reported only when the County has revenues that have not been received within the modified accrual period of 45 days. These amounts are deferred and recognized as an inflow of resources in the period that the amount became available.

# L. Compensated Absences

It is the County's policy to permit employees to accumulate earned but unused vacation leave. In the government-wide financial statements the accrued compensated absences are recorded as an expense and related liability, with the current portion estimated based on historical trends. In the governmental fund financial statements, the expenditures and liabilities related to those obligations are recognized only when they mature. In the proprietary funds the accrued compensated absences are recorded as an expense and related liability in the year earned. The County includes its share of social security and Medicare taxes payable on behalf of the employees in the accrual for compensated absences.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### M. Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the County's California Public Employees' Retirement System (CalPERS) plans (Plans) and additions to, or deductions from the Plans' fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

#### N. Interfund Transactions

Interfund transactions are reflected as either loans, services provided, reimbursements, or transfers. Loans are reported as receivables and payables as appropriate, are subject to elimination upon consolidation and are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the noncurrent portion of interfund loans). Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances". Advances between funds, as reported in the fund financial statements, are offset by a fund balance reserve account in applicable governmental funds to indicate that they are not available for appropriation and are not available financial resources.

All interfund transactions are treated as transfers. Transfers between governmental or proprietary funds are netted as part of the reconciliation to the government-wide presentation. All transfers within the same fund are eliminated for financial statement purposes.

# O. Use of Estimates

The preparation of basic financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect certain reported amounts and disclosures. Accordingly, actual results could differ from those estimates.

#### P. Presentation of Financial Information Related to the County's Fiduciary Responsibilities

The basic financial statements also include Private Purpose Trust and Investment Trust to account for cash and investments held by the County Treasurer for numerous self-governed school and special districts. The financial reporting for these governmental entities, which are independent of the County, is limited to the total amount of cash and investments and other assets, and the related fiduciary responsibility of the County for the disbursement of these assets. School and special district boards that are separately elected, and that are independent of the County Board of Supervisors, administer the activities of the school and special districts.

The County Treasurer makes disbursements upon the request of the responsible self-governed special district officers. The Board has no effective authority to govern, manage, approve budgets, assume financial accountability, establish revenue limits, or appropriate surplus funds available in these entities. Therefore, these entities are fiscally independent of the County. Two cities and numerous self-governed special districts provide services to the residents of the County. The operations of these entities have been excluded from the basic financial statements, since each entity conducts its own day-to-day operations, and is controlled by its own governing board.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### Q. Net Position

The government-wide financial statements and proprietary fund financial statements utilize a net position presentation. Net position is categorized as net investment in capital assets, restricted, or unrestricted.

- Net investment in Capital Assets This category groups all capital assets, including infrastructure, into one
  component of net position. Accumulated depreciation and outstanding balances of debt that are attributable to
  the acquisition, construction, or improvement of these assets reduce the balance in this category.
- Restricted This category presents external restrictions imposed by creditors, grantors, contributors or laws or regulations of other governments and restrictions imposed by law through constitutional provisions or legislation.
- Unrestricted This category represents net position of the County, not restricted for any project or other purpose.

Net Position Policy – Based on the County's policy regarding the Net Position classifications when both restricted and unrestricted funds are available for expense, restricted funds should be spent first unless legal requirements disallow it.

### R. Fund Balance

In the fund financial statements, governmental funds report fund balance as nonspendable, restricted, committed, assigned, or unassigned based primarily on the extent to which the County is bound to honor constraints on how specific amounts can be spent.

- Nonspendable Fund Balance Amounts that are not in a spendable form or are legally or contractually required to be maintained intact (such as inventories or prepaid amounts).
- Restricted Fund Balance Amounts that can be spent only for specific purposes stipulated by external parties (such as creditors, grant providers, or contributors) or by law.
- Committed Fund Balance Amounts that can be used only for the specific purpose determined by a
  resolution approved by the Board of Supervisors. Commitments remain binding unless changed or lifted only
  by the Board of Supervisors taking the same formal action that imposed the constraint originally. The formal
  action must occur prior to the end of the reporting period. The amount which will be subject to the constraint
  may be determined in the subsequent period.
- Assigned Fund Balance Amounts intended to be used by the government entity for specific purposes that
  are neither restricted nor committed. Intent can be expressed by the Board of Supervisors or by an official or
  body to which the Board delegates the authority. Assigned fund balance can be used to eliminate a projected
  budgetary deficit in the subsequent year's budget.
- Unassigned Fund Balance The residual classification for the General Fund, including all other amounts not contained in any other classifications. Unassigned amounts are technically available for any purpose.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 1: SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

### R. Fund Balance (continued)

Fund Balance Policy – Based on the County's policy regarding the fund balance classifications when both restricted and unrestricted funds are available for expenditure, restricted funds should be spent first unless legal requirements disallow it. When expenditures are incurred for which amounts in any unrestricted fund balance classification could be used, committed funds are to be spent first, assigned funds second, and unassigned funds last.

# NOTE 2: CASH AND INVESTMENTS

As of June 30, 2017, the County's cash and investments are reported in the financial statements as follows:

#### Statement of Net Position:

| Primary government   | \$<br>36,028,067 |  |
|--|------------------|--|
| Fiduciary funds  | 55,696,498       |  |
| Total Cash and Investments   | \$<br>91,724,565 |  |
| Cash and investments as of June 30, 2017 consisted of the following: |                  |  |
| Cash in bank - revolving and custodial                               | \$<br>526,870    |  |
| Deposits in treasurer's pool (less outstanding warrants)             | 7,291,213        |  |
| Investments  | 83,906,482       |  |
| Total Cash and Investments   | \$<br>91,724,565 |  |

# Investments Authorized by the California Government Code and the County's Investment Policy

The investment policy provides the basis for the management of a prudent, conservative investment program. Funds are invested to provide the maximum security of principal with secondary emphasis on achieving the highest return, while meeting daily cash flow needs. All investments are made in accordance with the Government Code, and in general, the investment policy is more restrictive than state law.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 2: CASH AND INVESTMENTS (CONTINUED)

Under the provisions of the County's investment policy the County may invest or deposit in the following:

Banker's Acceptances

Commercial Paper

Local Agency Investment Fund (LAIF)

Medium-Term Notes

Money Market Funds

**Negotiable Certificates of Deposit** 

Repurchase Agreements

Securities of the Federal Government or its Agencies

Registered Treasury Notes or Bonds of the State of California

Registered Treasury Notes or Bonds of any of the other 49 United States

Local Agency Obligations within the State of California

Time Deposits

California Asset Management Program (CAMP)

Supranational Securities

Asset-Backed Securities (ABS)

# **Disclosures Relating to Interest Rate Risk**

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the County manages its exposure to interest rate risk is by holding a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations. The County limits its exposure to interest rate risk inherent in its portfolio by limiting individual maturities to 5 years or less.

Information about the sensitivity of the fair values of the County's investments to market interest rate fluctuations is provided by the following table that shows the distribution of the County's investments by maturity:

|                          |                | Matu          | ırities       |               | Weighted<br>Average Maturity |
|--------------------------|----------------|---------------|---------------|---------------|------------------------------|
| Investment Type          | Interest Rates | 0-1 year      | 1-5 years     | Fair Value    | (Years)                      |
| US Treasury Notes        | 1.250 - 2.144% | \$ -          | \$ 17,246,991 | \$ 17,246,991 | 3.88                         |
| Governmental Agencies    | 0.087 - 2.042% | -             | 25,314,849    | 25,314,849    | 2.64                         |
| Commercial Paper         | 1.257 - 1.420% | 6,354,032     | -             | 6,354,032     | 0.33                         |
| Corporate Notes          | 1.270 - 2.305% | 1,200,661     | 4,271,100     | 5,471,761     | 2.70                         |
| Certificates of Deposits | 1.678 - 1.910% | -             | 2,001,081     | 2,001,081     | 1.59                         |
| Money Markets            | Variable       | 4,974,157     | -             | 4,974,157     | -                            |
| LAIF                     | Variable       | 18,892,827    | -             | 18,892,827    | 0.53                         |
| CAMP                     | Variable       | 1,250,784     | -             | 1,250,784     | 0.13                         |
| Teeter Note              | Variable       | 2,400,000     | -             | 2,400,000     | 1.00                         |
| Total Investments        |                | \$ 35,072,461 | \$ 48,834,021 | \$ 83,906,482 | 1.42                         |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 2: CASH AND INVESTMENTS (CONTINUED)

# **Disclosures Relating to Credit Risk**

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by (where applicable) the California Government Code, the County's investment policy, or debt agreements, and the actual rating as of fiscal year end for each investment type.

| Investment Type        | Minimum Legal<br>Rating | Standard & Poor's Rating | Moody's Rating | Percent of<br>Portfolio |
|------------------------|-------------------------|--------------------------|----------------|-------------------------|
| US Treasury Notes      | N/A                     | AA+                      | Aaa            | 20.56%                  |
| Governmental Agencies  | N/A                     | AA+                      | Aaa            | 30.17%                  |
| Commercial Paper       | N/A                     | A-1                      | P-1            | 7.57%                   |
| Corporate Note         | A                       | A+                       | A1             | 1.19%                   |
| Corporate Note         | Α                       | Α                        | A1             | 0.67%                   |
| Corporate Notes        | Α                       | Α                        | A2             | 1.59%                   |
| Corporate Note         | Α                       | A-                       | A3             | 0.63%                   |
| Corporate Note         | Α                       | AA+                      | Aa1            | 0.98%                   |
| Corporate Note         | Α                       | AA-                      | Aa2            | 0.35%                   |
| Corporate Note         | Α                       | AA-                      | Aa3            | 1.10%                   |
| Certificate of Deposit | N/A                     | A+                       | A1             | 1.19%                   |
| Certificate of Deposit | N/A                     | A+                       | Aa3            | 1.19%                   |
| Money Market Account   | N/A                     | Unrated                  | Unrated        | 5.90%                   |
| Money Market Account   | N/A                     | Unrated                  | Unrated        | 0.03%                   |
| LAIF                   | N/A                     | Unrated                  | Unrated        | 22.52%                  |
| CAMP                   | N/A                     | Unrated                  | Unrated        | 1.49%                   |
| Teeter Note            | N/A                     | Unrated                  | Unrated        | 2.87%                   |
| Total                  |                         |                          |                | 100.00%                 |

# **Concentration of Credit Risk**

Concentration of credit risk is the risk of loss attributed to the magnitude of the County's investment in a single issuer of securities. When investments are concentrated in one issuer, this concentration presents a heightened risk of potential loss. The County's investment policy contains limitations on the amount that can be invested in any one issuer. Investments in any one issuer (other than U.S. Treasury securities, mutual funds, and external investment pools) that represent 5% or more of total County investments are as follows:

| Investment Type       | laguer      | Investment<br>Balance | Percentage of<br>Total<br>Investments |
|-----------------------|-------------|-----------------------|---------------------------------------|
| Investment Type       | Issuer      | <br>balance           | investments                           |
| Governmental Agencies | Freddie Mac | \$<br>5,968,349       | 7.11%                                 |
| Governmental Agencies | Fannie Mae  | \$<br>15,642,998      | 18.64%                                |
| Money Market Account  | Umpqua Bank | \$<br>4,949,007       | 5.90%                                 |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 2: CASH AND INVESTMENTS (CONTINUED)

### **Custodial Credit Risk**

Custodial credit risk of deposits is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for investments is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. To mitigate the custodial credit risk, the County requires that all of its managed investments be held in safekeeping by a third party bank trust department acting as agent for the County. The County's investment pool had no securities exposed to custodial credit risk.

#### **Investment in State Investment Pool**

The County is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by the California Government Code under the oversight of the Treasurer of the State of California. This fund is not registered with the Securities and Exchange Commission as an investment company, but is required to invest according to California State Code. Participants in the pool include voluntary and involuntary participants, such as special districts and school districts for which there are legal provisions regarding their investments. The Local Investment Advisory Board (Board) has oversight responsibility for LAIF. The Board consists of five members as designated by State Statute. The fair value of the County's investment in this pool is reported in the accompanying financial statements at amounts based upon the County's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on the amortized cost basis.

### **Investment in California Asset Management Program**

The County also maintains an investment in the California Asset Management Program (CAMP) a California JPA established in 1989 by the treasurers and finance directors of several California agencies. CAMP was created to provide professional investment services to California public agencies at a reasonable cost. The fair value of the County's position in the pool is approximately the same as the value of the pool shares.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 2: CASH AND INVESTMENTS (CONTINUED)

# **Treasury Investment Pool**

Condensed Financial Information for the Treasurer's Investment Pool

In lieu of separately issued financial statements for the Treasurer's investment pool, condensed financial information is presented below as of and for the fiscal year ended, June 30, 2017:

|   | Internal<br>Participants |                         |    | External<br>Participants | Total Pool |                         |  |
|---|--------------------------|-------------------------|----|--------------------------|------------|-------------------------|--|
| Statement of Net Position                                     |                          | 25,516                  | ¢  | 501.354                  | \$         | 526.870                 |  |
| Cash on hand Deposits (Less outstanding warrants) Investments | \$                       | 2,878,387<br>33,124,164 | \$ | 4,412,826<br>50,782,318  | Φ          | 7,291,213<br>83,906,482 |  |
| Net Position on June 30, 2017                                 | \$                       | 36,028,067              | \$ | 55,696,498               | \$         | 91,724,565              |  |
| Statement of Changes in Net Position                          |                          |                         |    |                          |            |                         |  |
| Net position on July 1, 2016                                  | \$                       | 32,518,071              | \$ | 45,800,276               | \$         | 78,318,347              |  |
| Net changes in investments by pool participants               |                          | 3,509,996               |    | 9,896,222                |            | 13,406,218              |  |
| Net Position on June 30, 2017                                 | \$                       | 36,028,067              | \$ | 55,696,498               | \$         | 91,724,565              |  |

### **Fair Value Measurements**

The following table sets forth by level, within the fair value hierarchy, the County's investments at fair value as of June 30, 2017:

|   |       |                        |    | Fa         | ir Val |            |    |           |
|---|-------|------------------------|----|------------|--------|------------|----|-----------|
| Investments by fair value level                                   | Total |                        |    | Level 1    |        | Level 2    |    | Level 3   |
| US Treasury Notes   | \$    | 17,246,991             | \$ | 17,246,991 | \$     | -          | \$ |           |
| Governmental Agencies   |       | 25,314,849             |    | 25,314,849 |        | -          |    | -         |
| Commercial Paper  |       | 6,354,032              |    | 6,354,032  |        | -          |    | -         |
| Corporate Notes   |       | 5,471,761              |    | 5,471,761  |        | -          |    | -         |
| LAIF  |       | 18,892,827             |    | -          |        | 18,892,827 |    | -         |
| Teeter Note   |       | 2,400,000              |    | -          |        | -          |    | 2,400,000 |
| Total investments by fair value level                             | \$    | 75,680,460             | \$ | 54,387,633 | \$     | 18,892,827 | \$ | 2,400,000 |
| Investments measured at cost-basis<br>Certificate of Deposit      | \$    | 2,001,081              |    |            |        |            |    |           |
| Investments measured at amortized cost CAMP Money Market Accounts | \$    | 1,250,784<br>4,974,157 |    |            |        |            |    |           |
| Total Investments   | \$    | 83,906,482             |    |            |        |            |    |           |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 3: <u>INTERFUND TRANSACTIONS</u>

### **Due To/From Other Funds**

During the course of operations, transactions occur between funds to account for goods received or services rendered. These receivables and payables are classified as due from or due to other funds. In addition, when funds overdraw their share of pooled cash, the receivables and payables are also classified as due from other or due to other funds. The following are due from and due to balances as of June 30, 2017:

| Community Action Agency Fund   \$ 10,098   Road Fund   Road Fund   \$ 581   Mental Health Services Act Fund   \$ 508,961   County Local Revenue 2011 Fund   \$ 899,361   Other Governmental Funds   \$ 595,116   Solid Waste Operating Fund   3 111   Airport Fund   18   | Due To Other Funds                   | Due From Other Funds            | Amount    |
|---|--------------------------------------|---------------------------------|-----------|
| Mental Health Services Act Fund   508,961   County Local Revenue 2011 Fund   899,361   Solid Waste Operating Fund   311   Airport Fund   118,817   Community Action Agency Fund   General Fund   3,953   Airport Fund   40,646   County Local Revenue 2011 Fund   4,700   Airport Funds   5,816   Airport Fund   6,324   Internal Service Funds   73,812   Solid Waste Operating Fund   6,324   Internal Service Funds   73,812   Solid Waste Operating Fund   6,324   Internal Service Funds   1,819   Airport Funds   6,324   Internal Service Funds   1,819   Airport Funds   2,516   Airport Funds   2,516   Airport Funds   3,812   Airport Funds   3,812   Airport Funds   3,813   Airport Funds   3,812   Airport Funds   3,813   Airport Funds   4,814  | General Fund                         | Community Action Agency Fund    | \$ 10,098 |
| County Local Revenue 2011 Fund   \$99,361   Other Governmental Funds   \$95,116   Solid Waste Operating Fund   311   Airport Fund   18   Internal Service Funds   Fiduciary Funds   111,817   \$2,134,959   \$2,164   \$2,164   \$3,953 |                                      | Road Fund                       | 581       |
| Other Governmental Funds         595,116           Solid Waste Operating Fund         311           Airport Fund         18           Internal Service Funds         8,696           Fiduciary Funds         111,817           2,134,959           Community Action Agency Fund         General Fund         3,953           Airport Fund         3,953           Airport Fund         3,953           Airport Fund         3,953           Airport Fund         2,145           Community Action Agency Fund         40,646           County Local Revenue 2011 Fund         47           County Local Revenue 2011 Fund         47           Other Governmental Funds         73,812           Solid Waste Operating Fund         6,324           Internal Service Funds         18,19           Fiduciary Funds         26,510           Total Revenue 2011 Fund         52,167           Road Fund         34,122           Other Governmental Funds         1,104           Internal Service Funds         58,620           County Local Revenue 2011 Fund         69,621           County Local Revenue 2011 Fund         52,167           Road Fund         34,122           Other Go  |                                      | Mental Health Services Act Fund | 508,961   |
| Solid Waste Operating Fund Airport Fund Internal Service Funds   8,696   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   2,134,959   111,817   111,818   1  |                                      | County Local Revenue 2011 Fund  | 899,361   |
| Airport Fund   18   Internal Service Funds   8,696   Fiduciary Funds   111,817   2,134,959   2,134,9  |                                      | Other Governmental Funds        | 595,116   |
| Internal Service Funds  |                                      | Solid Waste Operating Fund      | 311       |
| Fiduciary Funds   111,817   2,134,959   |                                      | Airport Fund                    | 18        |
| Community Action Agency Fund         General Fund Solid Waste Operating Fund 3,953 Airport Fund Fiduciary Funds         13,690 3,953 3,953 65 56 56 56 521,661           Road Fund         General Fund Community Action Agency Fund 40,646 County Local Revenue 2011 Fund 47 Other Governmental Funds 50lid Waste Operating Fund 151,303         47 0ther Governmental Funds 151,303           County Local Revenue 2011 Fund         General Funds 151,303           County Local Revenue 2011 Fund         General Funds 151,303           County Local Revenue 2011 Fund         General Fund 3,318           County Local Revenue 2011 Fund         General Fund 3,318           County Local Revenue 2011 Fund         General Fund 3,4122           Other Governmental Funds         1,104 1,1   |                                      | Internal Service Funds          | 8,696     |
| Community Action Agency Fund   General Fund   3,953   Airport Fund   3,953   Airport Fund   3,953   Fiduciary Funds   6,65   21,661   |                                      | Fiduciary Funds                 |           |
| Solid Waste Operating Fund   3,953     Airport Fund   3,953     Fiduciary Funds   65     21,661     Road Fund   General Fund   2,145     Community Action Agency Fund   40,646     County Local Revenue 2011 Fund   47     Other Governmental Funds   50id Waste Operating Fund   6,324     Internal Service Funds   151,303     County Local Revenue 2011 Fund   6     County Local Revenue 2011 Fund   6     County Local Revenue 2011 Fund   6     County Funds   6     County Local Revenue 2011 Fund   7     County Local Revenue 2011 Fund   6     County Local Revenue 2011 Fund   7     County Local Revenue 2011  |                                      |                                 | 2,134,959 |
| Solid Waste Operating Fund   3,953     Airport Fund   3,953     Fiduciary Funds   65     21,661     Road Fund   General Fund   2,145     Community Action Agency Fund   40,646     County Local Revenue 2011 Fund   47     Other Governmental Funds   50id Waste Operating Fund   6,324     Internal Service Funds   151,303     County Local Revenue 2011 Fund   6     County Local Revenue 2011 Fund   6     County Local Revenue 2011 Fund   6     County Funds   6     County Local Revenue 2011 Fund   7     County Local Revenue 2011 Fund   6     County Local Revenue 2011 Fund   7     County Local Revenue 2011  | Community Action Agency Fund         | General Fund                    | 13,690    |
| Airport Funds   65     Fiduciary Funds   65   | , , ,                                | Solid Waste Operating Fund      | 3,953     |
| Fiduciary Funds   65   21,661   |                                      |                                 |           |
| Road Fund   General Fund   2,145   Community Action Agency Fund   40,646   County Local Revenue 2011 Fund   47   Other Governmental Funds   73,812   Solid Waste Operating Fund   6,324   Internal Service Funds   1,819   Fiduciary Funds   26,510   |                                      |                                 |           |
| Community Action Agency Fund   40,646   County Local Revenue 2011 Fund   47   Other Governmental Funds   73,812   Solid Waste Operating Fund   6,324   Internal Service Funds   1,819   Fiduciary Funds   26,510  |                                      | ·                               | 21,661    |
| County Local Revenue 2011 Fund   47   | Road Fund                            | General Fund                    | 2,145     |
| County Local Revenue 2011 Fund   47   |                                      | Community Action Agency Fund    | 40,646    |
| Solid Waste Operating Fund   1,819   1,819   1,610   1,810  |                                      |                                 | 47        |
| Internal Service Funds  |                                      | Other Governmental Funds        | 73,812    |
| Fiduciary Funds   26,510     151,303  |                                      | Solid Waste Operating Fund      | 6,324     |
| County Local Revenue 2011 Fund   General Fund   138   |                                      | Internal Service Funds          | 1,819     |
| County Local Revenue 2011 Fund         General Fund         138           Other Governmental Funds         General Fund General Fund General Fund General Funds Governmental Funds Internal Service Funds Fiduciary Funds         1,104 General Fund General Funds Fiduciary Funds         2,146 General Fund General Fund General Funds Fiduciary Funds         12,691 Fiduciary Funds   |                                      | Fiduciary Funds                 | 26,510    |
| Other Governmental Funds         General Fund Fund Governmental Funds         52,167 Food Fund Governmental Funds         34,122 Funds         1,104 Funds Funds         1,104 Funds Funds         58,620 Funds Funds         58,620 Funds Funds         2,596 Funds Funds         2,596 Funds Funds         2,596 Funds Funds         148,609 Funds         148,609 Funds         15,691 Funds Funds         15,409 Funds <td< td=""><td></td><td></td><td>151,303</td></td<>   |                                      |                                 | 151,303   |
| Road Fund       34,122         Other Governmental Funds       1,104         Internal Service Funds       58,620         Fiduciary Funds       2,596         Solid Waste Fund       General Fund       2,146         Other Governmental Funds       12,691         Fiduciary Funds       572         15,409  | County Local Revenue 2011 Fund       | General Fund                    | 138_      |
| Road Fund       34,122         Other Governmental Funds       1,104         Internal Service Funds       58,620         Fiduciary Funds       2,596         Solid Waste Fund       General Fund       2,146         Other Governmental Funds       12,691         Fiduciary Funds       572         15,409  | Other Covernmental Funds             | Coperal Fund                    | 52 167    |
| Solid Waste Fund       General Fund Other Governmental Funds       1,104         Internal Service Funds       58,620         Fiduciary Funds       2,596         148,609         Solid Waste Fund       2,146         Other Governmental Funds       12,691         Fiduciary Funds       572         15,409  | Other Governmental Lunds             |                                 | •         |
| Internal Service Funds   58,620   Fiduciary Funds   2,596   |                                      |                                 |           |
| Solid Waste Fund         General Fund Other Governmental Funds Fiduciary Funds         12,691 Fiduciary Funds         15,409  |                                      |                                 |           |
| Solid Waste Fund         General Fund Other Governmental Funds Fiduciary Funds         12,691 Fiduciary Funds         572 Fiduciary Funds   |                                      |                                 |           |
| Other Governmental Funds 12,691 Fiduciary Funds 572 15,409  |                                      | riduciary runus                 |           |
| Other Governmental Funds 12,691 Fiduciary Funds 572 15,409  | Solid Waste Fund                     | General Fund                    | 2.146     |
| Fiduciary Funds         572           15,409  | 20.2.1.2.2.0.0.00                    |                                 |           |
| 15,409  |                                      |                                 |           |
|   |                                      |                                 |           |
|   | Subt-total carried over to next page |                                 |           |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 3: <u>INTERFUND TRANSACTIONS</u> (CONTINUED)

# **Due To/From Other Funds** (continued)

| Due To Other Funds                        | Due From Other Funds           | Amount       |
|---|--------------------------------|--------------|
| Sub-total carried over from previous page |                                | \$ 2,472,079 |
| Airport Fund                              | Road Fund                      | 786          |
|   | Other Governmental Funds       | 11,742       |
|   |                                | 12,528       |
| Internal Service Funds                    | General Fund                   | 26,258       |
|   | Community Action Agency Fund   | 597          |
|   | Road Fund                      | 2            |
|   | County Local Revenue 2011 Fund | 1            |
|   | Other Governmental Funds       | 48,035       |
|   | Solid Waste Operating Fund     | 1            |
|   | Internal Service Funds         | 3            |
|   |                                | 74,897       |
| Fiduciary Funds                           | General Fund                   | 11,708       |
|   | Community Action Agency Fund   | 10           |
|   | Other Governmental Funds       | 49,198       |
|   | Internal Service Funds         | 230          |
|   | Fiduciary Funds                | 234,504      |
|   |                                | 295,650      |
| Total Due To/Due From Other Funds         |                                | \$ 2,855,154 |

# **Advances To/From Other Funds**

Advances to/from other funds are noncurrent interfund loans and are offset by a nonspendable fund balance account in applicable governmental funds to indicate they are not in spendable form. The following are advances to/from other funds as of June 30, 2017:

| Advances From Other Funds | Advances To Other Funds      | <br>Amount      |
|---------------------------|------------------------------|-----------------|
| General Fund              | Community Action Agency Fund | \$<br>250,000   |
|                           | Internal Service Funds       | 27,450          |
|                           | Fiduciary Funds              | 3,501           |
|                           |                              | 280,951         |
| Other Governmental Funds  | General Fund                 | <br>750,000     |
| Total                     |                              | \$<br>1,030,951 |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 3: INTERFUND TRANSACTIONS (CONTINUED)

### **Transfers**

Transfers are indicative of funding for capital projects, lease payments, debt service, reimbursement of various County operations, or re-allocations of special revenues. The following are the interfund transfer balances as of June 30, 2017:

| Transfers From Other Funds      | Transfers To Other Funds     | Amount        | Reason                                  |
|---------------------------------|------------------------------|---------------|---|
| General Fund                    | Community Action Agency Fund | \$ 778,791    | Transfer for County operations          |
|                                 | Other Governmental Funds     | 149,424       | Transfer for County operations          |
|                                 | Internal Service Funds       | 359,204       | Transfer for County operations          |
|                                 |                              | 1,287,419     |   |
| Community Action Agency Fund    | General Fund                 | 42,371        | Transfer for special revenue allocation |
|                                 | Road Fund                    | 239,488       | Transfer for special revenue allocation |
|                                 | Other Governmental Funds     | 5,689         | Transfer for debt service               |
|                                 |                              | 287,548       |   |
| Mental Health Services Act Fund | General Fund                 | 2,946,167     | Transfer for special revenue allocation |
| County Local Revenue 2011 Fund  | General Fund                 | 5,314,598     | Transfer for special revenue allocation |
|                                 | Other Governmental Funds     | 196           | Transfer for debt service               |
|                                 |                              | 5,314,794     |   |
| Other Governmental Funds        | General Fund                 | 283,208       | Transfer for special revenue allocation |
|                                 | Other Governmental Funds     | 145,255       | Transfer for debt service               |
|                                 |                              | 428,463       |   |
| Solid Waste Operating Fund      | Community Action Agency Fund | 9,106         | Transfer for County operations          |
| , -                             | Other Governmental Funds     | 7,500         | Transfer for County operations          |
|                                 |                              | 16,606        |   |
| Airport Fund                    | Community Action Agency Fund | 9,106         | Transfer for County operations          |
| Total                           |                              | \$ 10,290,103 |   |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 4: RECEIVABLES

Receivables for the fiscal year ended June 30, 2017, for the County's individual major funds, nonmajor and internal service funds in the aggregate are as follows:

| Accounts and Interest<br>Receivable | Gen | neral Fund                    | ommunity<br>on Agency<br>Fund | Ro           | ad Fund |                                    | ntal Health<br>rvices Act<br>Fund | Reve | unty Local<br>enue 2011<br>Fund | Other<br>ernmental<br>Funds | nternal<br>ice Funds | Total<br>ernmental<br>ctivities |
|-------------------------------------|-----|-------------------------------|-------------------------------|--------------|---------|------------------------------------|-----------------------------------|------|---------------------------------|-----------------------------|----------------------|---------------------------------|
| Governmental Activities Accounts    | \$  | _                             | \$<br>305,366                 | \$           | 5,582   | \$                                 | _                                 | \$   | _                               | \$<br>1,084                 | \$<br>53,825         | \$<br>365,857                   |
| Interest                            |     | 30,147                        | <br>3,012                     |              | 6,710   |                                    | 11,557                            |      | 3,934                           | <br>16,971                  | <br>5,987            | <br>78,318                      |
| Total Governmental<br>Activities    | \$  | 30,147                        | \$<br>308,378                 | \$           | 12,292  | \$                                 | 11,557                            | \$   | 3,934                           | \$<br>18,055                | \$<br>59,812         | \$<br>444,175                   |
| Accounts and Interest<br>Receivable | O   | lid Waste<br>perating<br>Fund | lid Waste<br>sure Fund        | Airport Fund |         | Total Business-<br>type Activities |                                   |      |                                 |                             |                      |                                 |
| Business-type Activities            |     |                               |                               |              |         |                                    |                                   |      |                                 |                             |                      |                                 |
| Accounts                            | \$  | 119,779                       | \$<br>-                       | \$           | 75,940  | \$                                 | 195,719                           |      |                                 |                             |                      |                                 |
| Interest                            |     | 12,925                        | <br>16,417                    |              | 1,743   |                                    | 31,085                            |      |                                 |                             |                      |                                 |
| Total Business-type                 |     |                               |                               |              |         |                                    |                                   |      |                                 |                             |                      |                                 |
| Activities                          | \$  | 132,704                       | \$<br>16,417                  | \$           | 77,683  | \$                                 | 226,804                           |      |                                 |                             |                      |                                 |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

# NOTE 5: CAPITAL ASSETS

Capital assets activity for the year ended June 30, 2017, was as follows:

|  | Balance<br>July 1, 2016 |   |        | Additions                             | Re | etirements     | •       | ustments/<br>ransfers | Balance<br>June 30, 2017 |   |  |
|--|-------------------------|---|--------|---------------------------------------|----|----------------|---------|-----------------------|--------------------------|---|--|
| Governmental Activities  |                         |   |        |                                       |    |                |         |                       |                          |   |  |
| Capital Assets, Not Being Depreciated: Land  | \$                      | 141,873                                     | \$     | 15,541                                | \$ |                | \$      |                       | \$                       | 157,414                                     |  |
| Construction in progress   | <u> </u>                | 4,641,711                                   | Ψ<br>— | 970,318                               | Ψ  | <u>-</u>       | Ψ<br>—— | (507,414)             | <b>—</b>                 | 5,104,615                                   |  |
| Total Capital Assets, Not Being Depreciated  |                         | 4,783,584                                   | _      | 985,859                               |    |                |         | (507,414)             |                          | 5,262,029                                   |  |
| Capital Assets, Being Depreciated: Buildings and Improvements Equipment Infrastructure |                         | 18,235,538<br>14,864,919<br>42,318,958      |        | -<br>411,985<br>-                     |    | (391,814)<br>- |         | -<br>507,414<br>-     |                          | 18,235,537<br>15,392,505<br>42,318,958      |  |
| Total Capital Assets, Being Depreciated  |                         | 75,419,415                                  |        | 411,985                               |    | (391,814)      |         | 507,414               |                          | 75,947,000                                  |  |
| Less Accumulated Depreciation For: Buildings and Improvements Equipment Infrastructure |                         | (8,727,215)<br>(11,911,415)<br>(19,238,831) |        | (399,178)<br>(563,627)<br>(1,057,974) |    | 391,814<br>-   |         | -<br>-<br>-           |                          | (9,126,393)<br>(12,083,228)<br>(20,296,805) |  |
| Total Accumulated Depreciation   |                         | (39,877,461)                                |        | (2,020,779)                           |    | 391,814        |         |                       |                          | (41,506,426)                                |  |
| Total Capital Assets, Being Depreciated, Net   |                         | 35,541,954                                  |        | (1,608,792)                           |    |                |         | 507,414               |                          | 34,440,574                                  |  |
| Governmental Activities Capital Assets, Net  | \$                      | 40,325,538                                  | \$     | (622,933)                             | \$ |                | \$      |                       | \$                       | 39,702,603                                  |  |
| Business-Type Activities   | Jı                      | Balance<br>lly 1, 2016                      |        | Additions                             | R  | etirements     |         | ustments/<br>ransfers | Ju                       | Balance<br>ne 30, 2017                      |  |
| Capital Assets, Not Being Depreciated:<br>Land<br>Construction in progress             | \$                      | 1,022,894<br>89,749                         | \$     | 830,934                               | \$ | -<br>-         | \$      | -<br>-                | \$                       | 1,022,894<br>920,683                        |  |
| Total Capital Assets, Not Being Depreciated  |                         | 1,112,643                                   |        | 830,934                               |    | _              |         | _                     |                          | 1,943,577                                   |  |
| Capital Assets, Being Depreciated:<br>Buildings and Improvements<br>Equipment          |                         | 1,649,648<br>2,455,492                      |        | <u>-</u>                              |    | <u>-</u>       |         | <u>-</u>              |                          | 1,649,648<br>2,455,492                      |  |
| Total Capital Assets, Being Depreciated  |                         | 4,105,140                                   |        |                                       |    |                |         |                       |                          | 4,105,140                                   |  |
| Less Accumulated Depreciation For:<br>Buildings and Improvements<br>Equipment          |                         | (896,087)<br>(2,369,518)                    |        | (57,648)<br>(17,145)                  |    | -<br>-         |         | <u>-</u>              |                          | (953,735)<br>(2,386,663)                    |  |
| Total Accumulated Depreciation   |                         | (3,265,605)                                 |        | (74,793)                              |    |                |         | -                     |                          | (3,340,398)                                 |  |
| Total Capital Assets, Being Depreciated, Net   |                         | 839,535                                     |        | (74,793)                              |    |                |         |                       |                          | 764,742                                     |  |
| Business-Type Activities Capital Assets, Net   | \$                      | 1,952,178                                   | \$     | 756,141                               | \$ | _              | \$      | -                     | \$                       | 2,708,319                                   |  |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

## NOTE 5: CAPITAL ASSETS (CONTINUED)

## Depreciation

Depreciation expense was allocated to functions as follows:

| General governmental Public protection Public ways and facilities Health and sanitation Public assistance  | \$<br>261,561<br>376,628<br>1,227,219<br>42,783<br>67,046 |
|--|---|
| Subtotal of Governmental funds  Depreciation on capital assets held by the County's internal service funds are charged to the various functions based on their usage of the assets | 1,975,237   |
| Total Depreciation Expense - Governmental Functions  | \$<br>2,020,779   |
| Depreciation expense was charged to the business-type functions as follows: Solid Waste Operating Airport  | \$<br>16,541<br>58,252                                    |
| Total Depreciation Expense - Business-Type Functions   | \$<br>74,793  |

## NOTE 6: LONG-TERM LIABILITIES

The following is a summary of changes in long-term liabilities for the year ended June 30, 2017:

| Type of Indebtedness           |    | Balance<br>July 1, 2016 |    | Additions  |    | Adjustments/<br>Retirements |    | Balance<br>June 30, 2017 |    | Amounts Due Within One Year |  |
|--------------------------------|----|-------------------------|----|------------|----|-----------------------------|----|--------------------------|----|-----------------------------|--|
| Governmental Activities        |    |                         |    |            |    |                             |    |                          |    |                             |  |
| Certificates of Participation  | \$ | 2,415,000               | \$ | -          | \$ | (45,000)                    | \$ | 2,370,000                | \$ | 45,000                      |  |
| Loans                          |    | 546,450                 |    | -          |    | -                           |    | 546,450                  |    | -                           |  |
| Capital Leases                 |    | 649,809                 |    | -          |    | (199,887)                   |    | 449,922                  |    | 203,072                     |  |
| Compensated Absences           |    | 1,675,373               |    | 1,359,390  |    | (1,206,202)                 |    | 1,828,561                |    | 1,206,210                   |  |
| Net OPEB Liability             |    | 15,764,635              |    | 2,933,556  |    | (1,969,962)                 |    | 16,728,229               |    | _                           |  |
| Net Pension Liability          |    | 48,399,890              |    | 18,545,242 |    | (3,579,989)                 |    | 63,365,143               |    |                             |  |
| Total Governmental Activities  | \$ | 69,451,157              | \$ | 22,838,188 | \$ | (7,001,040)                 | \$ | 85,288,305               | \$ | 1,454,282                   |  |
| Business-Type Activities       |    |                         |    |            |    |                             |    |                          |    |                             |  |
| Capital Leases                 | \$ | 235,603                 | \$ | _          | \$ | (73,516)                    | \$ | 162,087                  | \$ | 77,522                      |  |
| Compensated Absences           |    | 30,333                  |    | 16,920     |    | (15,079)                    |    | 32,174                   |    | 15,080                      |  |
| Closure & Postclosure          |    | 13,691,987              |    | -          |    | 203,542                     |    | 13,895,529               |    | · -                         |  |
| Net OPEB Liability             |    | 179.090                 |    | 17,707     |    | (11,971)                    |    | 184,826                  |    | -                           |  |
| Net Pension Liability          |    | 478,619                 | _  | 158,110    |    | (34,687)                    |    | 602,042                  |    | _                           |  |
| Total Business-Type Activities | \$ | 14,615,632              | \$ | 192,737    | \$ | 68,289                      | \$ | 14,876,658               | \$ | 92,602                      |  |

Internal service funds predominantly serve the governmental funds. Accordingly, long-term liabilities for these funds are included as part of the above totals for governmental activities. The capital lease liability is liquidated by lease payments made by the departments leasing the equipment. Compensated absences for the governmental activities are generally liquidated by the fund where the accrued liability occurred.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 6: LONG-TERM LIABILITIES (CONTINUED)

Long-term liabilities for the year ended June 30, 2017, consisted of the following:

### **Governmental Activities**

Certificates of Participation:

2005 Certificates of Participation issued on September 1, 2005, in the amount of \$2,750,000 due in annual installments ranging from \$35,000 to \$135,000 through September 1, 2045, with an interest rate of 4.125%. The certificates were used to finance the construction of the new County Office of Education building in Willows.

\$ 2,370,000

### Loans:

The California Department of Housing and Community Development issued a loan to the County in May 2012, in the amount of \$546,450. This loan was for the purchase and renovation of a house to be used as a Domestic Violence Shelter (Development). The County signed a Promissory Note secured by a Deed of Trust. The Promissory Note has a maturity date of May 5, 2021. The note specifies a simple interest rate of 3.0% per annum to be applied to advances from this note. Repayment of outstanding principal and accrued interest shall be deferred and forgiven as long as the Development is operated as an emergency shelter or as transition housing through the maturity date of the note. Proceeds from the loan are advanced by the State to the Trustee, Glenn County Title Company. The Trustee then makes payments for the associated costs. As of June 30, 2017, the County had drawn down \$546,450 and became liable for that amount.

546,450

Total Governmental Activities

\$ 2,916,450

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

## NOTE 6: LONG-TERM LIABILITIES (CONTINUED)

The annual debt service requirements of governmental activities to maturity are presented in the following schedule. The schedule excludes the California Department of Housing and Community Development loan for which payment is deferred and compensated absences that have indefinite maturities.

#### **Governmental Activities**

|   |             | Certificates of Participation                             |          |   |       |  |  |
|---|-------------|---|----------|---|-------|--|--|
| Year Ended June 30                                | Principal I |   | Interest |   | Total |  |  |
| 2018<br>2019<br>2020<br>2021<br>2022<br>2023-2027 | \$          | 45,000<br>45,000<br>50,000<br>50,000<br>50,000<br>285,000 | \$       | 96,834<br>94,978<br>93,019<br>90,956<br>88,894<br>410,541 | \$    | 141,834<br>139,978<br>143,019<br>140,956<br>138,894<br>695,541 |  |
| 2028-2032<br>2033-2037<br>2038-2042<br>2043-2046  |             | 365,000<br>430,000<br>535,000<br>515,000                  |          | 344,334<br>261,938<br>162,844<br>43,426                   |       | 709,334<br>691,938<br>697,844<br>558,426                       |  |
| Total   | \$          | 2,370,000   | \$       | 1,687,764   | \$    | 4,057,764  |  |

## **Capital Leases**

The County has entered into certain capital lease agreements under which the related equipment will become the property of the County when all terms of the lease agreements are met.

|  | Stated Interest       | Present Value of Remaining<br>Payments at |                    |  |
|--|-----------------------|---|--------------------|--|
|  | Rate                  | Jun                                       | e 30, 2017         |  |
| Governmental activities Business-Type activities | 1.89%- 4.90%<br>5.00% | \$  | 449,922<br>162,087 |  |
| Total  |                       | \$  | 612,009            |  |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

## NOTE 6: LONG-TERM LIABILITIES (CONTINUED)

## Capital Leases (continued)

Capital assets and related accumulated depreciation under capital leases are as follows:

|                                | Governmental Activities |           |    | iness-Type<br>activities |
|--------------------------------|-------------------------|-----------|----|--------------------------|
| Land                           | \$ -                    |           |    | 658,125                  |
| Construction in Progress       |                         | 375,500   |    | -                        |
| Buildings and improvements     | 515,000                 |           |    | -                        |
| Equipment                      |                         | 480,609   |    | -                        |
| Less: accumulated depreciation |                         | (393,203) |    |                          |
| Net Book Value                 | \$                      | 977,906   | \$ | 658,125                  |

The following schedule is a summary, by year, of the County's future minimum lease payments under capital leases together with the present value of the future minimum lease payments as of June 30, 2017:

| Year Ended                          | Go<br> | Business-Type Activities |    |         |
|-------------------------------------|--------|--------------------------|----|---------|
| 2018                                | \$     | 214,162                  | \$ | 84,033  |
| 2019                                |        | 127,405                  |    | 84,033  |
| 2020                                |        | 104,106                  |    | -       |
| 2021                                |        | 24,614                   | -  | -       |
| Total requirements                  |        | 470,287                  |    | 168,066 |
| Less interest                       |        | (20,365)                 |    | (5,979) |
| Present Value of Remaining Payments | \$     | 449,922                  | \$ | 162,087 |

## **Compensated Absences**

Upon termination, compensated absences for vacation are paid out at the employee's current rate of pay. The County does not accrue for compensated absences in its governmental fund statements and recognizes liabilities for compensated absences only if they are due and payable in an event such as termination. However in the statement of activities, the expense is allocated to each function based on usage. The County limits compensated absences for vacation to twice the employee's annual vacation accrual.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 6: LONG-TERM LIABILITIES (CONTINUED)

### **Landfill Closure and Postclosure Costs**

The County of Glenn has one landfill site. State and Federal laws and regulations require the County to place a final cover on its landfill site when it stops accepting waste, and to perform certain maintenance and monitoring functions at the landfill site for 30 years after closure. GASB Statement No. 18 requires a portion of those closure and postclosure costs to be reported as an operating expense in each period based on landfill capacity used as of the date of each statement of net position.

The following table illustrates the County's remaining liabilities for closure and postclosure maintenance as of June 30, 2017:

|                      |    | al Estimated<br>Closure/ | Percentage of<br>Estimated<br>Landfill Capacity | roportionate<br>are of Liability | F  | Estimated<br>Remaining<br>Closure/<br>ostclosure | Ir<br>A<br>Co | Cash and nvestments Available to over Closure/ |    | ndfill Closure/<br>Postclosure |
|----------------------|----|--------------------------|---|----------------------------------|----|--|---------------|--|----|--------------------------------|
| Landfill Liabilities | •  | Costs                    | Used  | Recognized                       | •  | Costs  |               | Costs  | -  | nding Deficit                  |
| Postclosure          | \$ | 4,723,557                |   | \$<br>4,328,668                  | \$ | 394,889  |               |  |    |                                |
| Closure              |    | 10,439,613               |   | 9,566,861                        |    | 872,752  |               |  |    |                                |
| Total                | \$ | 15,163,170               | 91.64%  | \$<br>13,895,529                 | \$ | 1,267,641  | \$            | 5,000,285                                      | \$ | (8,895,244)                    |

The County is required by State and Federal laws and regulations to provide financial assurance that appropriate resources will be available to finance closure and postclosure care costs in the future. The County expects that future inflation costs will be paid from interest earnings on these annual contributions. However, if interest earnings are inadequate, or additional postclosure care requirements are determined (due to changes in technology or applicable laws or regulations, for example), these costs may need to be covered by charges to future landfill users or from future tax revenues. The County has obtained commercial insurance for the possibility that landfill contaminants could be released into the water supply.

### Limitations and Restrictions

There are a number of limitations and restrictions contained in the various debt indentures. The County's management believes that the County is in compliance with all significant limitations and restrictions.

## Rebatable Arbitrage Earnings

The Tax Reform Act of 1986 instituted certain arbitrage restrictions with respect to the issuance of tax-exempt bonds after August 31, 1986. Arbitrage regulations deal with the investment of all tax-exempt bond proceeds at an interest yield greater than the interest yield paid to bondholders. Generally, all interest paid to bondholders can be retroactively rendered taxable if applicable rebates are not reported and paid to the Internal Revenue Service at least every five years. During the current year, the County does not expect to incur a liability.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 7: EMPLOYEES' RETIREMENT PLAN

### **General Information about the Pension Plans**

### **Plan Descriptions**

All qualified permanent and probationary employees are eligible to participate in the County's Miscellaneous (all non-safety employees) and the separate Safety (police) Employee Pension Plans. The County has both agent multiple-employer and cost-sharing multiple employer defined benefit pension plans administered by the California Public Employees' Retirement System (CalPERS). Benefit provisions under the Plans are established by State statute and Local Government resolutions. CalPERS issues publicly available reports that include a full description of the pension plans regarding benefit provisions, actuarial assumptions and membership information that may be viewed on their website at: https://www.calpers.ca.gov/

### **Benefits Provided**

CalPERS provides service retirement and disability benefits, annual cost of living adjustments, and death benefits to plan members, who must be public employees and beneficiaries. Benefits are based on years of credited service, equal to one year of full time employment. Members with five years of total service are eligible to retire at age 50 with statutorily reduced benefits. All members are eligible for non-duty disability benefits after 10 years of service. The death benefit is one of the following: the Basic Death Benefit, the 1957 Survivor Benefit, or the Optional Settlement 2W Death Benefit. The cost of living adjustments for each plan are applied as specified by the Public Employees' Retirement Law.

The contribution requirements of plan members and the County are established, and may be amended, by the Board of Supervisors in accordance with union contracts and plan provisions.

Miscellaneous Plans (Agent-Multiple Employer Plans)

The Plans' provisions and benefits in effect at June 30, 2017, are summarized as follows:

|   | 1 1101 10          | On or aiter                  |                    |
|---|--------------------|------------------------------|--------------------|
| Hire date   | January 1, 2013    | January 1, 2013              |                    |
| Benefit formula                                   | 2.50% @ 55         | 2.00% @ 62                   |                    |
| Benefit vesting schedule                          | 5 years of service | 5 years of service           |                    |
| Benefit payments                                  | monthly for life   | monthly for life             |                    |
| Retirement age                                    | 50 - 55            | 52 - 67                      |                    |
| Monthly benefits, as a % of eligible compensation | 2.00% to 2.50%     | 1.00% to 2.50%               |                    |
| Required employee contribution rates              | 8.00%              | 6.25%                        |                    |
| Required employer contribution rates              | 18.76%             | 18.76%                       |                    |
|   |                    |                              |                    |
|   | Safe               | ty Plans (Cost-sharing Plans | ans)               |
|   | Prior to           | April 1, 2012 through        | On or after        |
| Hire date   | April 1, 2012      | December 31, 2012            | January 1, 2013    |
| Benefit formula                                   | 3.00% @ 50         | 3.00% @ 55                   | 2.70% @ 57         |
| Benefit vesting schedule                          | 5 years of service | 5 years of service           | 5 years of service |
| Benefit payments                                  | monthly for life   | monthly for life             | monthly for life   |
| Retirement age                                    | 50                 | 50 - 55                      | 50 - 57            |
| Monthly benefits, as a % of eligible compensation | 3.00%              | 2.40% to 3.00%               | 2.00% to 2.70%     |
| Required employee contribution rates              | 9.00%              | 9.00%                        | 11.50%             |
| Required employer contribution rates              | 17.56%             | 15.63%                       | 11.15%             |
|   |                    |                              |                    |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 7: <u>EMPLOYEES' RETIREMENT PLAN (CONTINUED)</u>

### **Employees Covered**

At June 30, 2017, the following employees were covered by the benefit terms for each Plan:

|  | Miscellaneous | Satety |
|--|---------------|--------|
| Inactive employees or beneficiaries currently receiving benefits | 548           | 52     |
| Inactive employees entitled to but not yet receiving benefits    | 417           | 20     |
| Active employees   | 386           | 22     |
| Total  | 1,351         | 94     |

#### **Contributions**

Section 20814(c) of the California Public Employees' Retirement Law requires that the employer contribution rates for all public employers are determined on an annual basis by the actuary and shall be effective on July 1 following notice of a change in rate. The total plan contributions are determined through CalPERS' annual actuarial valuation process. The actuarially-determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The County is required to contribute the difference between the actuarially-determined rate and the contribution rate of employees.

## **Net Pension Liability**

The County's net pension liability for each Plan is measured as the total pension liability, less the pension plan's fiduciary net position. The net pension liability for each of the Plans is measured as of June 30, 2016 using an annual actuarial valuation as of June 30, 2015 rolled forward to June 30, 2016 using standard update procedures. A summary of principal assumptions and methods used to determine the net pension liability is shown below.

## **Actuarial Assumptions**

The total pension liabilities in the June 30, 2015 actuarial valuations were determined using the following actuarial assumptions:

|                                  | Miscellaneous and Safety Plans             |
|----------------------------------|--|
| Valuation Date                   | June 30, 2015                              |
| Measurement Date                 | June 30, 2016                              |
| Actuarial Cost Method            | Entry-Age Normal Cost Method               |
| Actuarial Assumptions:           |  |
| Discount Rate                    | 7.65%                                      |
| Inflation                        | 2.75%                                      |
| Payroll Growth                   | 3.00%                                      |
| Projected Salary Increase        | Varies by Entry Age and Service            |
| Investment Rate of Return        | 7.50% (1)                                  |
| Mortality                        | Derived using CalPERS' Membership Data     |
|                                  | Contract COLA up to 2.75% until Purchasing |
| Post Retirement Benefit Increase | Power applies, 2.75% thereafter            |

(1) Net of pension plan investment and administrative expenses, including inflation

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 7: <u>EMPLOYEES' RETIREMENT PLAN (CONTINUED)</u>

#### **Discount Rate**

The discount rate used to measure the total pension liability was 7.65% for each Plan. To determine whether the municipal bond rate should be used in the calculation of a discount rate for each plan, CalPERS stress tested plans that would most likely result in a discount rate that would be different from the actuarially-assumed discount rate. Based on the testing of the plans, the tests revealed the assets would not run out. Therefore, the current 7.65% discount rate is appropriate and the use of the municipal bond rate calculation is not deemed necessary. The long-term expected discount rate of 7.65% is applied to all plans in the Public Employees Retirement Fund (PERF). The stress test results are presented in a detailed report called "GASB Crossover Testing Report" that can be obtained from the CalPERS website under the GASB 68 section.

The long-term expected rate of return on pension plan investments was determined using a building-block method in which best-estimate ranges of expected future real rates of return (expected returns, net of pension plan investment expenses and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, staff took into account both short-term and long-term market return expectations as well as the expected PERF's pension fund cash flows. Using historical returns of all of the funds' asset classes, expected compound (geometric) returns were calculated over the short-term (first 10 years) and the long-term (11-60 years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each fund. The expected rate of return was set by calculating the single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equivalent to the single equivalent rate calculated above and rounded down to the nearest one quarter of one percent.

The table below reflects long-term expected real rates of return by asset class. The rates of return were calculated using the capital market assumptions applied to determine the discount rate and asset allocation.

| Asset Class                   | Current Target Allocation | Real Return Years 1 - 10¹ | Real Return Years 11+² |
|-------------------------------|---------------------------|---------------------------|------------------------|
| Global Equity                 | 51.00%                    | 5.25%                     | 5.71%                  |
| Global Debt Securities        | 20.00%                    | 0.99%                     | 2.43%                  |
| Inflation Assets              | 6.00%                     | 0.45%                     | 3.36%                  |
| Private Equity                | 10.00%                    | 6.83%                     | 6.95%                  |
| Real Estate                   | 10.00%                    | 4.50%                     | 5.13%                  |
| Infrastructure and Forestland | 2.00%                     | 4.50%                     | 5.09%                  |
| Liquidity                     | 1.00%                     | -0.55%                    | -1.05%                 |

<sup>&</sup>lt;sup>1</sup> An expected inflation of 2.50% used for this period

<sup>&</sup>lt;sup>2</sup> An expected inflation of 3.00% used for this period

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

## **NOTE 7:** <u>EMPLOYEES' RETIREMENT PLAN (CONTINUED)</u>

## **Pension Plan Fiduciary Net Position**

The plan fiduciary net position disclosed in the GASB 68 accounting valuation report may differ from the plan assets reported in the funding actuarial valuation report due to several reasons. For the accounting valuations, CalPERS must keep items such as deficiency reserves, fiduciary self-insurance, and OPEB expense included as assets. These amounts are excluded for rate setting purposes in the funding actuarial valuation. In addition, differences may result from early Comprehensive Annual Financial Report closing and final reconciled reserves.

The following table shows the changes in net pension liability recognized over the measurement period.

| Miscellaneous Plans:                    | Increase (Decrease)                  |                     |                   |  |  |  |
|---|--------------------------------------|---------------------|-------------------|--|--|--|
|   | Total Pension                        | Plan Fiduciary      | Net Pension       |  |  |  |
|   | Liability                            | Net Position        | Liability/(Asset) |  |  |  |
| Balance at June 30, 2015                | \$ 129,689,904                       | \$ 89,911,525       | \$ 39,778,379     |  |  |  |
| Changes in the year:                    |                                      |                     |                   |  |  |  |
| Service Cost                            | 2,758,567                            | -                   | 2,758,567         |  |  |  |
| Interest on the Total Pension Liability | 10,870,635                           | -                   | 10,870,635        |  |  |  |
| Changes of Assumptions                  | -                                    | -                   | -                 |  |  |  |
| Differences between Expected and Actual |                                      |                     |                   |  |  |  |
| Experience                              | 1,086,211                            | -                   | 1,086,211         |  |  |  |
| Plan to Plan Resource Movement          | -                                    | 1,414               | (1,414)           |  |  |  |
| Contributions from the Employer         | -                                    | 3,461,572           | (3,461,572)       |  |  |  |
| Contributions from the Employees        | -                                    | 1,426,302           | (1,426,302)       |  |  |  |
| Net Investment Income                   | -                                    | 510,657             | (510,657)         |  |  |  |
| Benefit Payments, including Refunds of  |                                      |                     |                   |  |  |  |
| Employee Contributions                  | (7,825,301)                          | (7,825,301)         | -                 |  |  |  |
| Administrative Expense                  | -                                    | (60,652)            | 60,652            |  |  |  |
| Change in Allocation                    | 13,857,069                           | 9,606,841           | 4,250,228         |  |  |  |
| Net Changes during 2015-16              | \$ 20,747,181                        | \$ 7,120,833        | \$ 13,626,348     |  |  |  |
| Balance at June 30, 2016                | \$ 150,437,085                       | \$ 97,032,358       | \$ 53,404,727     |  |  |  |
| Safety Cost Sharing Plans:              |                                      | Increase (Decrease) |                   |  |  |  |
|   | Total Pension Plan Fiduciary Net Pen |                     |                   |  |  |  |
|   | Liability                            | Net Position        | Liability/(Asset) |  |  |  |
| Balance at June 30, 2015                | \$ 27,484,596                        | \$ 18,384,466       | \$ 9,100,130      |  |  |  |
| Net Changes during 2015-16              | 972,484                              | (489,844)           | 1,462,328         |  |  |  |
| Balance at June 30, 2016                | \$ 28,457,080                        | \$ 17,894,622       | \$ 10,562,458     |  |  |  |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

## NOTE 7: <u>EMPLOYEES' RETIREMENT PLAN</u> (CONTINUED)

## Sensitivity of the Net Pension Liability to Changes in the Discount Rate

The following presents the net pension liability of the Plans as of the measurement date, calculated using the discount rate of 7.65%, as well as what the net pension liability would be if it were calculated using a discount rate that is 1% lower (6.65%) or 1% higher (8.65%) than the current rate.

|  | _  | count Rate -<br>% (6.65%) | <br>rent Discount<br>ate (7.65%) | _  | count Rate +<br>% (8.65%) |
|--|----|---------------------------|----------------------------------|----|---------------------------|
| Miscellaneous Plan's Net Pension Liability / (Asset) | \$ | 73,176,858                | \$<br>53,404,727                 | \$ | 37,059,479                |
| Safety Plans' Net Pension Liability / (Asset)        |    | 11,635,838                | 10,562,458                       |    | 4,601,952                 |
| Total  | \$ | 84,812,696                | \$<br>63,967,185                 | \$ | 41,661,431                |

### Pension Expense, Deferred Outflows and Deferred Inflows of Resources Related to Pensions

For the year ended June 30, 2017, the County recognized pension expense of \$5,663,135. The following table presents the deferred outflows and deferred inflows of resources related to pensions as of June 30, 2017:

|  | <br>rred Outflows<br>Resources | Deferred Inflows of Resources |             |  |  |
|--|--------------------------------|-------------------------------|-------------|--|--|
| Pension Contributions Subsequent to Measurement Date                           | \$<br>4,835,883                | \$                            | -           |  |  |
| Difference in actual contributions versus proportionate share of contributions | 320,652                        |                               | -           |  |  |
| Changes of Assumptions   | -                              |                               | (1,034,395) |  |  |
| Differences between Expected and Actual Experience                             | 711,656                        |                               | (295,019)   |  |  |
| Change in proportion   | 238,320                        |                               | (26,623)    |  |  |
| Net Difference between Projected and Actual Earnings on                        |                                |                               |             |  |  |
| Pension Plan Investments   | <br>6,493,655                  |                               |             |  |  |
| Total  | \$<br>12,600,166               | \$                            | (1,356,037) |  |  |

\$4,835,883 reported as deferred outflows of resources related to pension contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2018. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

| Measurement Period Ended June 30: | Deferred Outflows/<br>(Inflows) of Resources |  |  |  |  |  |  |  |  |
|-----------------------------------|--|--|--|--|--|--|--|--|--|
| 2017                              | \$<br>323,847                                |  |  |  |  |  |  |  |  |
| 2018                              | 1,312,928                                    |  |  |  |  |  |  |  |  |
| 2019                              | 3,063,330                                    |  |  |  |  |  |  |  |  |
| 2020                              | 1,708,141                                    |  |  |  |  |  |  |  |  |
| 2021                              | -  |  |  |  |  |  |  |  |  |
| Thereafter                        | -  |  |  |  |  |  |  |  |  |
|                                   | \$<br>6,408,246                              |  |  |  |  |  |  |  |  |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 8: OTHER POSTEMPLOYMENT BENEFITS (OPEB)

### **Plan Description**

The County offers the same cost-sharing multiple-employer medical plans to its retirees as to its active employees, with the exception that once a retiree becomes eligible for Medicare (that is, reaches age 65), he/she must join a Medicare HMA or a Medicare Supplement plan under Public Employees' Medical and Hospital Care Act (PEMMICAN). The County sets its monthly contribution rates for health insurance on behalf of active employees through negotiations with bargaining units. Non-represented employees currently receive the same County contributions as the other groups. For all employees who retire from service (either regular retirement or disability retirement), the County shall pay a portion of their medical premiums based on their respective Memorandum of Understanding currently in effect.

## **Funding Policy**

As required by GASB 45, an actuary will determine the County's Annual Required Contributions (ARC) at least once every two fiscal years. The ARC is calculated in accordance with certain parameters, and includes: (1) the Normal Cost of one year, and (2) a component of amortization of the total unfunded actuarial accrued liability (UAAL) over a period not to exceed 30 years.

GASB 45 does not require pre-funding of OPEB benefits. Therefore, the County's funding policy is to continue to pay healthcare premiums for retirees as they fall due. The County has elected not to establish an irrevocable trust at this time.

The Board of Supervisors reserves the authority to review and amend this funding policy from time to time, in order to ensure that the funding policy continues to best suit the circumstances of the County.

### **Annual OPEB Cost and Net OPEB Obligation**

The following table shows the components of the County's Annual OPEB Cost for the fiscal year ended June 30, 2017, the amount actually contributed to the plan, and changes in the County's Net OPEB Obligation:

| Annual Required Contribution Interest on Net OPEB Obligation Amortization Adjustment to ARC | \$<br>2,947,134<br>637,749<br>(633,620) |
|---|---|
| Annual OPEB Cost Contributions Made   | 2,951,263<br>(1,981,933)                |
| Increase in NET OPEB Obligation   | 969,330                                 |
| Net OPEB Obligation - Beginning of Year   | <br>15,943,725                          |
| Net OPEB Obligation - End of Year   | \$<br>16,913,055                        |

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 8: OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

## **Annual OPEB Cost and Net OPEB Obligation** (continued)

The following shows the calculation for the Annual Required Contribution for the year ended June 30, 2017:

| Normal Cost at Year End Amortization of the Unfunded Actuarial Accrued Liability (UAAL) | \$<br>1,234,526<br>1,712,608 |
|---|------------------------------|
| Annual Required Contribution (ARC)  | \$<br>2,947,134              |

The County's annual OPEB cost, the actual employer contribution, the percentage of annual OPEB cost contributed to the plan, and the net OPEB obligation for the fiscal years ended June 30, 2015, 2016 and 2017 are as follows:

| Fiscal Year<br>Ended | Annual OPEB<br>Cost |           | 1 3 |           |        |    |            |  |
|----------------------|---------------------|-----------|-----|-----------|--------|----|------------|--|
| June 30, 2015        | \$                  | 3,492,572 | \$  | 1,680,290 | 48.11% | \$ | 14,345,775 |  |
| June 30, 2016        | \$                  | 3,460,259 | \$  | 1,862,309 | 53.82% | \$ | 15,943,725 |  |
| June 30, 2017        | \$                  | 2,951,263 | \$  | 1,981,933 | 67.16% | \$ | 16,913,055 |  |

The quantifications of costs set forth above should not be interpreted in any way as vesting such benefits; rather the disclosures are made solely to comply with the County's reporting obligations under GASB 45, as the County understands these obligations.

### **Schedule of Funding Progress**

The funded status of the plan as of the most recent three actuarial valuations was as follows:

|         |                     |      |   |  | Unfunded  |   |   |  |   |
|---------|---------------------|------|---|--|---|---|---|--|---|
|         |                     | Pr   | ojected Unit  |  | Actuarial   |   |   |  | UAAL as a   |
| Actuar  | ial Value           | Cr   | edit Actuarial  | Ac   | crued Liability   |   | An  | nual Covered   | Percentage of   |
| of Plar | Assets              | Acc  | crued Liability                                       |  | (UAAL)  | Funded Ratio  |   | Payroll  | Covered Payroll   |
| \$      | -                   | \$   | 39,152,496  | \$   | 39,152,496  | 0.00%   | \$  | 20,555,593   | 190.47%   |
| \$      | -                   | \$   | 39,932,938  | \$   | 39,932,938  | 0.00%   | \$  | 14,255,068   | 280.13%   |
| \$      | -                   | \$   | 43,094,308  | \$   | 43,094,308  | 0.00%   | \$  | 14,092,553   | 305.79%   |
|         | of Plan<br>\$<br>\$ | \$ - | Actuarial Value of Plan Assets Access \$ - \$ \$ - \$ | of Plan Assets         Accrued Liability           \$         -         \$ 39,152,496           \$         -         \$ 39,932,938 | Actuarial Value of Plan Assets         Credit Actuarial Accrued Liability         Accrued Liability           \$ -         \$ 39,152,496         \$ \$ 39,932,938 | Actuarial Value of Plan Assets         Projected Unit Credit Actuarial Accrued Liability         Actuarial Accrued Liability         Accrued Liability         (UAAL)           \$ -         \$ 39,152,496         \$ 39,152,496           \$ -         \$ 39,932,938         \$ 39,932,938 | Actuarial Value of Plan Assets         Projected Unit Credit Actuarial Accrued Liability         Actuarial Accrued Liability         Funded Ratio           \$ -         \$ 39,152,496         \$ 39,152,496         0.00%           \$ -         \$ 39,932,938         \$ 39,932,938         0.00% | Actuarial Value of Plan Assets         Projected Unit Credit Actuarial Accrued Liability         Actuarial Liability         Accrued Liability         Accrued Liability         Funded Ratio           \$ -         \$ 39,152,496         \$ 39,152,496         0.00%         \$ 39,932,938           \$ -         \$ 39,932,938         39,932,938         0.00%         \$ 39,932,938 | Actuarial Value of Plan Assets         Projected Unit Credit Actuarial Accrued Liability         Actuarial Value (UAAL)         Funded Ratio Payroll         Payroll           \$ -         \$ 39,152,496         \$ 39,152,496         0.00%         \$ 20,555,593           \$ -         \$ 39,932,938         39,932,938         0.00%         \$ 14,255,068 |

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the healthcare cost trends. Amounts determined regarding the funded status of the plan and the Annual Required Contributions of the County are subject to continual revision as actual results are compared with past expectations, and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to actuarial accrued liabilities for benefits.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

### NOTE 8: OTHER POSTEMPLOYMENT BENEFITS (OPEB) (CONTINUED)

### **Actuarial Methods and Assumptions**

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of the valuation and historical pattern of sharing of benefits costs between the employer and plan members to that point. The methods and assumptions used include techniques that are designed to reduce short-term volatility in actuarial accrued liabilities and the actuarial value of assets, consistent with the long-term perspective of the calculations.

The plan's most recent actuarial valuation was performed as of July 1, 2016. In that valuation, the Entry Age, Level Percent of Pay was used. The actuarial assumptions included a 4% investment rate of return (net of administrative expenses) and an annual healthcare cost trend 8% initially, reduced by decrements to an ultimate rate of 5% after 3 years. The County's unfunded actuarial accrued liability is being amortized as a level dollar amount on an open basis over 30 years. The County's plan is considered a single-employer plan under GASB 45.

### NOTE 9: FUND BALANCES

Fund balances are presented in the following categories: nonspendable, restricted, committed, assigned, and unassigned. The fund balances for all major and non-major governmental funds as of June 30, 2017, were distributed as follows:

|                            | Ge | neral Fund | ommunity<br>ion Agency | Road            | ntal Health<br>vices Act | County Local<br>Revenue 2011 |           |    |           | ntal Total |            |
|----------------------------|----|------------|------------------------|-----------------|--------------------------|------------------------------|-----------|----|-----------|------------|------------|
| Nonspendable:              |    |            |                        |                 |                          |                              |           |    |           |            |            |
| Prepaid expense            | \$ | 140.746    | \$<br>3.400            | \$<br>226       | \$<br>_                  | \$                           | 80        | \$ | 13.092    | \$         | 157,544    |
| Inventory                  |    | -          | 43,408                 | 99,736          | -                        |                              | -         |    | 3,519     |            | 146,663    |
| Advances to other funds    |    | 280,951    | <br><u> </u>           | <br><u> </u>    | <br>                     |                              |           |    | <u> </u>  |            | 280,951    |
| Total Nonspendable         |    | 421,697    | <br>46,808             | <br>99,962      | <br>                     |                              | 80        |    | 16,611    |            | 585,158    |
| Restricted:                |    |            |                        |                 |                          |                              |           |    |           |            |            |
| General government         |    | 222,875    | -                      | -               | -                        |                              | _         |    | 340,591   |            | 563,466    |
| Public protection          |    | -          | -                      | -               | -                        |                              | 2,901,190 |    | 2,331,330 |            | 5,232,520  |
| Public ways and facilities |    | -          | -                      | 1,963,944       | -                        |                              | -         |    | 31,934    |            | 1,995,878  |
| Health and sanitation      |    | -          | -                      | -               | 88,509                   |                              | 714,035   |    | 1,658,224 |            | 2,460,768  |
| Public assistance          |    | -          | 3,009,336              | -               | -                        |                              | 1,859,778 |    | 883,969   |            | 5,753,083  |
| Education                  |    | -          | -                      | -               | -                        |                              | -         |    | 639,347   |            | 639,347    |
| Capital Projects           |    | -          | -                      | -               | -                        |                              | -         |    | 603,655   |            | 603,655    |
| Debt service               |    | -          | <br>                   | <br>            | <br>                     |                              |           |    | 59,970    | _          | 59,970     |
| Total Restricted           |    | 222,875    | <br>3,009,336          | <br>1,963,944   | <br>88,509               |                              | 5,475,003 |    | 6,549,020 |            | 17,308,687 |
| Committed:                 |    |            |                        |                 |                          |                              |           |    |           |            |            |
| General government         |    | 45,320     | <br>                   | <br>            | <br>                     |                              |           |    |           |            | 45,320     |
| Unassigned                 |    | 2,009,297  | <br>                   | <br>            | <br>                     |                              |           |    |           |            | 2,009,297  |
| Total Fund Balances        | \$ | 2,699,189  | \$<br>3,056,144        | \$<br>2,063,906 | \$<br>88,509             | \$                           | 5,475,083 | \$ | 6,565,631 | \$         | 19,948,462 |

The Board of Supervisors has adopted a fund balance policy for financial statement reporting purposes. The policy establishes procedures for reporting fund balance classifications, and establishes a hierarchy of fund balance expenditures.

Notes to the Financial Statements For the Fiscal Year Ended June 30, 2017

## NOTE 10: RISK MANAGEMENT

The County is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; and natural disasters for which the County has entered into a Joint Powers Authority (JPA). The County and the County's special districts formed the Golden State Risk Management Authority (Authority) for the purpose of creating a common pool of funds to be used to meet obligations of the parties to provide coverage for worker's compensation and general liability exposures and to pay for the administration of the program. The Joint Powers Agreement established for its members the Golden State Risk Management Authority Liability and Worker's Compensation Plans.

As defined by GASB Statement No. 10, the Authority is a "risk-sharing pool". The Authority manages one pool for all members. The arrangement allows its members to transfer or pool risks and share in the cost of losses. The County currently reports all of its risk management activities in its General Fund. Premiums due to the Plans are reported when incurred. Each member of the Plan pays an annual premium to the Authority which is evaluated each year.

The agreement for the formation of the Authority provides that the Authority will be self-sustaining through member premiums and will reinsure through a commercial company for claims in excess of self-insured retention amounts. Settled claims have not exceeded commercial insurance coverage in any of the past 3 fiscal years and there have been no reductions in insurance coverage from the prior year.

### NOTE 11: CONTINGENCIES

Amounts received or receivable from grant agencies are subject to audit and adjustment by grantor agencies. Any disallowed claims, including amounts already collected, may constitute a liability of the applicable funds. The amount, if any, of expenditures which may be disallowed by the grantor cannot be determined at this time although the government expects such amounts, if any, to be immaterial.

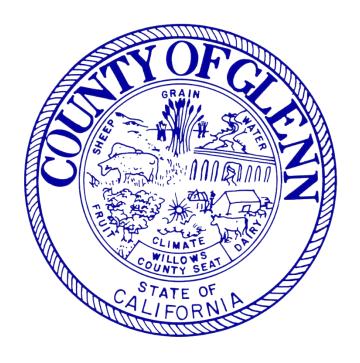
The County is involved in several lawsuits. Due to the nature of the cases, County Counsel is unable to estimate at this time the probability of favorable or unfavorable outcomes. Therefore, no provision has been made in the financial statements for a loss contingency.

## NOTE 12: <u>STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY</u>

### **Net Deficit**

The Solid Waste Closure fund had a net deficit at June 30, 2017 of (\$8,878,827). This net deficit is expected to be eliminated through future additional funding for the closure/post-closure liability.





# REQUIRED SUPPLEMENTARY INFORMATION



Required Supplementary Information For the Fiscal Year Ended June 30, 2017

#### 1. SOURCES OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS

### Miscellaneous Plans:

The Schedule of Changes in the Net Pension Liability and Related Ratios presents a detailed look at the County's total pension liability, total plan fiduciary net position, and various informative ratios. Of particular interest to most is the Plan fiduciary net position as a percentage of total pension liability. The closer the plan is to a 100 percent funded status, the better position it will be in to meet all of its future liabilities.

### Schedule of Changes in the Net Pension Liability and Related Ratios – Miscellaneous Plans

Last 10 Years\*

|  | 2014 |             |    | 2015        | 2016              |
|--|------|-------------|----|-------------|-------------------|
| Total Pension Liability  |      |             |    |             | <br>              |
| Service cost   | \$   | 2,700,013   | \$ | 2,467,936   | \$<br>2,758,567   |
| Interest on total pension liability  |      | 8,997,458   |    | 9,359,668   | 10,870,635        |
| Changes of assumptions   |      | -           |    | (2,281,948) | -                 |
| Difference between expected and actual experience                          |      | -           |    | (691,571)   | 1,086,211         |
| Benefit payments, including refunds of employee contributions              |      | (5,946,120) |    | (6,504,699) | (7,825,301)       |
| Change in allocation   |      |             |    |             | <br>13,857,069    |
| Net change in total pension liability                                      |      | 5,751,351   |    | 2,349,386   | 20,747,181        |
| Total Pension Liability - Beginning  |      | 121,589,167 |    | 127,340,518 | 129,689,904       |
| Total Pension Liability - Ending   | \$   | 127,340,518 | \$ | 129,689,904 | \$<br>150,437,085 |
| Plan Fiduciary Net Position  |      |             |    |             |                   |
| Contributions - employer   | \$   | 2,639,570   | \$ | 2,746,803   | \$<br>3,461,572   |
| Contributions - employee   |      | 1,286,424   |    | 1,332,964   | 1,426,302         |
| Net investment income  |      | 13,571,107  |    | 2,024,434   | 510,657           |
| Benefit payments, including refunds of employee contributions              |      | (5,946,120) |    | (6,504,699) | (7,825,301)       |
| Plan to plan resource movement   |      | -           |    | (564)       | 1,414             |
| Administrative expense   |      | -           |    | (101,173)   | (60,653)          |
| Change in allocation   |      |             | _  | -           | <br>9,606,842     |
| Net change in plan fiduciary net position                                  |      | 11,550,981  |    | (502,235)   | 7,120,833         |
| Total Fiduciary Net Position - Beginning                                   |      | 78,862,779  |    | 90,413,760  | <br>89,911,525    |
| Total Fiduciary Net Position - Ending                                      | ·    | 90,413,760  |    | 89,911,525  | 97,032,358        |
| Net Pension Liability - Ending   | \$   | 36,926,758  | \$ | 39,778,379  | \$<br>53,404,727  |
| Plan fiduciary net position as a percentage of the total pension liability |      | 71.00%      |    | 69.33%      | 64.50%            |
| Covered payroll  |      | 17,081,126  |    | 16,434,280  | 14,092,553        |

### Notes to Schedule:

Benefit Changes: The figures above do not include any liability impact that may have resulted from plan changes which occurred after the June 30, 2015 valuation date. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes).

Changes of Assumptions: In 2016, there were no changes. In 2015, amounts reported reflect an adjustment of the discount rate from 7.5 percent (net of administrative expense) to 7.65 percent (without a reduction for pension plan administrative expense). In 2014, amounts reported were based on the 7.5 percent discount rate.

\*Fiscal year 2014-15, with a valuation date of June 30, 2014, was the first year of implementation, therefore fiscal years 2014-15 and after will be presented.

Required Supplementary Information For the Fiscal Year Ended June 30, 2017

### 1. SOURCES OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS (CONTINUED)

The Schedule of Plan Contributions presents the actuarially-determined contribution required by CalPERS from the County to fund the current costs related to pension payments to former employees and other related costs. The County fully funded the actuarially-determined contribution.

## Schedule of Plan Contributions - Miscellaneous Plans

Last 10 Years\*

| Actuarially-determined contribution Contributions in relation to the actuarially-determined contribution Contribution deficiency (excess) | \$<br>2014<br>2,639,570<br>(2,639,570) | \$<br>2015<br>2,746,803<br>(2,746,803) | 2016<br>\$ 3,461,572<br>(3,461,572)<br>\$ - |
|---|--|--|---|
| Covered payroll   | \$<br>17,081,126                       | \$<br>16,434,280                       | \$14,092,553                                |
| Contributions as a percentage of covered employee payroll   | 15.45%                                 | 16.71%                                 | 24.56%                                      |

#### **Notes to Schedule:**

The actuarial methods and assumptions used to set the actuarially-determined contribution for fiscal year 2015-16 were from the June 30, 2013 public agency valuation.

Actuarial Cost Method: Entry Age Normal

Amortization Method/Period: For details, see June 30, 2013 Funding Valuation Report.

Asset Valuation Method: Market Value of Assets. For details, see June 30, 2013 Funding

Valuation Report.

Inflation factor: 2.75%

Salary Increases: Varies by Entry Age and Service

Payroll Growth factor: 3.00%

Investment Rate of Return: 7.50% Net of Pension Plan Investment and Administrative Expenses;

includes inflation.

Retirement Age: The probabilities of retirement are based on the 2010 CalPERS

Experience Study for the period from 1997 to 2007.

Mortality: The probabilities of mortality are based on the 2010 CalPERS

Experience Study for the period from 1997 to 2007. Pre-retirement and Post-retirement mortality rates include 5 years of projected mortality improvement using Scale AA published by the Society of Actuaries.

\*Fiscal year 2014-15, with a valuation date of June 30, 2014, was the first year of implementation, therefore fiscal years 2014-15 and after will be presented.

Required Supplementary Information For the Fiscal Year Ended June 30, 2017

### 1. SOURCES OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS (CONTINUED)

Safety Cost Sharing Plans:

The Schedule of Changes in the Net Pension Liability and Related Ratios presents a detailed look at the County's total pension liability, total plan fiduciary net position, and various informative ratios. Of particular interest to most is the Plan fiduciary net position as a percentage of total pension liability. The closer the plan is to a 100 percent funded status, the better position it will be in to meet all of its future liabilities.

### Schedule of Changes in the Net Pension Liability and Related Ratios - Safety Cost Sharing Plans

Last 10 Years\*

|  | 2014 |           | <br>2015        |    | 2016       |
|--|------|-----------|-----------------|----|------------|
| Portion of the net pension liability   |      | 0.13312%  | 0.15158%        |    | 0.15008%   |
| Proportionate share of the net pension liability   | \$   | 8,283,504 | \$<br>9,100,130 |    | 10,562,458 |
| Covered payroll  | \$   | 1,968,330 | \$<br>1,836,646 |    | 1,777,320  |
| Proportionate share of the net pension liability as a percentage of covered employee payroll |      | 420.84%   | 495.48%         |    | 594.29%    |
| Proportionate share of the fiduciary net position  | \$   | 5,782,452 | \$<br>6,087,084 | \$ | 6,641,974  |
| Plan fiduciary net position as a percentage of the total pension liability                   |      | 69.81%    | 66.89%          |    | 62.88%     |

#### Notes to Schedule:

Benefit Changes: The figures above do not include any liability impact that may have resulted from plan changes which occurred after the June 30, 2015 valuation date. This applies for voluntary benefit changes as well as any offers of Two Years Additional Service Credit (a.k.a. Golden Handshakes).

Changes of Assumptions: In 2016, there were no changes. In 2015, amounts reported reflect an adjustment of the discount rate from 7.5 percent (net of administrative expense) to 7.65 percent (without a reduction for pension plan administrative expense). In 2014, amounts reported were based on the 7.5 percent discount rate.

\*Fiscal year 2014-15, with a valuation date of June 30, 2014, was the first year of implementation, therefore fiscal years 2014-15 and after will be presented.

Required Supplementary Information For the Fiscal Year Ended June 30, 2017

### 1. SOURCES OF CHANGES IN NET PENSION LIABILITY AND RELATED RATIOS (CONTINUED)

## Schedule of Plan Contributions - Safety Cost Sharing Plans

Last 10 Years\*

|  | <br>2014                   | <br>2015                   | 2016 |                      |  |
|--|----------------------------|----------------------------|------|----------------------|--|
| Actuarially-determined contribution Contributions in relation to the actuarially-determined contribution | \$<br>625,871<br>(625,871) | \$<br>838,331<br>(838,331) | \$   | 889,109<br>(889,109) |  |
| Contribution deficiency (excess)   | \$<br>_                    | \$<br>                     | \$   |                      |  |
| Covered payroll  | \$<br>1,968,330            | \$<br>1,836,646            | \$   | 1,777,320            |  |
| Contributions as a percentage of covered payroll   | 31.80%                     | 45.64%                     |      | 50.03%               |  |

#### **Notes to Schedule:**

The actuarial methods and assumptions used to set the actuarially-determined contribution for fiscal year 2015-16 were from the June 30, 2013 public agency valuation.

Actuarial Cost Method: Entry Age Normal

Amortization Method/Period: For details, see June 30, 2013 Funding Valuation Report.

Asset Valuation Method: Market Value of Assets. For details, see June 30, 2013 Funding

Valuation Report.

Inflation Factor: 2.75%

Salary Increases: Varies by Entry Age and Service

Payroll Growth Factor: 3.00%

Investment Rate of Return: 7.50% Net of Pension Plan Investment and Administrative Expenses;

includes inflation.

Retirement Age: The probabilities of retirement are based on the 2010 CalPERS

Experience Study for the period from 1997 to 2007.

Mortality: The probabilities of mortality are based on the 2010 CalPERS

Experience Study for the period from 1997 to 2007. Pre-retirement and Post-retirement mortality rates include 5 years of projected mortality improvement using Scale AA published by the Society of Actuaries.

<sup>\*</sup>Fiscal year 2014-15, with a valuation date of June 30, 2014, was the first year of implementation, therefore fiscal years 2014-15 and after will be presented.

Required Supplementary Information For the Fiscal Year Ended June 30, 2017

### 2. Schedule of Funding Progress – Other Postemployment Benefits (OPEB)

The Schedule of Funding Progress – Other Postemployment Benefits provides a consolidated snapshot of the County's ability to meet current and future liabilities with the plan assets. Of particular interest to most is the funded ratio. This ratio compares the plan's assets to its liabilities, an important indicator to determine the financial health of the OPEB plan. The closer the plan is to a 100% funded ratio, the better position it will be in to meet all of its future liabilities.

The table below shows a 3-year analysis of the market value of assets as a percentage of the unfunded actuarial accrued liability and the unfunded actuarial accrued liability as a percentage of the annual covered payroll for the County Other Postemployment Benefit Plan.

|                |        |            |     |                 |     | Unfunded        |              |    |              |                 |
|----------------|--------|------------|-----|-----------------|-----|-----------------|--------------|----|--------------|-----------------|
|                |        |            | Pı  | ojected Unit    |     | Actuarial       |              |    |              | UAAL as a       |
| Actuarial      | Actua  | rial Value | Cr  | edit Actuarial  | Acc | crued Liability |              | An | nual Covered | Percentage of   |
| Valuation Date | of Pla | n Assets   | Acc | crued Liability |     | (UAAL)          | Funded Ratio |    | Payroll      | Covered Payroll |
| July 1, 2012   | \$     | -          | \$  | 39,152,496      | \$  | 39,152,496      | 0.00%        | \$ | 20,555,593   | 190.47%         |
| July 1, 2014   | \$     | -          | \$  | 39,932,938      | \$  | 39,932,938      | 0.00%        | \$ | 14,255,068   | 280.13%         |
| July 1, 2016   | \$     | -          | \$  | 43,094,308      | \$  | 43,094,308      | 0.00%        | \$ | 14,092,553   | 305.79%         |

## 3. Budget to Actual Comparison Schedules

Formal budgetary integration is employed as a management control device during the year. The County presents a comparison of annual budgets to actual results for the County's governmental funds.

In accordance with the provisions of §29000 and §29143, inclusive of the California Government Code and other statutory provisions, commonly known as the County Budget Act, the County prepares a budget for each fiscal year on or before June 30th and October 2nd. Budgeted expenditures are enacted into law through the passage of an appropriation ordinance. This ordinance mandates the maximum authorized expenditures for the fiscal year.

The legal level of budgetary control is established at the object (category) level within each budget unit (department). All amendments or transfers of appropriations between objects within the same budget unit of less than \$10,000 require Department of Finance approval; greater than \$10,000 requires Board approval. Transfers of appropriations between budget units, appropriation of unanticipated revenue or use of contingency require Board approval. During the year ended June 30, 2017, there was no excess of expenditures over appropriations.

The County uses an encumbrance system as an extension of normal budgetary accounting for the general and other governmental funds. Under this system, purchase orders, contracts, and other commitments for the expenditure of monies are recorded as committed fund balance, since they do not constitute expenditures or liabilities. Unencumbered appropriations lapse at year-end. Encumbered appropriations are carried forward in the ensuing year's budget.

## Required Supplementary Information Budgetary Comparison Schedule General Fund For the Fiscal Year Ended June 30, 2017

|  | Budgete      | d Amounts    | Actual<br>Amounts | Variance with<br>Final Budget |
|--|--------------|--------------|-------------------|-------------------------------|
|  | Original     | Final        |                   |                               |
| REVENUES                                 |              |              |                   |                               |
| Taxes                                    | \$ 6,630,769 | \$ 6,630,769 | \$ 6,535,976      | \$ (94,793)                   |
| Licenses, permits, and franchises        | 1,117,112    | 1,117,112    | 1,130,307         | 13,195                        |
| Fines, forfeitures and penalties         | 1,559,427    | 1,559,427    | 1,140,600         | (418,827)                     |
| Revenues from uses of money and property | 34,631       | 34,631       | 74,934            | 40,303                        |
| Aid from other governments               | 35,542,839   | 36,334,786   | 31,029,256        | (5,305,530)                   |
| Charges for services                     | 7,392,492    | 7,669,664    | 7,433,529         | (236,135)                     |
| Other                                    | 660,632      | 669,374      | 769,126           | 99,752                        |
| Total Revenues                           | 52,937,902   | 54,015,763   | 48,113,728        | (5,902,035)                   |
| EXPENDITURES                             |              |              |                   |                               |
| Current:                                 |              |              |                   |                               |
| General government                       | 5,544,939    | 5,535,575    | 5,034,584         | 500,991                       |
| Public protection                        | 18,793,953   | 19,489,978   | 18,269,720        | 1,220,258                     |
| Health and sanitation                    | 16,559,761   | 16,669,277   | 14,677,827        | 1,991,450                     |
| Public assistance                        | 19,284,886   | 19,529,074   | 17,903,280        | 1,625,794                     |
| Education                                | 406,969      | 406,969      | 394,900           | 12,069                        |
| Capital Outlay                           | 357,827      | 611,039      | 159,913           | 451,126                       |
| Debt Service:                            |              |              |                   |                               |
| Interest and other charges               | 8,500        | 12,025       | 14,133            | (2,108)                       |
| Total Expenditures                       | 60,956,835   | 62,253,937   | 56,454,357        | 5,799,580                     |
| <b>Deficiency of Revenues Over</b>       |              |              |                   |                               |
| Expenditures                             | (8,018,933)  | (8,238,174)  | (8,340,629)       | (102,455)                     |
| OTHER FINANCING SOURCES (USES)           |              |              |                   |                               |
| Transfers in                             | 24,411,814   | 24,668,001   | 8,586,344         | (16,081,657)                  |
| Transfers out                            | (15,906,921) | (16,219,393) | (1,287,419)       | 14,931,974                    |
| Total Other Financing Sources            | 8,504,893    | 8,448,608    | 7,298,925         | (1,149,683)                   |
| Net Change in Fund Balances              | 485,960      | 210,434      | (1,041,704)       | (1,252,138)                   |
| Fund Balances - Beginning                | 3,740,893    | 3,740,893    | 3,740,893         |                               |
| Fund Balances - Ending                   | \$ 4,226,853 | \$ 3,951,327 | \$ 2,699,189      | \$ (1,252,138)                |

Required Supplementary Information Budgetary Comparison Schedule Community Action Agency Fund For the Fiscal Year Ended June 30, 2017

|  | Budgeted        | l Amo | ounts       | Actual<br>Amounts | Variance with<br>Final Budget |             |  |
|--|-----------------|-------|-------------|-------------------|-------------------------------|-------------|--|
|  | Original        |       | Final       |                   |                               |             |  |
| REVENUES                                 |                 |       |             |                   |                               |             |  |
| Revenues from uses of money and property | \$<br>6,084     | \$    | 6,096       | \$<br>14,941      | \$                            | 8,845       |  |
| Aid from other governments               | 2,530,977       |       | 2,722,068   | 1,867,545         |                               | (854,523)   |  |
| Charges for services                     | 8,880           |       | 8,880       | 7,488             |                               | (1,392)     |  |
| Other                                    | <br>2,631       |       | 2,631       | <br>9,386         |                               | 6,755       |  |
| Total Revenues                           | <br>2,548,572   |       | 2,739,675   | 1,899,360         |                               | (840,315)   |  |
| EXPENDITURES                             |                 |       |             |                   |                               |             |  |
| Current: Public assistance               | 2,765,806       |       | 2 425 000   | 2 207 000         |                               | 727 400     |  |
| Deficiency of Revenues Over              | <br>2,765,606   |       | 3,125,098   | <br>2,387,900     |                               | 737,198     |  |
| Expenditures                             | (217,234)       |       | (385,423)   | (488,540)         |                               | (103,117)   |  |
| CTUTE TWANGEN COURSES (1970)             |                 |       |             |                   |                               |             |  |
| OTHER FINANCING SOURCES (USES)           | 0.405.000       |       | 0.050.000   | 707.000           |                               | (0.455.005) |  |
| Transfers in                             | 2,485,620       |       | 2,952,668   | 797,003           |                               | (2,155,665) |  |
| Transfers out                            | <br>(2,106,945) |       | (2,404,261) | <br>(287,548)     |                               | 2,116,713   |  |
| <b>Total Other Financing Sources</b>     | 378,675         |       | 548,407     | 509,455           |                               | (38,952)    |  |
| Net Change in Fund Balances              | 161,441         |       | 162,984     | 20,915            |                               | (142,069)   |  |
| Fund Balances - Beginning                | 3,035,229       |       | 3,035,229   | <br>3,035,229     |                               |             |  |
| Fund Balances - Ending                   | \$<br>3,196,670 | \$    | 3,198,213   | \$<br>3,056,144   | \$                            | (142,069)   |  |

## Required Supplementary Information Budgetary Comparison Schedule Road Fund For the Fiscal Year Ended June 30, 2017

|  | Budgete      | d Amounts         | Actual<br>Amounts | Variance with<br>Final Budget |
|--|--------------|-------------------|-------------------|-------------------------------|
|  | Original     | Final             |                   |                               |
| REVENUES                                 |              |                   |                   |                               |
| Licenses, permits, and franchises        | \$ 20,500    | \$ 20,500         | \$ 20,003         | \$ (497)                      |
| Revenues from uses of money and property | 4,104        | ψ 20,300<br>4,104 | 15,010            | 10,906                        |
| Aid from other governments               | 6,845,469    | 6,845,469         | 3,533,205         | (3,312,264)                   |
| Charges for services                     | 385,204      | 385,204           | 442,290           | 57,086                        |
| Other                                    | 5,000        | 5,000             | 13,782            | 8,782                         |
| Other                                    | 0,000        | - 3,000           | 10,702            | 0,702                         |
| Total Revenues                           | 7,260,277    | 7,260,277         | 4,024,290         | (3,235,987)                   |
| EXPENDITURES                             |              |                   |                   |                               |
| Current:                                 |              |                   |                   |                               |
| Public ways and facilities               | 7,188,448    | 7,172,773         | 3,617,598         | 3,555,175                     |
| Capital Outlay                           | 510,500      | 510,500           | 958,875           | (448,375)                     |
| Total Expenditures                       | 7,698,948    | 7,683,273         | 4,576,473         | 3,106,800                     |
| Deficiency of Revenues Over              |              |                   |                   |                               |
| Expenditures                             | (438,671)    | (422,996)         | (552, 183)        | (129,187)                     |
| OTHER FINANCING SOURCES (USES)           |              |                   |                   |                               |
| Transfers in                             | 1,776,165    | 1,776,165         | 239,488           | (1,536,677)                   |
| Transfers out                            | (1,536,134)  | (1,550,812)       |                   | 1,550,812                     |
| <b>Total Other Financing Sources</b>     | 240,031      | 225,353           | 239,488           | 14,135                        |
| Net Change in Fund Balances              | (198,640)    | (197,643)         | (312,695)         | (115,052)                     |
| Fund Balances - Beginning                | 2,376,601    | 2,376,601         | 2,376,601         |                               |
| Fund Balances - Ending                   | \$ 2,177,961 | \$ 2,178,958      | \$ 2,063,906      | \$ (115,052)                  |

Required Supplementary Information Budgetary Comparison Schedule Mental Health Services Act Fund For the Fiscal Year Ended June 30, 2017

|  | Budgeted        | l Amo | ounts       |    | Actual<br>Amounts | Variance with<br>Final Budget |           |  |
|--|-----------------|-------|-------------|----|-------------------|-------------------------------|-----------|--|
|  | Original        |       | Final       |    | _                 |                               |           |  |
| REVENUES  Revenues from uses of money and property | \$<br>-         | \$    | -           | \$ | 22,505            | \$                            | 22,505    |  |
| Aid from other governments                         | 3,749,625       |       | 3,749,625   |    | 2,931,963         |                               | (817,662) |  |
| Total Revenues                                     | <br>3,749,625   |       | 3,749,625   |    | 2,954,468         |                               | (795,157) |  |
| EXPENDITURES Current:                              |                 |       |             |    |                   |                               |           |  |
| Health and sanitation                              | 8,302           |       | 32,545      |    | 8,301             |                               | 24,244    |  |
| Excess of Revenues Over<br>Expenditures            | 3,741,323       |       | 3,717,080   |    | 2,946,167         |                               | (770,913) |  |
| OTHER FINANCING USES Transfers out                 | <br>(3,741,323) |       | (3,717,080) |    | (2,946,167)       |                               | 770,913   |  |
| Net Change in Fund Balances                        | -               |       | -           |    | -                 |                               | -         |  |
| Fund Balances - Beginning                          | <br>88,509      |       | 88,509      |    | 88,509            |                               |           |  |
| Fund Balances - Ending                             | \$<br>88,509    | \$    | 88,509      | \$ | 88,509            | \$                            |           |  |

Required Supplementary Information Budgetary Comparison Schedule County Local Revenue 2011 Fund For the Fiscal Year Ended June 30, 2017

|  | Budgeted        | l Amo | ounts       |     | Actual<br>Amounts | Variance with Final Budget |           |  |
|--|-----------------|-------|-------------|-----|-------------------|----------------------------|-----------|--|
|  | Original        |       | Final       |     |                   |                            |           |  |
| REVENUES                                 |                 |       |             |     |                   |                            |           |  |
| Revenues from uses of money and property | \$<br>1,000     | \$    | 1,000       | \$  | 6,769             | \$                         | 5,769     |  |
| Aid from other governments               | <br>6,717,931   |       | 6,770,064   |     | 7,978,075         |                            | 1,208,011 |  |
| Total Revenues                           | <br>6,718,931   |       | 6,771,064   |     | 7,984,844         |                            | 1,213,780 |  |
| EXPENDITURES                             |                 |       |             |     |                   |                            |           |  |
| Current: Public protection               | 1,383,065       |       | 1,352,702   |     | 1,175,506         |                            | 177,196   |  |
| Capital Outlay                           | 7,500           |       | 7,500       | , , |                   |                            | 7,500     |  |
| Capital Callay                           | <br>7,000       |       | 7,000       |     |                   |                            | 7,000     |  |
| Total Expenditures                       | <br>1,390,565   |       | 1,360,202   |     | 1,175,506         |                            | 184,696   |  |
| Excess of Revenues Over                  |                 |       |             |     |                   |                            |           |  |
| Expenditures                             | <br>5,328,366   |       | 5,410,862   |     | 6,809,338         |                            | 1,398,476 |  |
| OTHER FINANCING USES                     |                 |       |             |     |                   |                            |           |  |
| Transfers out                            | <br>(5,260,466) |       | (5,357,599) |     | (5,314,794)       |                            | 42,805    |  |
| Net Change in Fund Balances              | 67,900          |       | 53,263      |     | 1,494,544         |                            | 1,441,281 |  |
| Fund Balances - Beginning                | 3,980,539       |       | 3,980,539   |     | 3,980,539         |                            |           |  |
| Fund Balances - Ending                   | \$<br>4,048,439 | \$    | 4,033,802   | \$  | 5,475,083         | \$                         | 1,441,281 |  |





# **SUPPLEMENTARY INFORMATION**





NON-MAJOR GOVERNMENTAL FUNDS COMBINING FINANCIAL STATEMENTS



### **SPECIAL REVENUE FUNDS**

Special Revenue funds are established to finance particular governmental activities and are financed by specific taxes or other revenues. The non-major Special Revenue Funds are listed below:

#### General Governmental Funds

The General Governmental Funds group includes: Cal Boat Launching, Title III Forest Reserves, and the Advertising County Resources funds.

### Public Protection Funds

The Public Protection Funds group includes: Vital & Health Statistics, Water Resources Grant, CUPA/Underground Storage Tanks, PPWA Permit Center, Building Standard Fee, Vegetation & Environmental Management, Tri County Bee, CDBG Public Works 9760, and the Fish & Game Propagation funds.

#### Public Ways & Facilities Funds

The Public Ways & Facilities Funds group includes: Planning & Public Works, County Services – Facilities Division and the County Services – Fleet Division funds.

#### Health & Sanitation Funds

The Health & Sanitation Funds group includes: California Waste Management Grant, Mosquito Abatement Assessment Area, Emergency Preparedness Grant, Hospital Preparedness Grant, Health WIC Advance, Realignment – Health Trust and the Realignment – Mental Health funds.

#### Public Assistance Funds

The Public Assistance Funds group includes: CalWORKs Incentive, IHSS Public Authority, Stuart/Walter Johnson Grant, Realignment – Welfare Admin and the Realignment – Social Services funds.

### Education Funds

The Education Funds group includes the Superintendent of Schools and related education funds.

#### Special Districts Governed by the Board of Supervisors Funds

The Special Districts Governed by the Board of Supervisors Funds group includes: Air Pollution Control District (including Carl Moyer and the Air Pollution Vehicle Registration Programs), Artois Fire District, Bayliss Fire District, Hamilton Fire District, North Willows County Service Area, Storm Drain Maintenance #1, Storm Drain Maintenance #3, and the Willows Rural Fire District funds.

### **CAPITAL PROJECTS FUNDS**

The Capital Projects Funds group is used to account for financial resources to be used for the acquisition of land, or the acquisition and construction of major facilities other than those financed by the proprietary fund types.

## **DEBT SERVICE FUND**

The debt service fund is used to account for the accumulation of resources for, and the payment of, general long-term debt.



# Combining Balance Sheet Non-Major Governmental Funds June 30, 2017

|  | -   |                                   |    |  |    | Ор                                    | Join | Revenue Fur   | 3  |   |     |                                      |    | Special  |    |                                   |                      |                                 |    |   |
|--|-----|-----------------------------------|----|--|----|---------------------------------------|------|---|----|---|-----|--------------------------------------|----|--|----|-----------------------------------|----------------------|---------------------------------|----|---|
|  | Gov | General<br>vernmental<br>Funds    | P  | Public<br>rotection<br>Funds                 | F  | olic Ways &<br>facilities<br>Funds    |      | Health &<br>Sanitation<br>Funds                         | _, | Public<br>Assistance<br>Funds                   | _ E | Education<br>Funds                   | Go | Districts<br>overned by<br>e Board of<br>upervisors<br>Funds |    | Capital<br>ects Funds             | Debt Service<br>Fund |                                 | _  | Total   |
| ASSETS   |     |                                   |    |  |    |                                       |      |   |    |   |     |                                      |    |  |    |                                   |                      |                                 |    |   |
| Cash and investments Due from other funds Accounts receivable Due from other governments Prepaid items Inventory Advances to other funds | \$  | 351,214<br>626<br>2,172<br>-<br>- | \$ | 642,356<br>8,043<br>1,730<br>-<br>-<br>3,519 | \$ | 144,744<br>130,521<br>-<br>-<br>8,989 | \$   | 937,172<br>644<br>3,257<br>139,303<br>-<br>-<br>750,000 | \$ | 1,034,790<br>2,898<br>3,846<br>397,935<br>3,980 | \$  | 637,363<br>-<br>1,984<br>-<br>-<br>- | \$ | 1,705,598<br>5,877<br>4,971<br>31,706<br>123                 | \$ | 603,560<br>-<br>95<br>-<br>-<br>- | \$                   | 59,970<br>-<br>-<br>-<br>-<br>- | \$ | 6,116,767<br>148,609<br>18,055<br>568,944<br>13,092<br>3,519<br>750,000 |
| Total Assets   | \$  | 354,012                           | \$ | 655,648                                      | \$ | 284,254                               | \$   | 1,830,376   | \$ | 1,443,449                                       | \$  | 639,347                              | \$ | 1,748,275  | \$ | 603,655                           | s                    | 59,970                          | s  | 7,618,986   |
| LIABILITIES  |     |                                   |    |  |    |                                       |      |   | Ė  |   | _   |                                      |    |  | Ė  |                                   |                      |                                 | _  |   |
| Due to other funds Accounts payable Accrued salaries and benefits Deposits payable Unearned revenue                                      | \$  | 264<br>13,157<br>-<br>-           | \$ | 617<br>14,091<br>269<br>908                  | \$ | 183,210<br>958<br>59,163<br>-         | \$   | 163,430<br>711<br>-<br>-<br>8,011                       | \$ | 441,418<br>26,870<br>-<br>-                     | \$  | -<br>-<br>-<br>-                     | \$ | 2,759<br>31,691<br>18,616<br>-                               | \$ | -<br>-<br>-<br>-                  | \$                   | -<br>-<br>-<br>-                | \$ | 791,698<br>87,478<br>78,048<br>908<br>8,011                             |
| Total Liabilities  |     | 13,421                            |    | 15,885                                       |    | 243,331                               |      | 172,152   |    | 468,288   |     |                                      |    | 53,066   |    | -                                 |                      | -                               |    | 966,143   |
| DEFERRED INFLOWS OF RESOURCES<br>Unavailable revenue   |     |                                   |    | <u>-</u>                                     |    |                                       |      |   | _  | 87,212  | _   | _                                    | _  |  |    |                                   |                      | -                               |    | 87,212  |
| FUND BALANCES<br>Nonspendable<br>Restricted  | _   | 340,591                           |    | 3,519<br>636,244                             |    | 8,989<br>31,934                       |      | 1,658,224   |    | 3,980<br>883,969                                |     | 639,347                              |    | 123<br>1,695,086   |    | 603,655                           |                      | 59,970                          |    | 16,611<br>6,549,020   |
| Total Fund Balances  |     | 340,591                           |    | 639,763                                      |    | 40,923                                |      | 1,658,224   |    | 887,949   |     | 639,347                              |    | 1,695,209  |    | 603,655                           |                      | 59,970                          |    | 6,565,631   |
| Total Liabilities, Deferred Inflows of Resources and Fund Balances   | \$  | 354,012                           | \$ | 655,648                                      | \$ | 284,254                               | \$   | 1,830,376   | \$ | 1,443,449                                       | \$  | 639,347                              | \$ | 1,748,275  | \$ | 603,655                           | \$                   | 59,970                          | \$ | 7,618,986   |

# Combining Statement of Revenues, Expenditures, and Changes in Fund Balances Non-Major Governmental Funds For the Fiscal Year Ended June 30, 2017

|  |                                  |                               | Sp                                   | ecial Revenue Fu                | nds                           |                    |   |                           |                      |              |
|--|----------------------------------|-------------------------------|--------------------------------------|---------------------------------|-------------------------------|--------------------|---|---------------------------|----------------------|--------------|
|  | General<br>Governmental<br>Funds | Public<br>Protection<br>Funds | Public Ways &<br>Facilities<br>Funds | Health &<br>Sanitation<br>Funds | Public<br>Assistance<br>Funds | Education<br>Funds | Special<br>Districts<br>Governed by<br>the Board of<br>Supervisors<br>Funds | Capital<br>Projects Funds | Debt Service<br>Fund | Total        |
| REVENUES                                 |                                  |                               |                                      |                                 |                               |                    |   |                           |                      |              |
| Taxes                                    | S -                              | \$ -                          | S -                                  | \$ -                            | S -                           | \$ 186,563         | \$ 159.326  | \$ -                      | \$ -                 | \$ 345,889   |
| Licenses, permits, and franchises        | 25,168                           | 187,932                       |                                      | · ·                             |                               | -                  | 146.878   |                           | · ·                  | 359.978      |
| Fines, forfeitures, and penalties        | 435                              | 37,483                        |                                      |                                 |                               |                    | 4,020   | -                         |                      | 41,938       |
| Revenues from uses of money and property | 2.029                            | 3,248                         |                                      | 848                             | 7.222                         | 3,563              | 9.106   | 173                       | _                    | 26,189       |
| Aid from other governments               | 2.000                            | 81,439                        |                                      | 1.236.992                       | 3.717.493                     | 1.911              | 622,548   |                           |                      | 5.662.383    |
| Charges for services                     | _,                               | 184,533                       | 884.890                              | 208.466                         | 5,596                         | .,                 | 537,981   |                           |                      | 1,821,466    |
| Other                                    |                                  | 1,173                         | 1,247,995                            | 200,100                         | 0,000                         |                    | 1,619   |                           |                      | 1,250,787    |
| Other                                    |                                  | 1,175                         | 1,247,000                            |                                 |                               |                    | 1,013   |                           |                      |              |
| Total Revenues                           | 29,632                           | 495,808                       | 2,132,885                            | 1,446,306                       | 3,730,311                     | 192,037            | 1,481,478   | 173                       |                      | 9,508,630    |
| EXPENDITURES                             |                                  |                               |                                      |                                 |                               |                    |   |                           |                      |              |
| Current:                                 |                                  |                               |                                      |                                 |                               |                    |   |                           |                      |              |
| General government                       | 33,956                           | -                             | -                                    | -                               | -                             | -                  | -   | -                         | -                    | 33,956       |
| Public protection                        |                                  | 445,567                       | -                                    | -                               | -                             | -                  | 1,517,007   | -                         | -                    | 1,962,574    |
| Public ways and facilities               |                                  |                               | 2,116,879                            |                                 |                               |                    |   | -                         |                      | 2.116.879    |
| Health and sanitation                    | -                                | -                             | -                                    | 1,290,282                       | -                             | -                  | -   | -                         | -                    | 1,290,282    |
| Public assistance                        |                                  |                               |                                      |                                 | 3,355,797                     |                    |   | -                         |                      | 3,355,797    |
| Capital Outlay                           | _                                |                               | 15,240                               |                                 | -                             | _                  | 15,541  |                           |                      | 30,781       |
| Debt Service:                            |                                  |                               | -,                                   |                                 |                               |                    | -,-   |                           |                      |              |
| Principal                                |                                  |                               |                                      |                                 |                               |                    | 60,543  |                           | 184,345              | 244,888      |
| Interest and other charges               |                                  |                               |                                      |                                 |                               |                    | 2,910   |                           | 109,719              | 112,629      |
| Total Expenditures                       | 33,956                           | 445,567                       | 2,132,119                            | 1,290,282                       | 3,355,797                     |                    | 1,596,001   |                           | 294,064              | 9,147,786    |
| Excess (Deficiency) of Revenues Over     |                                  |                               |                                      |                                 |                               |                    |   |                           |                      |              |
| Expenditures                             | (4,324)                          | 50,241                        | 766                                  | 156,024                         | 374,514                       | 192,037            | (114,523)   | 173                       | (294,064)            | 360,844      |
| OTHER FINANCING SOURCES (USES)           |                                  |                               |                                      |                                 |                               |                    |   |                           |                      |              |
| Transfers in                             | 8,500                            | -                             | -                                    | -                               | -                             | -                  | 5,500   | -                         | 294,064              | 308,064      |
| Transfers out                            |                                  | (24,000)                      |                                      | (71,879)                        | (187,329)                     | (143,691)          | (1,564)   |                           |                      | (428,463)    |
| Total Other Financing Sources (Uses)     | 8,500                            | (24,000)                      |                                      | (71,879)                        | (187,329)                     | (143,691)          | 3,936   |                           | 294,064              | (120,399)    |
| Net Change in Fund Balances              | 4,176                            | 26,241                        | 766                                  | 84,145                          | 187,185                       | 48,346             | (110,587)   | 173                       | -                    | 240,445      |
| Fund Balances - Beginning                | 336,415                          | 613,522                       | 40,157                               | 1,574,079                       | 700,764                       | 591,001            | 1,805,796   | 603,482                   | 59,970               | 6,325,186    |
| Fund Balances - Ending                   | \$ 340,591                       | \$ 639,763                    | \$ 40,923                            | \$ 1.658.224                    | \$ 887.949                    | \$ 639.347         | \$ 1,695,209  | \$ 603.655                | \$ 59.970            | \$ 6.565.631 |

## Budgetary Comparison Schedule Special Revenue Funds For the Fiscal Year Ended June 30, 2017

|  | Bud            | geted An | nounts     | Δ  | Actual    | Variance with<br>Final Budget |             |  |
|--|----------------|----------|------------|----|-----------|-------------------------------|-------------|--|
|  | Original       |          | Final      | -  |           | -                             |             |  |
| REVENUES                                 |                |          |            |    |           |                               |             |  |
| Taxes                                    | \$ 340.        | 410 \$   | 340.410    | \$ | 345.889   | \$                            | 5.479       |  |
| Licenses, permits, and franchises        | ψ 545,<br>405, | - +      | 405,894    | Ψ  | 359,978   | Ψ                             | (45,916)    |  |
| Fines, forfeitures, and penalties        |                | 350      | 10,350     |    | 41,938    |                               | 31,588      |  |
| Revenues from uses of money and property |                | 613      | 3,613      |    | 26,016    |                               | 22,403      |  |
| Aid from other governments               | 6,367,         |          | 7,250,214  |    | 5,662,383 |                               | (1,587,831) |  |
| Charges for services                     | 2,750,         |          | 2,750,142  |    | 1,821,466 |                               | (928,676)   |  |
| Other                                    | 1,360,         |          | 1,360,111  |    | 1,250,787 |                               | (109,324)   |  |
| Total Revenues                           | 11,237,        | 848      | 12,120,734 |    | 9,508,457 |                               | (2,612,277) |  |
| EXPENDITURES                             |                |          |            |    |           |                               |             |  |
| Current:                                 |                |          |            |    |           |                               |             |  |
| General government                       | 73,            | 375      | 73,375     |    | 33,956    |                               | 39,419      |  |
| Public protection                        | 2,724,         | 752      | 2,740,026  |    | 1,962,574 |                               | 777,452     |  |
| Public ways and facilities               | 2,778,         | 504      | 3,532,341  |    | 2,116,879 |                               | 1,415,462   |  |
| Health and sanitation                    | 1,284,         | 092      | 1,315,302  |    | 1,290,282 |                               | 25,020      |  |
| Public assistance                        | 4,280,         | 336      | 4,089,336  |    | 3,355,797 |                               | 733,539     |  |
| Capital Outlay                           | 25,            | 000      | 120,611    |    | 30,781    |                               | 89,830      |  |
| Debt Service:                            |                |          |            |    |           |                               |             |  |
| Principal                                | 61,            | 417      | 61,417     |    | 60,543    |                               | 874         |  |
| Interest and other charges               | 5,             | 907      | 5,907      |    | 2,910     |                               | 2,997       |  |
| Total Expenditures                       | 11,233,        | 383      | 11,938,315 |    | 8,853,722 |                               | 3,084,593   |  |
| Excess of Revenues Over                  |                |          |            |    |           |                               |             |  |
| Expenditures                             | 4,             | 465      | 182,419    |    | 654,735   |                               | 472,316     |  |
| OTHER FINANCING SOURCES (USES)           |                |          |            |    |           |                               |             |  |
| Transfers in                             | 141,           | 900      | 147,400    |    | 14,000    |                               | (133,400)   |  |
| Transfers out                            | (434,          | 822)     | (652,322)  |    | (428,463) |                               | 223,859     |  |
| Total Other Financing Uses               | (292,          | 922)     | (504,922)  |    | (414,463) |                               | 90,459      |  |
| Net Change in Fund Balances              | (288,          | 457)     | (322,503)  |    | 240,272   |                               | 562,775     |  |
| Fund Balances - Beginning                | 5,661,         | 734      | 5,661,734  |    | 5,661,734 |                               |             |  |
| Fund Balances - Ending                   | \$ 5,373,      | 277 \$   | 5,339,231  | \$ | 5,902,006 | \$                            | 562,775     |  |

## Budgetary Comparison Schedule Capital Projects Funds For the Fiscal Year Ended June 30, 2017

|  | Budgeted      | l Amo | ounts     | <br>Actual<br>mounts | Variance with<br>Final Budget |         |  |  |
|--|---------------|-------|-----------|----------------------|-------------------------------|---------|--|--|
|  | <br>Original  | Final |           |                      |                               |         |  |  |
| REVENUES                                 |               |       |           |                      |                               |         |  |  |
| Revenues from uses of money and property | \$<br>28      | \$    | 28        | \$<br>173            | \$                            | 145     |  |  |
| OTHER FINANCING USES                     |               |       |           |                      |                               |         |  |  |
| Transfers out                            | <br>(322,450) |       | (322,450) | <br>                 |                               | 322,450 |  |  |
| Net Change in Fund Balances              | (322,422)     |       | (322,422) | 173                  |                               | 322,595 |  |  |
| Fund Balances - Beginning                | <br>603,482   |       | 603,482   | <br>603,482          |                               |         |  |  |
| Fund Balances - Ending                   | \$<br>281,060 | \$    | 281,060   | \$<br>603,655        | \$                            | 322,595 |  |  |

## Budgetary Comparison Schedule Debt Service Fund For the Fiscal Year Ended June 30, 2017

|                             | <br>Budgeted  | l <b>A</b> mo |           | <br>Actual<br>amounts | ance with      |
|-----------------------------|---------------|---------------|-----------|-----------------------|----------------|
|                             | <br>Original  |               | Final     |                       |                |
| EXPENDITURES                |               |               |           |                       |                |
| Debt Service:               |               |               |           |                       |                |
| Principal                   | \$<br>184,342 | \$            | 184,342   | \$<br>184,345         | \$<br>(3)      |
| Interest and other charges  | 114,524       |               | 114,524   | 109,719               | <br>4,805      |
| Total Expenditures          | 298,866       |               | 298,866   | <br>294,064           | <br>4,802      |
| Deficiency of Revenues Over |               |               |           |                       |                |
| Expenditures                | <br>(298,866) |               | (298,866) | (294,064)             | <br>4,802      |
| OTHER FINANCING SOURCES     |               |               |           |                       |                |
| Transfers in                | 348,786       |               | 348,786   | <br>294,064           | <br>(54,722)   |
| Net Change in Fund Balances | 49,920        |               | 49,920    | -                     | (49,920)       |
| Fund Balances - Beginning   | <br>59,970    |               | 59,970    | <br>59,970            |                |
| Fund Balances - Ending      | \$<br>109,890 | \$            | 109,890   | \$<br>59,970          | \$<br>(49,920) |



#### **INTERNAL SERVICE FUNDS**

Internal Service funds are established to serve other funds or departments within the primary government on a cost-reimbursement basis.

#### ❖ Fleet & Service Center

The Fleet & Service Center ISF provides vehicles and vehicle maintenance for the County and other local governments. Costs are recovered based on vehicle miles driven.

#### County Facilities

The County Facilities ISF maintains and manages the County's facilities costs. Costs are distributed by building square footage.

#### County Services

The County Services ISF maintains and manages the phone and data processing costs for the County. Costs are distributed by handsets and terminals.



## Combining Statement of Net Position Internal Service Funds June 30, 2017

|                                  | Sei | Fleet &   | County<br>acilities | County        | Total           |
|----------------------------------|-----|-----------|---------------------|---------------|-----------------|
| ASSETS                           |     |           |                     |               |                 |
| Current Assets:                  |     |           |                     |               |                 |
| Cash and investments             | \$  | 1,562,659 | \$<br>295,856       | \$<br>28,276  | \$<br>1,886,791 |
| Due from other funds             |     | 1,752     | 45,751              | 27,394        | 74,897          |
| Accounts receivable              |     | 49,790    | 9,891               | 131           | 59,812          |
| Prepaid expenses                 |     | 80        | 260                 | 43,909        | 44,249          |
| Inventory                        |     | 24,778    | <br>-               | <br>-         | <br>24,778      |
| Total Current Assets             |     | 1,639,059 | 351,758             | 99,710        | 2,090,527       |
| Noncurrent Assets:               |     |           |                     |               |                 |
| Capital Assets:                  |     |           |                     |               |                 |
| Nondepreciable                   |     | _         | 7,536               | _             | 7,536           |
| Depreciable, net                 |     | 1,258,417 | <br>-               | <br>124,792   | 1,383,209       |
| Total Assets                     |     | 2,897,476 | <br>359,294         | <br>224,502   | <br>3,481,272   |
| LIABILITIES                      |     |           |                     |               |                 |
| Current Liabilities:             |     |           |                     |               |                 |
| Due to other funds               |     | 16,927    | 52,441              | _             | 69,368          |
| Accounts payable                 |     | 4,055     | 4,406               | 28,351        | 36,812          |
| Unearned revenue                 |     | -         | -                   | 43,909        | 43,909          |
| Advance from other funds         |     |           | _                   | 27,450        | 27,450          |
| Total Current Liabilities        |     | 20,982    | 56,847              | 99,710        | 177,539         |
| NET POSITION                     |     |           |                     |               |                 |
| Net investment in capital assets |     | 1,258,417 | 7,536               | 124,792       | 1,390,745       |
| Unrestricted                     |     | 1,618,077 | 294,911             | -             | 1,912,988       |
| Total Net Position               | \$  | 2,876,494 | \$<br>302,447       | \$<br>124,792 | \$<br>3,303,733 |

## Combining Statement of Revenues, Expenses, and Changes in Net Position Internal Service Funds For the Fiscal Year Ended June 30, 2017

|                                | Sei | Fleet &<br>vice Center | County<br>acilities | County<br>Services | Total           |
|--------------------------------|-----|------------------------|---------------------|--------------------|-----------------|
| OPERATING REVENUES             |     |                        |                     |                    |                 |
| Charges for services           | \$  | 818,968                | \$<br>792,066       | \$<br>842,468      | \$<br>2,453,502 |
| Rental income                  |     | 3,000                  | -                   | -                  | 3,000           |
| Other                          |     | 3,019                  | <br>-               | <br>-              | 3,019           |
| Total Operating Revenues       |     | 824,987                | 792,066             | 842,468            | <br>2,459,521   |
| OPERATING EXPENSES             |     |                        |                     |                    |                 |
| Services and supplies          |     | 519,833                | 1,081,129           | 832,727            | 2,433,689       |
| Depreciation                   |     | 9,167                  | <br>-               | 36,375             | <br>45,542      |
| Total Operating Expenses       | -   | 529,000                | 1,081,129           | 869,102            | 2,479,231       |
| Operating Income (Loss)        |     | 295,987                | (289,063)           | (26,634)           | (19,710)        |
| NON-OPERATING REVENUES         |     |                        |                     |                    |                 |
| Investment income              |     | 9,619                  | 1,089               | -                  | 10,708          |
| Gain on sale of capital assets |     | 464                    | <br>                | <br>               | <br>464         |
| Total Non-Operating Revenue    |     | 10,083                 | <br>1,089           | <br>               | 11,172          |
| Income (Loss) Before Transfers |     | 306,070                | (287,974)           | (26,634)           | (8,538)         |
| Transfers in                   |     |                        | <br>355,907         | <br>3,297          | 359,204         |
| Change in Net Position         |     | 306,070                | 67,933              | (23,337)           | 350,666         |
| Total Net Position - Beginning |     | 2,570,424              | 234,514             | 148,129            | 2,953,067       |
| Total Net Position - Ending    | \$  | 2,876,494              | \$<br>302,447       | \$<br>124,792      | \$<br>3,303,733 |

## Combining Statement of Cash Flows Internal Service Funds For the Fiscal Year Ended June 30, 2017

|  |    | Fleet &<br>rice Center | County<br>Facilities         | County<br>Services             | <br>Total                      |
|--|----|------------------------|------------------------------|--------------------------------|--------------------------------|
| CASH FLOWS FROM OPERATING ACTIVITIES                     |    |                        |                              |                                |                                |
| Charges for services Payments to suppliers               | \$ | 818,077<br>(527,655)   | \$<br>798,082<br>(1,090,471) | \$<br><br>875,230<br>(843,578) | \$<br>2,491,389<br>(2,461,704) |
| Net Cash Provided (Used) by Operating Activities         |    | 290,422                | <br>(292,389)                | <br>31,652                     | <br>29,685                     |
| CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES          |    |                        |                              |                                |                                |
| Interfund loan repayments received                       |    | 1,310                  | 28,305                       | 28,299                         | 57,914                         |
| Interfund loans received                                 |    | 16,924                 | 52,441                       | 27,450                         | 96,815                         |
| Interfund loans made                                     |    | (1,749)                | (45,751)                     | (27,394)                       | (74,894)                       |
| Interfund loans repaid                                   |    | (5,268)                | (33,837)                     | (28,299)                       | (67,404)                       |
| Transfers in   |    |                        | <br>355,907                  | <br>3,297                      | <br>359,204                    |
| Net Cash Provided by Noncapital Financing Activities     | -  | 11,217                 | <br>357,065                  | <br>3,353                      | <br>371,635                    |
| CASH FLOWS FROM CAPITAL AND RELATED FINANCING ACTIVITIES |    |                        |                              |                                |                                |
| Acquisition of capital assets                            |    | (227,398)              | (7,536)                      | (13,341)                       | (248,275)                      |
| Proceeds from sale of capital assets                     |    | 464                    |                              | <br><u> </u>                   | 464                            |
| Net Cash Used by Capital and Related Financing           |    |                        |                              |                                |                                |
| Activities   |    | (226,934)              | <br>(7,536)                  | (13,341)                       | <br>(247,811)                  |
| CASH FLOWS FROM INVESTING ACTIVITIES                     |    |                        |                              |                                |                                |
| Interest and dividends                                   |    | 9,619                  | 1,089                        | -                              | 10,708                         |
| Net Increase in Cash and Cash Equivalents                |    | 84,324                 | 58,229                       | 21,664                         | 164,217                        |
| Cash and Cash Equivalents - Beginning                    |    | 1,478,335              | 237,627                      | 6,612                          | 1,722,574                      |
| Cash and Cash Equivalents - Ending                       | \$ | 1,562,659              | \$<br>295,856                | \$<br>28,276                   | \$<br>1,886,791                |

## Reconciliation of the Combining Statement of Cash Flows Internal Service Funds For the Fiscal Year Ended June 30, 2017

|  |    | Fleet &<br>vice Center | County<br>Facilities | County<br>Services | Total          |  |
|--|----|------------------------|----------------------|--------------------|----------------|--|
| RECONCILIATION OF OPERATING INCOME (LOSS) TO NET CASH PROVIDED (USED) BY OPERATING ACTIVITIES  Operating income (loss) |    | 295,987                | \$<br>(289,063)      | \$<br>(26,634)     | \$<br>(19,710) |  |
| Adjustments to reconcile operating income (loss) to net cash provided (used) by operating activities:                  |    |                        |                      |                    |                |  |
| Depreciation Changes in assets and liabilities:  |    | 9,167                  | -                    | 36,375             | 45,542         |  |
| (Increase) decrease in:  |    |                        |                      |                    |                |  |
| Accounts receivable  |    | (6,910)                | 6,016                | (131)              | (1,025)        |  |
| Prepaid expenses   |    | (80)                   | (260)                | (32,893)           | (33,233)       |  |
| Inventory  |    | (2,556)                | -                    | -                  | (2,556)        |  |
| (Increase) decrease in:  |    |                        |                      |                    |                |  |
| Accounts payable   |    | (5, 186)               | (9,082)              | 22,042             | 7,774          |  |
| Unearned revenue   |    | -                      |                      | <br>32,893         | <br>32,893     |  |
| Net Cash Provided (Used) by Operating Activities   | \$ | 290,422                | \$<br>(292,389)      | \$<br>31,652       | \$<br>29,685   |  |



#### **FIDUCIARY FUNDS**

Fiduciary Funds account for assets held by the County in a trustee capacity, or as an agent for private organizations, other governmental units, or other funds.

## **AGENCY FUNDS**

#### Other Agency Funds

The Other Agency Funds account for assets held for other governmental agencies and governmental units by the County in a fiduciary capacity.

## Unapportioned Taxes Fund

The Unapportioned Taxes Fund accounts for funds reserved for losses and property tax receipts apportioned to other local governmental agencies participating in the Teeter Plan.

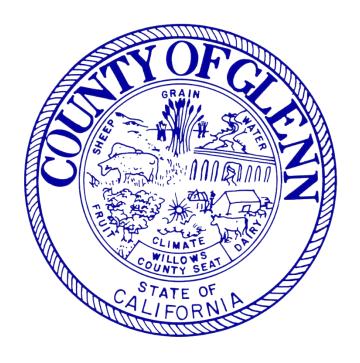


## Combining Statement of Fiduciary Assets and Liabilities Agency Funds June 30, 2017

|                           | Oti | her Agency<br>Funds | apportioned<br>axes Fund | Total |           |  |  |
|---------------------------|-----|---------------------|--------------------------|-------|-----------|--|--|
| ASSETS                    |     |                     |                          |       |           |  |  |
| Cash and investments      | \$  | 4,959,089           | \$<br>2,035,457          | \$    | 6,994,546 |  |  |
| Due from other funds      |     | 14,302              | -                        |       | 14,302    |  |  |
| Interest receivable       |     | 171,712             | 23,838                   |       | 195,550   |  |  |
| Property taxes receivable |     |                     | <br>1,782,629            |       | 1,782,629 |  |  |
| Total Assets              | \$  | 5,145,103           | \$<br>3,841,924          | \$    | 8,987,027 |  |  |
| LIABILITIES               |     |                     |                          |       |           |  |  |
| Due to other funds        | \$  | 337,291             | \$<br>8,430              | \$    | 345,721   |  |  |
| Advances from other funds |     | 3,501               | -                        |       | 3,501     |  |  |
| Agency obligations        |     | 4,804,311           | <br>3,833,494            |       | 8,637,805 |  |  |
| Total Liabilities         | \$  | 5,145,103           | \$<br>3,841,924          | \$    | 8,987,027 |  |  |

# Combining Statement of Changes in Fiduciary Assets and Liabilities Agency Funds For the Fiscal Year Ended June 30, 2017

|                           | Balance<br>June 30, 2016 | Additions  | Deductions   | Balance<br>June 30, 2017 |
|---------------------------|--------------------------|------------|--------------|--------------------------|
| OTHER AGENCY FUNDS        |                          |            |              |                          |
| ASSETS                    |                          |            |              |                          |
| Cash and investments      | \$ 5,598,818             | \$ -       | \$ 639,729   | \$ 4,959,089             |
| Due from other funds      | 370,886                  | -          | 356,584      | 14,302                   |
| Interest receivable       | 99,568                   | 72,144     |              | 171,712                  |
| Total Assets              | 6,069,272                | 72,144     | 996,313      | 5,145,103                |
| LIABILITIES               |                          |            |              |                          |
| Due to other funds        | 690,569                  | -          | 353,278      | 337,291                  |
| Advances from other funds | 3,501                    | =          | -            | 3,501                    |
| Agency obligations        | 5,375,202                |            | 570,891      | 4,804,311                |
| Total Liabilities         | 6,069,272                |            | 924,169      | 5,145,103                |
| UNAPPORTIONED TAXES FUND  |                          |            |              |                          |
| ASSETS                    |                          |            |              |                          |
| Cash and investments      | 1,552,274                | 483,183    | -            | 2,035,457                |
| Due from other funds      | 1,653                    | =          | 1,653        | =                        |
| Interest receivable       | 12,600                   | 11,238     | -            | 23,838                   |
| Property taxes receivable | 1,933,889                |            | 151,260      | 1,782,629                |
| Total Assets              | 3,500,416                | 494,421    | 152,913      | 3,841,924                |
| LIABILITIES               |                          |            |              |                          |
| Due to other funds        | 49,453                   | -          | 41,023       | 8,430                    |
| Agency obligations        | 3,450,963                | 382,531    |              | 3,833,494                |
| Total Liabilities         | 3,500,416                | 382,531    | 41,023       | 3,841,924                |
| TOTAL AGENCY FUNDS        |                          |            |              |                          |
| ASSETS                    |                          |            |              |                          |
| Cash and investments      | \$ 7,151,092             | \$ 483,183 | \$ 639,729   | \$ 6,994,546             |
| Due from other funds      | 372,539                  | -          | 358,237      | 14,302                   |
| Interest receivable       | 112,168                  | 83,382     | -            | 195,550                  |
| Property taxes receivable | 1,933,889                |            | 151,260      | 1,782,629                |
| Total Assets              | \$ 9,569,688             | \$ 566,565 | \$ 1,149,226 | \$ 8,987,027             |
| LIABILITIES               |                          |            |              |                          |
| Due to other funds        | \$ 740,022               | \$ -       | \$ 394,301   | \$ 345,721               |
| Advances from other funds | 3,501                    | -          | -            | 3,501                    |
| Agency obligations        | 8,826,165                | 382,531    | 570,891      | 8,637,805                |
| Total Liabilities         | \$ 9,569,688             | \$ 382,531 | \$ 965,192   | \$ 8,987,027             |
|                           |                          |            |              |                          |



## STATISTICAL SECTION



The information in this section is not covered by the Independent Auditor's Report, but is presented as supplemental data for the benefit of the reader of the Comprehensive Annual Financial Report. The objectives of the statistical section information is to provide financial statement users with additional historical perspective, context, and detail to assist in using the information in the financial statements, notes to financial statements, and required supplementary information to understand and assess a government's economic condition.

#### **Contents**

#### **Financial Trends**

These schedules contain trend information to help the reader understand how the County's financial performance and well-being have changed over time.

#### **Revenue Capacity**

These schedules contain trend information to help the reader assess the County's most significant local revenue source, which is property tax.

#### **Debt Capacity**

These schedules present information to help the reader assess the affordability of the County's current levels of outstanding debt and the County's ability to issue additional debt in the future.

#### **Demographic and Economic Information**

These schedules offer economic and demographic indicators to help the reader understand the environment within which the County's financial activities take place.

Sources: Unless otherwise noted, the information presented in the following schedules are derived from the Comprehensive Annual Financial Reports/ Basic Financial Statements from the relevant year.



Net Position by Component Last Ten Fiscal Years (Accrual Basis of Accounting)

|                                       |      | 2008        |    | 2009        | 2010             | 2011             | 2012             | 2013             |          | 2014         |    | 2015         | 2016              | 2017               |
|---------------------------------------|------|-------------|----|-------------|------------------|------------------|------------------|------------------|----------|--------------|----|--------------|-------------------|--------------------|
| Governmental activities               |      |             |    |             |                  |                  |                  |                  |          |              |    |              |                   |                    |
| Net investment in capital assets      | \$ : | 34,190,619  | \$ | 33,145,903  | \$<br>32,134,715 | \$<br>33,082,456 | \$<br>34,784,007 | \$<br>34,641,669 | \$       | 35,534,157   | \$ | 36,052,069   | \$<br>36,714,279  | \$<br>36,336,231   |
| Restricted                            |      | 5,072,172   |    | 5,000,252   | 6,809,720        | -                | 11,901,193       | 13,909,650       |          | 16,373,832   |    | 15,587,546   | 21,282,910        | 19,975,658         |
| Unrestricted                          |      | 6,995,788   |    | 4,932,102   | 1,972,809        | 3,952,689        | (5,252,331)      | (6,689,821)      |          | (8,332,018)  |    | (56,140,027) | (61,831,841)      | (65,896,660)       |
| Total governmental net position       |      | 46,258,579  |    | 43,078,257  | 40,917,244       | 37,035,145       | 41,432,869       | 41,861,498       |          | 43,575,971   |    | (4,500,412)  | (3,834,652)       | (9,584,771)        |
| Business-type activities              |      |             |    |             |                  |                  |                  |                  |          |              |    |              |                   |                    |
| Net investment in capital assets      |      | 1,726,975   |    | 909,788     | 1,382,515        | 1,377,100        | 1,275,944        | 1,488,042        |          | 2,082,696    |    | 1,655,595    | 1,716,576         | 2,546,232          |
| Unrestricted                          |      | (1,975,301) |    | (2,945,284) | (5, 183, 923)    | (4,660,841)      | (6,813,976)      | (6,489,237)      |          | (7,923,099)  |    | (5,925,295)  | (5,774,739)       | (4,917,225)        |
| Total business net position           |      | (248,326)   | =  | (2,035,496) | (3,801,408)      | (3,283,741)      | (5,538,032)      | (5,001,195)      | $\equiv$ | (5,840,403)  | =  | (4,269,700)  | (4,058,163)       | (2,370,993)        |
| Primary government                    |      |             |    |             |                  |                  |                  |                  |          |              |    |              |                   |                    |
| Net investment in capital assets      | ;    | 35,917,594  |    | 34,055,691  | 33,517,230       | 34,459,556       | 36,059,951       | 36,129,711       |          | 37,616,853   |    | 37,707,664   | 38,430,855        | 38,874,927         |
| Restricted                            |      | 5,072,172   |    | 5,000,252   | 6,809,720        | -                | 11,901,193       | 13,909,650       |          | 16,373,832   |    | 15,587,546   | 21,282,910        | 19,975,658         |
| Unrestricted                          |      | 5,020,487   |    | 1,986,818   | (3,211,114)      | (708,152)        | (12,066,307)     | (13,179,058)     |          | (16,255,117) |    | (62,065,322) | (67,606,580)      | (70,806,349)       |
| Total primary government net position | \$ 4 | 46,010,253  | \$ | 41,042,761  | \$<br>37,115,836 | \$<br>33,751,404 | \$<br>35,894,837 | \$<br>36,860,303 | \$       | 37,735,568   | \$ | (8,770,112)  | \$<br>(7,892,815) | \$<br>(11,955,764) |

#### Notes:

- 1 Capital assets include land, construction in progress, infrastructure, buildings and improvements, equipment and vehicles.
- 2 Accounting standards require that net position be reported in three components in the financial statements: investment in capital assets, net of related debt; restricted; and unrestricted. Net position is considered restricted only when an external party, such as the state or federal government, places a restriction on how resources may be used or through enabling legislation by the County.
- 3 In 2015 the County implemented GASB 68, recognizing pension liability by adjusting unrestricted net position.

## Changes in Net Position Last Ten Fiscal Years (Accrual Basis of Accounting)

|  | 2008           | 2009                    | 2010           | 2011           | 2012         | 2013           | 2014         | 2015              | 2016         | 2017          |
|--|----------------|-------------------------|----------------|----------------|--------------|----------------|--------------|-------------------|--------------|---------------|
| Expenses   |                |                         |                |                |              |                |              |                   |              |               |
| Governmental Activities:   |                |                         |                |                |              |                |              |                   |              |               |
| General Government   | \$ 8,318,471   | \$ 8,167,686            | \$ 7,506,910   | \$ 7,262,290   | \$ 6,518,028 | \$ 4,239,562   | \$ 6,963,916 | \$ 6,309,888      | \$ 6,549,464 | \$ 10,560,435 |
| Public protection  | 19,744,449     | 20,326,745              | 19,120,888     | 21,329,040     | 21,722,044   | 22,368,454     | 22,380,161   | 22,234,343        | 18,852,815   | 21,699,524    |
| Public ways & facilities   | 3,562,569      | 4,632,494               | 4,440,998      | 5,238,295      | 5,929,146    | 4,312,262      | 3,317,352    | 7,483,035         | 8,139,741    | 6,302,755     |
| Health & sanitation  | 13,433,831     | 13,652,656              | 13,016,928     | 14,735,415     | 13,865,670   | 13,870,132     | 13,354,684   | 10,366,544        | 14,787,266   | 16,448,63     |
| Public assistance  | 21,849,282     | 24,769,097              | 22,208,718     | 31,168,438     | 26,670,870   | 26,029,577     | 26,140,090   | 20,272,064        | 22,887,338   | 24,088,25     |
| Education  | 388,084        | 410,711                 | 395,772        | 453,880        | 447,138      | 434,324        | 441,421      | 395,045           | 367,406      | 405,10        |
| Interest on long-term debt                                       | 394,460        | 278.806                 | 251,541        | 240.706        | 82,550       | 484,130        | 173,190      | 176,437           | 119,119      | 126,76        |
| Total governmental activities                                    | 67,691,146     | 72,238,195              | 66,941,755     | 80,428,064     | 75,235,446   | 71,738,441     | 72,770,814   | 67,237,356        | 71,703,149   | 79,631,467    |
| Business-type activities:  |                |                         |                |                |              |                |              |                   |              |               |
| Solid waste  | 3,434,743      | 1,853,899               | 3,966,895      | 1,784,707      | 4,783,591    | 1,895,780      | 1,169,509    | 1.774.887         | 1.336.645    | 1,249,56      |
| Solid waste closure  | 0,101,110      | 1,000,000               | 0,000,000      | 1,701,707      | 1,700,001    | 2,078,423      | 2,078,423    | 651,868           | 890,347      | 203,54        |
| Airport  | 663,890        | 793,817                 | 639,798        | 444,609        | 722,517      | 592,841        | 520,123      | 632,618           | 553,148      | 549,49        |
|  |                | 793,017                 | 035,750        | 444,003        | 122,511      | 352,041        | 520, 125     | 032,010           | 333, 140     | 343,43        |
| Hospital   | 36,382         |                         |                |                |              |                |              |                   |              |               |
| Total business-type activities                                   | 4,135,015      | 2,647,716               | 4,606,693      | 2,229,316      | 5,506,108    | 4,567,044      | 3,768,055    | 3,059,373         | 2,780,140    | 2,002,60      |
| Total primary government   | 71,826,161     | 74,885,911              | 71,548,448     | 82,657,380     | 80,741,554   | 76,305,485     | 76,538,869   | 70,296,729        | 74,483,289   | 81,634,071    |
| Program Revenues   |                |                         |                |                |              |                |              |                   |              |               |
| Governmental Activities:   |                |                         |                |                |              |                |              |                   |              |               |
| Charges for services   |                |                         |                |                |              |                |              |                   |              |               |
| General government   | 2,361,479      | 2,302,085               | 3,205,675      | 5,675,858      | 4,404,325    | 1,014,586      | 3,096,408    | 2,860,524         | 3,885,548    | 4,234,84      |
| Public protection  | 5,095,769      | 4,033,052               | 4,258,923      | 4,297,202      | 4,152,140    | 4,367,977      | 4,463,916    | 4,129,290         | 4,386,000    | 4,104,40      |
| Public ways & facilities   | -              | -                       | 343,840        | 408,614        | 742,265      | 663,223        | 1,119,189    | 387,608           | 1,555,905    | 1,430,50      |
| Health & sanitation  |                |                         | 1,099,535      | 958,668        | 1,007,050    | 1,055,228      | 1,360,420    | 418,007           | 2,461,588    | 3,215,66      |
| Public assistance  |                | _                       | 144,114        | 4,341,468      | 4,310,195    | 4,076,575      | 3,263,988    | 94,367            | 24,481       | 45,51         |
| Education  | -              |                         |                |                |              |                |              |                   |              |               |
|  | -              | 4 004 474               | 4,905          | 3,893          | 826          | 4,538          | 4,620        | 1,568             | 812          | 85            |
| Other activities   | 604,960        | 1,261,174               |                |                |              |                |              |                   |              |               |
| Operating Grants and contributions                               | 44,784,626     | 46,613,141              | 43,944,014     | 47,158,777     | 51,367,279   | 42,947,868     | 43,324,505   | 40,494,839        | 47,359,955   | 47,298,97     |
| Capital grants and contributions                                 | 788,490        | 244,000                 | 788,490        |                | 424,117      | 3,394,062      | 4,866,198    | 5,570,726         | 23,160       | 625,63        |
| Total governmental activities                                    | 53,635,324     | 54,453,452              | 53,789,496     | 62,844,480     | 66,408,197   | 57,524,057     | 61,499,244   | 53,956,929        | 59,697,449   | 60,956,388    |
| Business-type activities:  |                |                         |                |                |              |                |              |                   |              |               |
| Charges for services:  |                |                         |                |                |              |                |              |                   |              |               |
| Solid waste  | 1,259,297      | 1,268,821               | 2,134,791      | 2,210,492      | 2,407,218    | 1,986,051      | 2,046,750    | 2,058,399         | 2,170,442    | 2,150,35      |
| Airport  | 623,719        | 678,852                 | 632,966        | 438,204        | 558,761      | 526,191        | 322,407      | 292,132           | 596,250      | 576.33        |
| Operating grants and contributions                               | 53,000         | 75,639                  | 30,000         | 67,000         | 77,472       | 261,051        | 55,000       | 194,911           | 43,225       | 64,72         |
| Capital grants and contributions                                 | 299,205        | 7,074                   | 50,000         | 07,000         | 11,412       | 7,886          | 33,000       | 134,311           | 40,220       | 650,52        |
|  | 2,235,221      |                         | 2.797.757      | 2,715,696      | 3,043,451    | 2,781,179      | 2,424,157    | 2,545,442         | 2,809,917    | 3,441,94      |
| Total business-type activities  Total primary government program | 55,870,545     | 2,030,386<br>56,483,838 | 56,587,253     | 65,560,176     | 69,451,648   | 60,305,236     | 63,923,401   | 56,502,371        | 62,507,366   | 64,398,33     |
| No. Processor  |                |                         |                |                |              |                |              |                   |              |               |
| Net Expense  | (110== 000)    |                         | (10 150 050)   |                | (0.00=0.0)   |                | (44.004.000) | // O O O O / O TO | (40.000.000) | //0.000.00    |
| Governmental   | (14,055,822)   | (17,784,743)            | (13,152,259)   | (17,583,584)   | (8,827,249)  | (14,214,384)   | (11,271,570) | (13,280,427)      | (12,005,700) | (18,675,079   |
| Business-type  | (1,899,794)    | (617,330)               | (1,808,936)    | 486,380        | (2,462,657)  | (1,785,865)    | (1,343,898)  | (513,931)         | 29,777       | 1,439,34      |
| Total primary government   | (15,955,616)   | (18,402,073)            | (14,961,195)   | (17,097,204)   | (11,289,906) | (16,000,249)   | (12,615,468) | (13,794,358)      | (11,975,923) | (17,235,738   |
| General Revenues and Other Changes in Net                        |                |                         |                |                |              |                |              |                   |              |               |
| Position Governmental Activities:                                |                |                         |                |                |              |                |              |                   |              |               |
| Taxes:   |                |                         |                |                |              |                |              |                   |              |               |
| Property taxes   | 5,588,047      | 5,721,194               | 5,647,492      | 5,540,388      | 5,516,279    | 5,691,883      | 5,901,621    | 6,088,381         | 6,544,159    | 6,729,99      |
| Sales and use taxes  | 1,203,372      | 1,058,034               | 749,074        | 928,129        | 1,114,225    | 691,604        | 1,156,215    | 1,013,477         | 1,061,082    | 1,006,05      |
|  | 111,129        | 69,906                  | 217,018        | 98,460         | 86,813       | 123,546        | 223,015      | 128,819           | 147,574      | 130,31        |
| Real property transfer taxes                                     |                |                         |                |                |              |                |              |                   |              | 21.55         |
| Other taxes  | 25,160         | 25,159                  | 22,643         | 261,153        | 20,894       | 23,080         | 18,999       | 6,555             | 16,492       |               |
| Franchise fees   | -              | -                       | -              | -              | 559,112      | 540,985        | 584,269      | 624,752           | 646,373      | 657,04        |
| Grants and contributions - unrestricted                          | -              | -                       | -              | -              | 3,223,024    | 3,229,320      | 3,334,410    | 3,421,057         | 3,640,683    | 3,779,12      |
| Interest and investment earnings                                 | 812,040        | 438,810                 | 169,178        | 176,493        | 6,700        | 83,779         | 103,905      | 51,758            | 138,727      | 143,70        |
| Miscellaneous  | 6,289,040      | 6,078,234               | 4,144,922      | 5,475,339      | 2,753,230    | 3,335,096      | 1,663,609    | 4,203,045         | 471,523      | 431,45        |
| Transfers  |                |                         |                |                |              | (29,797)       |              | 5,000             | 53,871       | 25,71         |
| Total governmental activities general revenues                   | 14,028,788     | 13,391,337              | 10,950,327     | 12.479.962     | 13.280.277   | 13,689,496     | 12.986.043   | 15,542,844        | 12,720,484   | 12,924,96     |
| Business-type activities:  | 11,020,100     | 10,001,001              | 10,000,027     | 12,110,002     | 10,200,211   | 10,000,100     | 12,000,010   | 10,012,011        |              |               |
| Franchise fees   | -              | -                       | -              | -              | -            | -              | -            | -                 | 210,370      | 215,40        |
| Interest and investment earnings                                 | 189,742        | 73,676                  | 29,002         | 21,957         | 19,245       | 12,351         | 314,150      | 343,481           | 21,542       | 55,53         |
| Miscellaneous  |                | (38,532)                | -              | -              | 189,121      | 202,131        | 190,540      | 208,986           | 3,719        | 2,60          |
| Transfers  | _              | (,-52)                  | _              | _              | ,            | 29,797         | ,            | (5,000)           | (53,871)     | (25,71        |
| Total business-type activities general                           |                |                         |                |                |              | 20,191         |              | (5,500)           | (55,671)     | (20,71        |
| revenues   | 189,742        | 35,144                  | 29,002         | 21,957         | 208,366      | 244,279        | 504,690      | 547,467           | 181,760      | 247,82        |
| Total primary government general revenues                        | 14,218,530     | 13,426,481              | 10,979,329     | 12,501,919     | 13,488,643   | 13,933,775     | 13,490,733   | 16,090,311        | 12,902,244   | 13,172,78     |
| hanges in Net Position   |                |                         |                |                |              |                |              |                   |              |               |
| Governmental Activities  | (27,034)       | (4,393,406)             | (2,201,932)    | (5,103,622)    | 4,453,028    | (524,888)      | 1,714,473    | 2,262,417         | 714,784      | (5,750,11     |
| Business-type activivites  | (1,710,052)    | (582, 186)              | (1,779,934)    | 508,337        | (2,254,291)  | (1,541,586)    | (839,208)    | 33,536            | 211,537      | 1,687,17      |
| Total primary government   | \$ (1,737,086) | \$ (4,975,592)          | \$ (3,981,866) | \$ (4,595,285) | \$ 2,198,737 | \$ (2,066,474) | \$ 875,265   | \$ 2,295,953      | \$ 926,321   | \$ (4,062,94  |
| * *  |                | <del></del>             |                | <del></del>    |              | <del></del>    |              |                   |              |               |

Net (expense) revenue is the difference between the expenses and program revenues of a function or program. It indicates the extent to which a function or program supports itself with its own fees and grants verses its reliance upon funding from taxes and other general revenues. Numbers in parentheses are net expenses, indicating that the expenses were greater than the program revenues needed to finance the function or program.

#### Fund Balances, Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

|          | 2008       |  | 2009   |   | 2010   |  | 2011   |   | 2012  |  | 2013   |  | 2014  |   | 2015  |   | 2016  |  | 2017   |
|----------|------------|--|--|---|--|--|--|---|---|--|--|--|---|---|---|---|---|--|--|
|          |            |  |  |   |  |  |  |   |   |  |  |  |   |   |   |   |   |  |  |
| \$       | 366, 166   | \$   | 1,284,922  | \$  | 999,953  | \$   | 439,127  | \$  | 1,563,917   | \$   | 1,352,088  | \$   | 1,361,476   | \$  | 1,715,408   | \$  | 376,489   | \$   | 421,697  |
|          | 2,789,441  |  | 2,028,065  |   | 1,339,815  |  | -  |   | 1,672,384   |  | 2,179,436  |  | 3,299,461   |   | 1,668,535   |   | 2,427,802   |  | 222,875  |
|          | 91,971     |  | 86,069   |   | 44,796   |  | -  |   | -   |  | -  |  | _   |   | 163,447   |   | 235,952   |  | 45,320   |
|          | -          |  | -  |   | _  |  | 176,271  |   | -   |  | -  |  | _   |   | 15,247  |   | 15,247  |  | -  |
|          | 2,104,653  |  | 1,363,945  |   | 148,932  |  | 1,974,123  |   | 201,991   |  | 1,753,708  |  | 2,014,119   |   | 2,221,994   |   | 685,403   |  | 2,009,297  |
| _        | 5,352,231  |  | 4,763,001  |   | 2,533,496  | _  | 2,589,521  |   | 3,438,292   |  | 5,285,232  |  | 6,675,056   |   | 5,784,631   |   | 3,740,893   |  | 2,699,189  |
|          |            |  |  |   |  |  |  |   |   |  |  |  |   |   |   |   |   |  |  |
|          | 2,202,082  |  | 2,240,266  |   | 2,246,685  |  | 511,634  |   | 467,510   |  | 225,192  |  | 354,582   |   | 89,448  |   | 152,811   |  | 163,461  |
|          | 4,769,842  |  | 5,710,776  |   | 6,776,788  |  | 6,878,767  |   | 8,661,852   |  | 10,459,011   |  | 12,010,134  |   | 13,327,192  |   | 15,653,253  |  | 17,085,812   |
|          | 217,114    |  | 130,892  |   | -  |  | -  |   | _   |  | -  |  | _   |   | _   |   | -   |  | _  |
|          |            |  |  |   | _  |  | 175,158  |   | 67,828  |  | 20,750   |  | 21,943  |   | -   |   | -   |  | -  |
|          | -          |  | -  |   | -  |  | 397,713  |   | (77,631)  |  | (4,733)  |  | (22,263)  |   | _   |   | -   |  | _  |
| =        | 7,189,038  |  | 8,081,934  |   | 9,023,473  | =  | 7,963,272  | _   | 9,119,559   |  | 10,700,220   |  | 12,364,396  |   | 13,416,640  |   | 15,806,064  | _  | 17,249,273   |
|          |            |  |  |   |  |  |  |   |   |  |  |  |   |   |   |   |   |  |  |
|          | 2,568,248  |  | 3,525,188  |   | 3,246,638  |  | 950,761  |   | 2,031,427   |  | 1,577,280  |  | 1,716,058   |   | 1,804,856   |   | 529,300   |  | 585,158  |
|          | 7.559.283  |  | 7.738.841  |   | 8.116.603  |  | 6.878.767  |   | 10.334.236  |  | 12.638.447   |  | 15.309.595  |   | 14.995.727  |   | 18.081.055  |  | 17,308,687   |
|          | 309,085    |  | 216,961  |   | 44,796   |  | -  |   | -   |  | -  |  | -   |   | 163,447   |   | 235,952   |  | 45,320   |
|          | -          |  | -  |   | -  |  | 351,429  |   | 67,828  |  | 20,750   |  | 21,943  |   | 15,247  |   | 15,247  |  | -  |
|          | 2,104,653  |  | 1,363,945  |   | 148,932  |  | 2,371,836  |   | 124,360   |  | 1,748,975  |  | 1,991,856   |   | 2,221,994   |   | 685,403   |  | 2,009,297  |
| <u>s</u> | 12,541,269 | \$   | 12,844,935   | \$  | 11,556,969   | \$   | 10,552,793   | \$  | 12,557,851  | \$   | 15,985,452   | \$   | 19,039,452  | \$  | 19,201,271  | \$  | 19,546,957  | \$   | 19,948,462   |
|          | \$         | \$ 366,166<br>2,789,441<br>91,971<br>2,104,653<br>5,352,231<br>2,202,082<br>4,769,842<br>217,114<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>-<br>- | \$ 366,166 \$ 2,789,441 91,971 - 2,104,653 5,352,231 2,202,082 4,769,842 217,114 - 7,189,038 2,568,248 7,559,283 309,085 2,104,653 | \$ 366,166 \$ 1,284,922 2,789,441 2,028,065 91,971 86,069 - 2,104,653 1,363,945 5,352,231 4,763,001 2,202,082 2,240,266 4,769,842 5,710,776 217,114 130,892 - 7,189,038 8,081,934 2,568,248 7,559,283 7,738,841 309,085 216,961 2,104,653 1,363,945 | \$ 366,166 \$ 1,284,922 \$ 2,789,441 2,028,065 91,971 86,069 | \$ 366,166 \$ 1,284,922 \$ 999,953<br>2,789,441 2,028,065 1,339,815<br>91,971 86,069 44,796<br>2,104,663 1,363,945 148,932<br>5,352,231 4,763,001 2,533,496<br>2,202,082 2,240,266 2,246,685<br>4,769,842 5,710,776 6,776,788<br>217,114 130,892 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 2,789,441 2,028,065 1,339,815 91,971 86,069 44,796 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127   2,789,441 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 2,789,441 2,028,065 1,339,815 - 176,271 86,069 44,796 - 176,271 2,104,653 1,363,945 148,932 1,974,123 5,352,231 4,763,001 2,533,496 2,589,521 2 2,202,082 2,240,266 2,246,685 511,634 4,769,842 5,710,776 6,776,788 6,878,767 217,114 130,892 - 175,158 397,713 7,189,038 8,081,934 9,023,473 7,963,272 2 2,568,248 3,525,188 3,246,638 950,761 7,559,283 7,738,841 8,116,603 6,878,767 309,085 216,961 44,796 - 351,429 2,104,653 1,363,945 148,932 2,371,836 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 2,789,441 2,028,065 13,39,815 - 1,672,384 91,971 86,069 44,796 - 176,271 - 176,2 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 91,971 86,069 44,796 - 176,271 - 176,2 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 91,971 86,069 44,796 - 176,271 176,271 176,271 176,271 176,271 176,271 176,271 176,271 176,271 176,271 176,271 176,271 - 1 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 1,361,476 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 3,299,461 91,971 86,069 44,796 - 16,7271 - 176,271 - 176 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 1,361,476 \$ 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 3,299,461 91,971 86,069 44,796 - 1,672,384 2,179,436 3,299,461 1,676,271 - 1,672,711 2,104,653 1,363,945 148,932 1,974,123 201,991 1,753,708 2,014,119 5,352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 2,202,082 2,240,266 2,246,685 511,634 467,510 225,192 354,582 4,769,842 5,710,776 6,776,788 6,878,767 8,661,852 10,459,011 12,010,134 217,114 130,892 - 1,556,767,767,768 6,776,788 6,878,767 8,661,852 10,459,011 12,010,134 217,114 130,892 - 1,556,767,763,773 (77,631) (4,733) (22,263) 7,189,038 8,081,934 9,023,473 7,963,272 9,119,559 10,700,220 12,364,396 2,568,248 3,525,188 3,246,638 950,761 2,031,427 1,577,280 1,716,058 7,569,283 7,738,841 8,116,603 6,878,767 10,334,236 12,638,447 15,309,595 309,085 216,961 44,796 - 1,351,429 67,828 20,750 21,943 2,104,653 1,363,945 148,932 2,371,386 124,360 1,748,975 1,991,856 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 1,361,476 \$ 1,715,408 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 3,299,461 1,668,535 91,971 86,069 44,796 163,447 - 15,247 2,104,653 1,363,945 148,932 1,974,123 201,991 1,753,708 2,014,119 2,221,994 5,352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 5,784,631 2,202,082 2,240,266 2,246,685 511,634 467,510 225,192 354,582 89,448 4,769,842 5,710,776 6,776,788 6,878,767 8,661,852 10,459,011 12,010,134 13,327,192 217,114 130,892 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 397,713 (77,631) (4,733) (22,263) 397,713 (77,631) (4,733) (22,263) 397,713 (77,631) (4,733) (22,263) | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 1,361,476 \$ 1,715,408 \$ 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 3,299,461 1,668,535 91,971 86,069 44,796 15,247 2,104,653 1,363,945 148,932 1,974,123 201,991 1,753,708 2,014,119 2,221,994 5,352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 5,784,631 2,202,082 2,240,266 2,246,685 511,634 467,510 225,192 354,582 89,448 4,769,842 5,710,776 6,776,788 6,878,767 8,661,852 10,459,011 12,010,134 13,327,192 217,114 130,892 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 397,713 (77,631) (4,733) (22,263) 397,713 (77,631) (4,733) (22,263) 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 1,361,476 \$ 1,715,408 \$ 376,489 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,496 3,299,461 1,686,535 2,427,802 91,971 86,069 44,796 15,247 235,952 - 15,247 2,104,653 1,363,945 148,932 1,974,123 201,991 1,753,708 2,014,119 2,221,994 685,403 5,352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 5,784,631 3,740,893 2,202,082 2,240,266 2,246,685 511,634 467,510 225,192 354,582 89,448 152,811 4,769,842 5,710,776 6,776,788 6,878,767 8,661,852 10,459,011 12,010,134 13,327,192 15,653,253 217,114 130,892 175,158 67,828 20,750 21,943 15,653,253 217,114 130,892 175,158 67,828 20,750 21,943 397,713 (77,631) (4,733) (22,263) 397,713 (77,631) (4,733) (22,263) 397,713 (77,631) (4,733) (22,263) 175,158 67,828 20,750 21,943 397,713 (77,631) (4,733) (22,263) | \$ 366,166 \$ 1,284,922 \$ 999,953 \$ 439,127 \$ 1,563,917 \$ 1,352,088 \$ 1,361,476 \$ 1,715,408 \$ 376,489 \$ 2,789,441 2,028,065 1,339,815 - 1,672,384 2,179,436 3,299,461 1,686,535 2,427,802 91,971 86,069 44,796 15,247 235,952 1,363,945 148,932 1,974,123 201,991 1,753,708 2,014,119 2,221,994 685,403 5,352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 5,784,631 3,740,893 2,201,991 1,753,708 2,014,119 2,221,994 685,403 2,5352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 5,784,631 3,740,893 2,201,411 1,753,708 2,014,119 2,221,994 685,403 2,5352,231 4,763,001 2,533,496 2,589,521 3,438,292 5,285,232 6,675,056 5,784,631 3,740,893 2,201,411 1,753,708 2,014,119 2,101,114 1,769,842 5,710,776 6,776,788 6,878,767 8,661,852 10,459,011 12,010,134 13,327,192 15,653,253 217,114 130,892 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 175,158 67,828 20,750 21,943 |

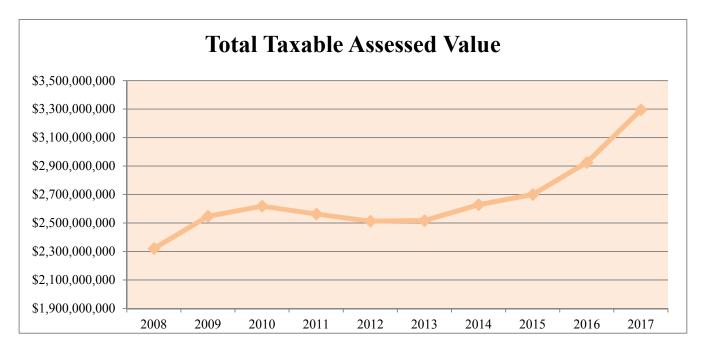
Notes: Other governmental funds include special revenue funds, the capital project fund, and the debt service fund.

## Changes in Fund Balances, Governmental Funds Last Ten Fiscal Years (Modified Accrual Basis of Accounting)

|   | 2008         | 2009         | 2010         | 2011           | 2012         | 2013 2014               | 2015            | 2016         | 2017         |
|---|--------------|--------------|--------------|----------------|--------------|-------------------------|-----------------|--------------|--------------|
| •   | 2000         | 2009         | 2010         | 2011           | 2012         | 2013 2014               | 2010            | 2010         | 2017         |
| Revenues  |              |              |              |                |              |                         |                 |              |              |
| Taxes   | \$ 5,724,336 | \$ 5,816,259 | \$ 5,739,790 | \$ 6,585,637   | \$ 5,926,615 | \$ 5,838,509 \$ 6,143,6 | 35 \$ 6,223,755 | \$ 6,708,225 | \$ 6,881,865 |
| Licenses, permits, and franchises                         | 1,298,983    | 1,284,799    | 1,276,883    | 1,220,836      | 1,193,307    | 1,146,542 1,230,9       | 34 1,360,277    | 1,608,056    | 1,510,288    |
| Fines and forfeitures                                     | 1,702,254    | 1,794,010    | 1,550,877    | 1,544,870      | 1,564,852    | 1,508,416 1,863,4       |                 | 1,516,695    | 1,182,538    |
| Use of money and property                                 | 766,263      | 408,069      | 156,014      | 172,813        | (2,282)      | 77,073 93,1             | 13 50,928       | 244,007      | 160,348      |
| Aid from other governments                                | 50,805,391   | 52,129,959   | 49,209,896   | 50,587,324     | 53,426,775   | 51,076,330 52,760,4     | 07 48,627,358   | 51,030,655   | 53,002,427   |
| Charges for services                                      | 5,398,369    | 4,745,214    | 6,453,256    | 13,149,090     | 12,417,754   | 9,068,154 10,798,4      | 36 5,377,958    | 8,464,809    | 9,704,773    |
| Other revenues  | 2,102,917    | 1,691,354    | 827,756      | 1,798,769      | 2,753,230    | 3,137,680 1,612,0       |                 | 2,103,455    | 2,043,081    |
| Total revenues  | 67,798,513   | 67,869,664   | 65,214,472   | 75,059,339     | 77,280,251   | 71,852,704 74,502,6     | 32 64,301,277   | 71,675,902   | 74,485,320   |
| Expenditures  |              |              |              |                |              |                         |                 |              |              |
| General government  | 4,926,084    | 4,394,073    | 4,549,636    | 6,239,118      | 5,659,607    | 2,776,257 5,391,        | 4,764,571       | 6,233,083    | 5,068,540    |
| Public protection   | 20,810,202   | 20,622,676   | 19,605,694   | 20,367,542     | 20,420,422   | 21,419,309 21,452,4     | 00 21,379,307   | 21,012,651   | 21,407,800   |
| Public ways and facilities                                | 3,580,399    | 4,025,327    | 3,997,854    | 3,893,731      | 4,588,906    | 3,762,081 2,894,3       | 49 3,226,573    | 4,018,012    | 5,734,477    |
| Health and sanitation                                     | 13,711,761   | 13,462,731   | 12,950,873   | 14,209,733     | 13,579,145   | 13,510,803 12,833,7     | 42 10,163,013   | 14,546,199   | 15,976,410   |
| Public assistence   | 21,934,963   | 24,724,486   | 22,317,310   | 30,415,458     | 26,115,892   | 25,543,645 25,658,      | 85 20,121,599   | 22,680,876   | 23,646,977   |
| Education   | 407,464      | 409,447      | 386,402      | 384,613        | 386,511      | 379,516 377,9           | 51 391,797      | 375,375      | 394,900      |
| Debt Service:   |              |              |              |                |              |                         |                 |              |              |
| Principal   | 366,945      | 389,796      | 183,325      | 189,077        | 189,450      | 212,195 108,8           | 56 161,437      | 311,519      | 244,888      |
| Interest and other charges                                | 391,281      | 274,059      | 247,607      | 273,185        | 128,179      | 482,962 172,            |                 | 119,109      | 126,762      |
| Capital Outlay  | 2,025,860    | 956,494      | 1,037,858    | 1,443,085      | 4,237,504    | 1,404,021 2,601,3       |                 | 2,935,979    | 1,149,569    |
| Total expenditures  | 68,154,959   | 69,259,089   | 65,276,559   | 77,415,542     | 75,305,616   | 69,490,789 71,490,9     | 69 63,756,447   | 72,232,803   | 73,750,323   |
| Excess (deficiency) of revenues over                      |              |              |              |                |              |                         |                 |              |              |
| expenditures  | (356,446)    | (1,389,425)  | (62,087)     | (2,356,203)    | 1,974,635    | 2,361,915 3,011,6       | 63 544,830      | (556,901)    | 734,997      |
| Other financing sources (uses)                            |              |              |              |                |              |                         |                 |              |              |
| Proceeds from debt  | -            | -            | -            | 395,900        | 224,183      | 27,881 42,3             | 37 -            | 575,500      |              |
| Sale of capital assets                                    | -            | -            | -            |                |              | 337,126                 | - 44,020        | 635          |              |
| Other sources (uses)                                      | -            | 608, 187     | -            | -              | -            | -                       |                 | -            | -            |
| Transfers in  | 1,501,002    | 1,694,061    | 2,834,886    | 2,365,331      | 13,313,470   | 17,222,156 15,937,3     | 67 7,030,261    | 9,276,195    | 9,930,899    |
| Transfers out   | (1,501,002)  | (1,694,061)  | (2,834,886)  | (2,365,331)    | (13,313,470) | (17,251,953) (15,937,   | (7,309,498)     | (9,480,448)  | (10,264,391) |
| Total other financing sources (uses)                      | -            | 608,187      |              | 395,900        | 224,183      | 335,210 42,3            | (235,217)       | 371,882      | (333,492)    |
| Net change in fund balance                                | \$ (356,446) | \$ (781,238) | \$ (62,087)  | \$ (1,960,303) | \$ 2,198,818 | \$ 2,697,125 \$ 3,054,0 | 00 \$ 309,613   | \$ (185,019) | \$ 401,505   |
| Debt services as a percentage of non-capital expenditures | 1.15%        | 0.97%        | 0.67%        | 0.61%          | 0.45%        | 1.02% 0.4               | 1% 0.41%        | 0.62%        | 0.51%        |

## Property Tax Rates – Direct and Overlapping Governments Last Ten Fiscal Years

| Fiscal Year<br>Ended June 30, | Real Property | Personal<br>Property | Total Secured | Total<br>Unsecured | Less: Tax<br>Exempt<br>Property | Total Taxable<br>Assessed<br>Property | Total Direct<br>Tax Rate |
|-------------------------------|---------------|----------------------|---------------|--------------------|---------------------------------|---------------------------------------|--------------------------|
| 2008                          | 2,157,081,752 | 140,148,546          | 2,297,230,298 | 93,191,770         | 70,225,190                      | 2,320,196,878                         | 1.00%                    |
| 2009                          | 2,370,480,259 | 142,944,841          | 2,513,425,100 | 107,019,954        | 72,405,420                      | 2,548,039,634                         | 1.00%                    |
| 2010                          | 2,442,096,508 | 142,944,841          | 2,585,041,349 | 105,943,126        | 72,405,420                      | 2,618,579,055                         | 1.00%                    |
| 2011                          | 2,392,593,009 | 141,247,166          | 2,533,840,175 | 104,357,949        | 74,793,805                      | 2,563,404,319                         | 1.00%                    |
| 2012                          | 2,350,932,784 | 132,397,040          | 2,483,329,824 | 108,297,897        | 78,745,702                      | 2,512,882,019                         | 1.00%                    |
| 2013                          | 2,344,152,537 | 139,349,503          | 2,483,502,040 | 120,006,813        | 86,352,981                      | 2,517,155,872                         | 1.00%                    |
| 2014                          | 2,417,841,696 | 171,226,974          | 2,589,068,670 | 127,888,473        | 89,047,944                      | 2,627,909,199                         | 1.00%                    |
| 2015                          | 2,475,019,895 | 176,899,227          | 2,651,919,122 | 138,438,783        | 89,947,937                      | 2,700,409,968                         | 1.00%                    |
| 2016                          | 2,517,736,225 | 344,179,305          | 2,861,915,530 | 154,372,894        | 90,820,217                      | 2,925,468,207                         | 1.00%                    |
| 2017                          | 2,999,734,451 | 221,596,384          | 3,221,330,835 | 171,148,027        | 98,132,304                      | 3,294,346,558                         | 1.00%                    |



Article XIIIA, added to the California Constitution by Proposition 13 in 1978, fixed the base for valuation of property subject to taxes at the full cash value as appeared on the Assessor's 1975-76 assessment roll.

Thereafter, full cash value can be increased to reflect:

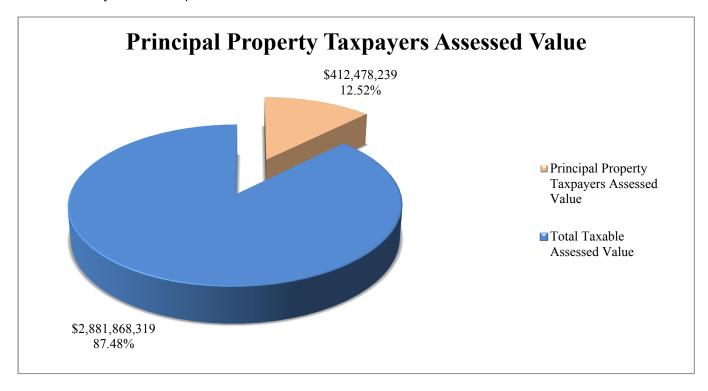
- a) Annual inflation up to 2%; or
- b) Current market value at time of ownership change; or
- c) Market value for new construction

Note: Estimated actual value of taxable property cannot be easily determined as the property in the County is not reassessed annually. Reassessment normally occurs when ownership changes. Source: Glenn County Department of Finance

#### Principal Property Taxpayers Current Year and Nine Years Ago

|                             |    | Fiscal Yea    | r Ended Jur | ne 30, 2017              |     | Fiscal yea    | r Ended Jun | e 30, 2008               |
|-----------------------------|----|---------------|-------------|--------------------------|-----|---------------|-------------|--------------------------|
|                             |    |               |             | Percentage of<br>Taxable |     | -             |             | Percentage of<br>Taxable |
| Taxpayer                    | As | sessed Value  | Rank        | Assessed Value           | Ass | sessed Value  | Rank        | Assessed Value           |
| Pacific Gas & Electric Co.  | \$ | 125,947,834   | 1           | 3.82%                    | \$  | 75,310,796    | 3           | 3.25%                    |
| Johns Manville Intl. Inc.   |    | 75,824,825    | 2           | 2.30%                    |     | 78,240,716    | 2           | 3.37%                    |
| Big W Ranch Corp.           |    | 42,235,101    | 3           | 1.28%                    |     | 17,336,771    | 5           | 0.75%                    |
| California Olive Ranch Inc. |    | 35,323,250    | 4           | 1.07%                    |     |               |             | 0.00%                    |
| JJB Farms LP                |    | 32,346,325    | 5           | 0.98%                    |     |               |             | 0.00%                    |
| Violich Farms Inc.          |    | 24,373,613    | 6           | 0.74%                    |     | 19,135,820    | 4           | 0.82%                    |
| Paul Violich Inc.           |    | 23,688,759    | 7           | 0.72%                    |     |               |             | 0.00%                    |
| Land O Lakes Inc.           |    | 20,637,256    | 8           | 0.63%                    |     | 9,545,667     | 10          | 0.41%                    |
| Omega Walnut LLC            |    | 16,622,459    | 9           | 0.50%                    |     |               |             | 0.00%                    |
| Koehen C F & Sons Orchards  |    | 15,478,817    | 10          | 0.47%                    |     | 11,325,609    | 8           | 0.49%                    |
| Venoco Inc.                 |    |               |             |                          |     | 97,171,715    | 1           | 4.19%                    |
| Willows Land Invest LLC     |    |               |             |                          |     | 15,325,499    | 6           | 0.66%                    |
| Vintage Production CA LLC   |    |               |             |                          |     | 13,984,617    | 7           | 0.60%                    |
| Nature Coservancy, The      |    |               |             |                          |     | 10,722,166    | 9           | 0.46%                    |
|                             | \$ | 412,478,239   |             | 12.52%                   | \$  | 348,099,376   |             | 15.00%                   |
| Net Assessed Value          |    |               |             |                          |     |               |             |                          |
| of Taxable Property         | \$ | 3,294,346,558 |             |                          | \$  | 2,320,196,878 |             |                          |

Note: Assessed Value amounts include Secured and Unsecured less exemptions.

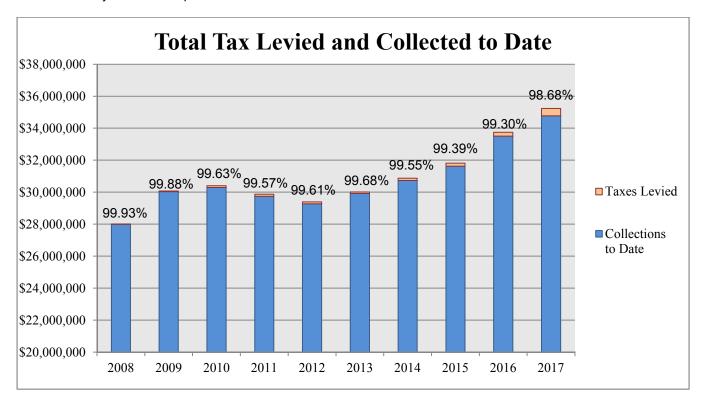


#### Property Tax Levies and Collections Last Ten Fiscal Years

| Collected | within | the | Fiscal | Year |
|-----------|--------|-----|--------|------|
|           | of the | Lov | 37     |      |

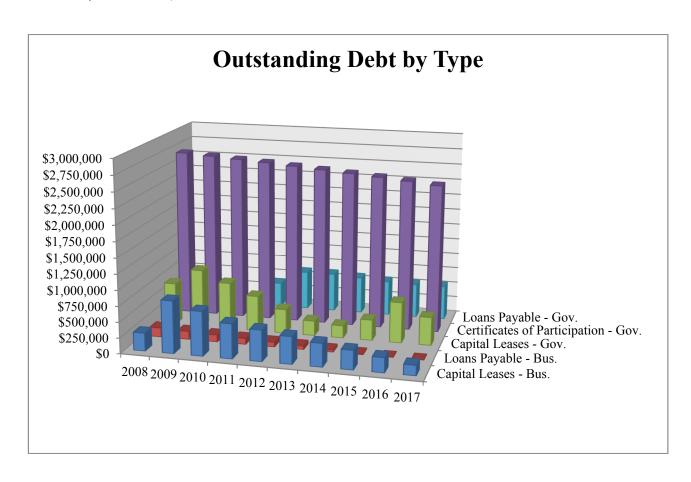
| Fiscal Year         Taxes Levied         Amount         Levy         Years         Amount           2008         28,016,678         26,784,865         95.60%         1,211,632         27,996,497           2009         30,072,295         29,211,267         97.14%         825,903         30,037,170           2010         30,401,258         29,528,685         97.13%         761,118         30,289,803 | ions to Date          |
|--|-----------------------|
| 2009 30,072,295 29,211,267 97.14% 825,903 30,037,170   | Percentage of<br>Levy |
|  | 99.93%                |
| 2010 30,401,258 29,528,685 97.13% 761,118 30,289,803   | 99.88%                |
|  | 99.63%                |
| 2011 29,875,679 29,084,997 97.35% 661,519 29,746,516   | 99.57%                |
| 2012 29,389,848 28,670,690 97.55% 604,651 29,275,341   | 99.61%                |
| 2013 30,013,501 29,454,246 98.14% 463,509 29,917,755   | 99.68%                |
| 2014 30,871,137 30,229,374 97.92% 503,573 30,732,947   | 99.55%                |
| 2015 31,816,694 31,365,992 98.58% 257,840 31,623,832   | 99.39%                |
| 2016 33,741,327 33,312,554 98.73% 194,234 33,506,788   | 99.30%                |
| 2017 35,239,560 34,776,144 98.68% - 34,776,144   | 98.68%                |

Note: Amounts include secured and unsecured tax levy for the County itself, school districts, cites and special districts under the supervision of their own governing boards.



#### Outstanding Debt by Type Last Ten Fiscal Years

|             | Go            | vernmental Activi | ties           | Business-ty   |                |               |
|-------------|---------------|-------------------|----------------|---------------|----------------|---------------|
|             |               | Certificates of   |                |               |                | Total Primary |
| Fiscal Year | Loans Payable | Participation     | Capital Leases | Loans Payable | Capital Leases | Government    |
| 2008        | -             | 2,685,000         | 672,070        | 147,871       | 286,800        | 3,791,741     |
| 2009        | -             | 2,655,000         | 925,390        | 131,603       | 833,170        | 4,545,163     |
| 2010        | -             | 2,625,000         | 748,699        | 114,369       | 706,961        | 4,195,029     |
| 2011        | 395,900       | 2,595,000         | 569,424        | 96,169        | 552,944        | 4,209,437     |
| 2012        | 620,083       | 2,560,000         | 386,982        | 77,003        | 495,001        | 4,139,069     |
| 2013        | 620,144       | 2,525,000         | 237,390        | 56,871        | 435,091        | 3,874,496     |
| 2014        | 591,323       | 2,490,000         | 229,233        | 35,774        | 371,543        | 3,717,873     |
| 2015        | 561,631       | 2,455,000         | 331,159        | 13,710        | 305,457        | 3,666,957     |
| 2016        | 546,450       | 2,415,000         | 649,809        | -             | 235,603        | 3,846,862     |
| 2017        | 546,450       | 2,370,000         | 449,922        | -             | 162,087        | 3,528,459     |

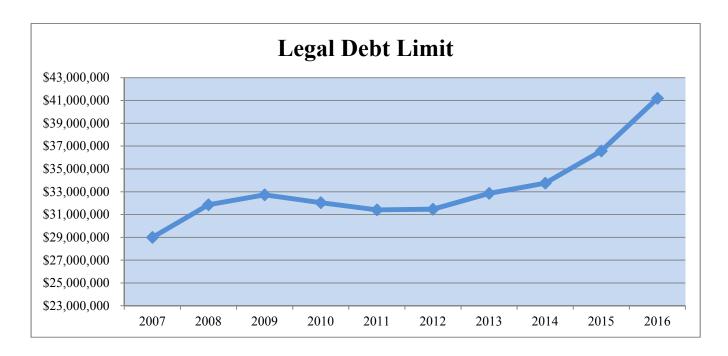


#### Computation of Legal Debt Margin Last Ten Fiscal Years

| Fiscal Year | Assessed Value | Legal Debt<br>Limit (2) | General<br>Bonded Debt | Legal Debt<br>Margin (4) | Legal Debt<br>margin/ Debt<br>Limit |
|-------------|----------------|-------------------------|------------------------|--------------------------|-------------------------------------|
| 2008        | 2,320,196,878  | 29,002,461              | -                      | 29,002,461               | 100.00%                             |
| 2009        | 2,548,039,634  | 31,850,495              | -                      | 31,850,495               | 100.00%                             |
| 2010        | 2,618,579,055  | 32,732,238              | -                      | 32,732,238               | 100.00%                             |
| 2011        | 2,563,404,319  | 32,042,554              | -                      | 32,042,554               | 100.00%                             |
| 2012        | 2,512,882,019  | 31,411,025              | -                      | 31,411,025               | 100.00%                             |
| 2013        | 2,517,155,872  | 31,464,448              | -                      | 31,464,448               | 100.00%                             |
| 2014        | 2,627,909,199  | 32,848,865              | -                      | 32,848,865               | 100.00%                             |
| 2015        | 2,700,409,968  | 33,755,125              | -                      | 33,755,125               | 100.00%                             |
| 2016        | 2,925,468,207  | 36,568,353              | -                      | 36,568,353               | 100.00%                             |
| 2017        | 3,294,346,558  | 41,179,332              | -                      | 41,179,332               | 100.00%                             |

#### Notes:

- 1 Total assessed valuation does not include exempt property.
- 2 The legal debt limit is set by statute at 1.25% of the total assessed valuation.
- 3 The County does not have any general bonded debt.
- 4 The legal debt margin is the legal debt limit reduced by all general bonded debt.



#### Demographic and Economic Statistics Last Ten Fiscal Years

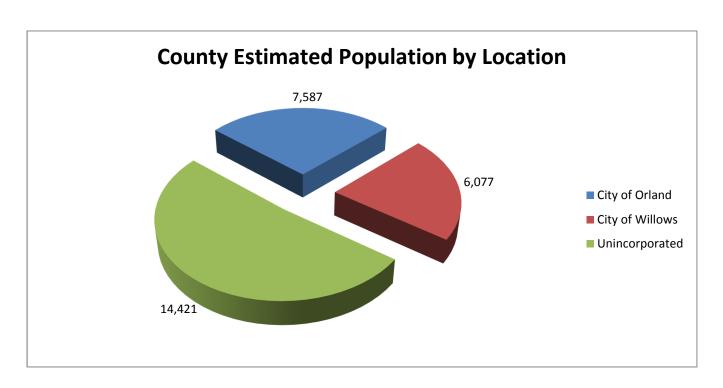
|               |            |               | Per Capita |            |              |
|---------------|------------|---------------|------------|------------|--------------|
|               | County     | Personal      | Personal   | School     | Unemployment |
| Calendar Year | Population | Income        | Income     | Enrollment | Rate         |
| 2008          | 27,775     | 834,370,000   | 30,040     | 5,934      | 9.2%         |
| 2009          | 28,019     | 903,857,000   | 32,259     | 5,790      | 12.4%        |
| 2010          | 28,100     | 918,489,000   | 32,686     | 5,672      | 15.1%        |
| 2011          | 28,101     | 955,296,000   | 33,995     | 5,664      | 16.4%        |
| 2012          | 28,173     | 1,069,060,000 | 37,946     | 5,600      | 15.1%        |
| 2013          | 27,957     | 1,087,544,000 | 38,901     | 5,515      | 13.6%        |
| 2014          | 27,940     | 1,106,571,000 | 39,605     | 5,544      | 11.2%        |
| 2015          | 27,955     | 1,070,048,000 | 38,278     | 5,669      | 10.1%        |
| 2016          | 28,017     | 1,103,167,000 | 39,375     | 5,629      | 8.9%         |
| 2017          | 28,085     | 1,174,503,000 | 41,820     | 5,626      | 7.7%         |

Sources:

Economic Data – U.S. Department of Commerce, Bureau of Economic Analysis Education Data – California Department of Education Unemployment Data – U.S. Bureau of Labor Statistics

### Detail of estimated population

| zemi er eeminaten peparatien |        |
|------------------------------|--------|
| Incorporated Cities          |        |
| City of Orland               | 7,587  |
| City of Willows              | 6,077  |
| Total of incorporated        | 13,664 |
| Total of unincorporated      | 14,421 |
| Total Population             | 28,085 |



#### Miscellaneous Statistical Information

Geographic Location: The County of Glenn is located 85 miles north of Sacramento and 75 miles south of Redding along Interstate 5. Glenn County has a total area of 1327 square miles. Glenn County represents 0.81% of the total area of the State of California.

County Seat: Willows, California Date of Incorporation: March 5, 1891

Form of Government: General Law County, governed by a five-member Board of Supervisors

Fiscal Year: July 1 through June 30

**Incorporated Cities:** Orland

Willows

Roads: 826 miles of County maintained streets and roads in the unincorporated areas

## Capital Assets:

| Function / Program                   | As of June 30, 2017 |
|--------------------------------------|---------------------|
| General Government                   | 5 t.                |
| Law library                          | 1                   |
| Public Protection                    |                     |
| Fire stations (under the BOS)        | 4                   |
| Juvenile center                      | 1                   |
| Sheriff headquarters                 | 1                   |
| Sheriff stations                     | 2                   |
| Jail                                 | 1                   |
| Public Ways and Facilities Airports  | 2                   |
| Health and Sanitation                |                     |
| Clinics                              | 2                   |
| Landfills                            | 1                   |
| Public Assistance                    |                     |
| Employment and Training Centers      | 2                   |
| Education                            |                     |
| Libraries - (partialy County funded) | 5                   |

## Principal Employers and County FTEs by Function Current Year and Comparisons

|  | Fiscal Y    | ear Ended June | 2 30, 2017                    | Fiscal year Ended June 30, 2008 |      |                               |  |
|--|-------------|----------------|-------------------------------|---------------------------------|------|-------------------------------|--|
|  |             |                | Percentage of<br>Total County |                                 |      | Percentage of<br>Total County |  |
| Company or Organization                | Employees   | Rank           | Employment                    | Employees                       | Rank | Employment                    |  |
| County of Glenn                        | 448         | 1              | 4.10%                         | 534                             | 1    | 4.85%                         |  |
| Johns Manville                         | 250-499     | 2              | 2.1%-4.19%                    | 340                             | 2    | 3.09%                         |  |
| Erick Nielsen Enterprises Incorporated | 100-249     | 3-9            | .84%-2.09%                    |                                 |      |                               |  |
| Glenn Family Medical Group             | 100-249     | 3-9            | .84%-2.09%                    |                                 |      |                               |  |
| Glenn Medical Center                   | 100-249     | 3-9            | .84%-2.09%                    | 74                              | 7    | 0.67%                         |  |
| Jacinto Grange                         | 100-249     | 3-9            | .84%-2.09%                    |                                 |      |                               |  |
| Rumiano Cheese Factory                 | 100-249     | 3-9            | .84%-2.09%                    |                                 |      |                               |  |
| Sunsweet Dryers                        | 100-249     | 3-9            | .84%-2.09%                    |                                 |      |                               |  |
| Walmart                                | 100-249     | 3-9            | .84%-2.09%                    | 200                             | 3    | 1.82%                         |  |
| Glenn County Office of Education       | 50-99       | 10             | .42%83%                       | 81                              | 5    | 0.74%                         |  |
| Sunbridge Healthcare Corporation       |             |                |                               | 99                              | 4    | 0.90%                         |  |
| Glenn-Colusa Irrigation District       |             |                |                               | 75                              | 6    | 0.68%                         |  |
| L & W Stone Corporation                |             |                |                               | 70                              | 8-9  | 0.64%                         |  |
| Mendocino National Forest District     |             |                |                               | 70                              | 8-9  | 0.64%                         |  |
| Bureau of Reclamation                  |             |                |                               | 60                              | 10   | 0.55%                         |  |
| Total                                  | 1,448-2,789 |                | 12.50%-23.77%                 | 1,603                           |      | 14.58%                        |  |

Source: California EDD and Glenn County Department of Finance

| Function/ Program                    | 2008  | 2009  | 2010  | 2011  | 2012  | 2013  | 2014  | 2015  | 2016  | 2017  |
|--------------------------------------|-------|-------|-------|-------|-------|-------|-------|-------|-------|-------|
| General Government                   | 61.5  | 59.5  | 60.5  | 54.5  | 43.5  | 42.5  | 43.0  | 46.0  | 46.0  | 46.0  |
| Public Protection                    | 168.8 | 160.6 | 153.5 | 145.0 | 144.5 | 142.8 | 153.7 | 155.3 | 140.8 | 129.8 |
| Public Ways & Facilities             | 37.0  | 38.0  | 39.0  | 37.0  | 39.0  | 37.5  | 38.0  | 41.0  | 44.0  | 40.0  |
| Health & Sanitation                  | 110.8 | 101.8 | 103.5 | 87.5  | 85.5  | 87.0  | 90.0  | 111.0 | 124.0 | 120.0 |
| Public Assistance                    | 153.5 | 152.5 | 151.5 | 151.5 | 150.5 | 148.5 | 143.0 | 119.0 | 101.8 | 106.8 |
| Education                            | 2.0   | 2.0   | 2.0   | 2.0   | 2.0   | 2.0   | 2.0   | 2.0   | 6.0   | 5.0   |
| Total full-time equivalent employees | 533.6 | 514.3 | 510.0 | 477.5 | 465.0 | 460.3 | 469.7 | 474.3 | 462.6 | 447.6 |